UNIVERSITY OF MISSOURI SYSTEM OPERATING BUDGET FISCAL YEAR 2009

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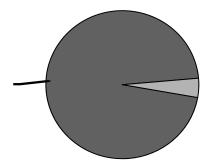
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FY2009 University of Missouri All Funds Budget Summary

The Board of Curators approved a FY20019 funds original budget with revenue of approximately \$2.5 billion dollars. This budget included an 11%, or \$247 million, increase in marginal revenues over the FY2008 budget and a,406% 105 million, increase in expenditures resulting in a budgeted increase in net assets 42 million. The primary diver in the increase in net assets was an estimated \$105 million inargevenue increase from the unrealized and realized gains in endowment and investment integrate primarily to a projected recovery from losses and projected losses in FY2008.



University of Missouri System FY2009 Operating Budget

Introduction and Overview

<u>Introduction</u>

The University of Missouri System Operagti Budget Book presents information on total sources and uses of toleriversity's current funds. Source funds include dismated beginning balances and anticipated revenues. Uses not structure expenditures, transfers, and planned ending balances. Current funds include resource university that are expendable for any purpose directly related to the primary mission the University, i.e., instruction, research, and public service, as well as relates upport services. Current function be divided into restricted and unrestricted funds. Restrict are those that are rested in use by the donor or supporting agency. Excluded from this document are loan funds, plan

security, licenses and maintenance, incretaccests of compliance and training, libraries and additional required M&R expenditures to meet the 1% of replacement value of facilities policy.

• Investment for other strategic prioritiesearampus specific commitments primarily for academic priorities. These new investments will be reflected in the budget in various expenditure categories as some of the exipteres are for personnel and others are for equipment and operating expenditures.

The budgets reported in this document arset aon the original deail budgets for the University as entered into the PeopleSoft gehledger financial system as of June 30, 2008.

Withholding of State Appropriations

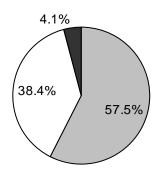
State appropriations for the University Modes souri are subject to 3.0% withholding by the State of Missouri. The University SY 2009 budget was developed entered into the University's financial systembased on the assumption that stap propriation revenues would equal 97.0% of state funds appriated to the University.

FY2009 Current Funds Budget Summary

For fiscal year 2009, the Univerty of Missouri's current foods budget totals almost \$2.4 billion. Of the total current funds budget, 87.2% unrestricted and 12.8% is restricted. The current funds budget is made up of the Universe operations fund, as well as the operating budgets for the Hospitals, auxili

<u>Revenues</u>

The total FY2009 current funds revenue budgetapproximately \$2.4 billion is 5.7% higher than the FY2008 originabludget. The chart below onether shows the current fund revenue budget by source of funds. The charther shows the furter distribution of the sales and services budget by type.



Sales and services are theglest contributor of currentums revenues at 41.9%. Sales and services are comprised of three types of activities: Hospitals & Clinics, other auxiliary enterprises, and educational validations. The chart above at thright shows the distribution of sales and services revenues (including patirentenues) for each of these three types of activities.

Sales and services of Hospitals & Clinics, totaling \$578.6 million, make up 57.5% of the sales and services budget for current funds reven**Ues**se are funds primarily derived from the combined clinical operations of the University

Gross tuition and fee revenues of \$585.9 millage the second largest source of revenue and contribute 22.7% of the geoscurrent funds revenue budgeScholarship allowances, or financial aid, reduce revenue from student fees to \$403.6 million or 16.8% of total net revenue, making it the third largest contributor of total revenue. Tuition and fees of \$544.9 million are recorded in the operations fund and another \$40180 n are in continuing education.

State appropriations, at \$481.8 million, comprise the third largest source of gross current funds revenue. However, once student feeodiists have been applied to gross fees, state appropriations becomes the second largest conton of total net cuent funds revenues at 20.1%. State appropriations include \$437.9 milliothie operations fund for the general mission of the University, and \$24.1 million for University ospitals & Clinics. Restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, the Missouri Research and Education Network (MOREnet), Missouri letteealth Network, and Spinal Cord Injury Research total approximately \$19.8 million.

Federal, state, and other grants and cottar combine for total projected revenues of \$324.5 million, or 13.5% of the total current funds revenue budget. These revenues are an estimate of the funds that like received during FY2009.

Other revenue sources include federal appropriations (primarily for the Agricultural Experiment Station and Cooperative Extensioin) vestment income, gifts and endowment income (primarily for student aid and chairs/pessorships), recoveryof facilities and administrative costs (recovery of F&A), which agreenerated from externigal funded grants and contracts, and miscellaneous income.

Table 2 on the following page shows ther described distribution of current funds revenues by major revenue source for each campus, UM Extension, the Hospitals, and the system administrative units. The distribution and fees net of financial and the largest source of revenue for the St. Louis and Kansas City campuses. eStap propriations is the largest contributor for UM Extension, the Missouri University of Science and Technology campus, and UM System Administration. Sales & services educational activities and auxiliary enterpses is the largest source of revenue for the Combina campus and the Hospitals (Patient Services). Endowment and investment income is therefore source of revenuer University-wide Resources. State appropriations are the second largest source for the Columbia, Kansas City, and St. Louis campuses, the Hospital, and University-wide Resources. Net tuition and fees are the second largest source for Missouri University of softence and Technology, federal appropriations are second for UM Extension, and miscellaneous mine is the second largest source for the UM System Administration.



units.

Table 3 shows the percentage distributiof the FY2009 current funds expenditure budget by object of expense or each campus, UM Extension, the Hospitals, and the system

Table 3. Percentage Distribution of FY200 Current Funds Expenditure Budgets by Object of Expense, by Campus

		1.15.4					JM	uida C	.atam
		UM _.				,		-	/stem
	UMC	ktension	Hospital	UMKC N	10 S&T U	MSL Adr	nin. Resc	ources To	otal
Salaries & Wages	55.2%	61.9%	35.5%	56.4%	53.2%	52.7%	39.3%	4.8%	49.3%
Employee Benefits	13.3%	17.5%	9.7%	13.8%	12.8%	13.8%	10.9%	1.3%	12.4%
Total Compensation	68.5%	79.4%	45.2%	70.2%	66.0%	66.5%	50.2%	6.1%	61.7%
Expense and Equipment	21.7%	21.9%	39.2%	24.0%	24.6%	25.3%	50.2%	71.3%	28.2%
Capital Expenditures	3.0%	0.3%	0.1%	3.8%	6.4%	2.1%	1.7%	0.0%	2.4%
Total Expense and Equipme	ent 24.7	22.2	39.3	% 27.8	31.0	% 27.49	6 51.99	% 71.3	% 30.6
Total Expenditures	93.2%	101.6%	84.5%	98.0%	97.0%	93.9%	102.1%	77.4%	92.3%
Transfers	6.8%	-1.6%	<u>15.5%</u>	2.0%	3.0%_	6.1%	-2.1%	22.6%	<u>7</u> .7%
Total Expenditures & Transfers	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: University of Missouri Extension is a cooperatiffert administered by the University of Missouri - Columbia

operation and maintenancetbe physical plant.

Primary program activities of instruction search, and public service make up 47.6% of current funds expenditures at the University Missouri. Hospitals account for 23.9% of the expenditure budget. Auxiliary enterprises keen aup 8.1% of the expenditure budget and the remaining 20.4% of budgeted expenditures sprent for support services, scholarships, and

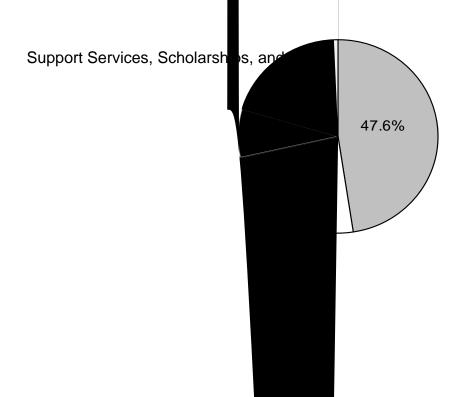


Table 4 shows the percentage distribution the fundament funds expenditure budget by major program classification for examples, UM Extension, the Hospitals, and UM system units.

Table 4. Percentage Distribution of FY2009 Current Funds Expenditure Budgets by Program Classification, by Campus

		UM					JM stem U-v	wide Svs	tem
	UMC E	xtension F	Hospital	UMKC MO	S&T UM	,			
Instruction	39.1%	0.2%	0.0%	48.4%	42.8%	42.7%	0.0%	0.0%	28.9%
Research	17.2%	0.2%	0.0%	7.1%	20.9%	6.0%	0.5%	0.0%	9.9%
Public Service	6.6%	100.9%	0.0%	6.1%	3.0%	10.4%	42.3%	0.0%	8.8%
Academic Support	8.5%	0.0%	0.0%	9.9%	4.0%	13.3%	12.0%	1.3%	6.7%
Student Services	3.7%	0.0%	0.0%	4.3%	7.5%	5.0%	2.3%	0.0%	3.1%
Institutional Support	4.5%	-1.3%	0.0%	10.5%	6.1%	7.4%	41.6%	98.7%	6.2%
Operation & Maintenance	5.5%	0.0%	0.0%	7.1%	9.9%	5.6%	1.3%	0.0%	4.4%
Scholarships & Fellowships	0.1%	0.0%	0.0%	0.6%	0.2%	0.0%	0.0%	0.0%	0.1%
Auxiliaries Enterprises	14.8%	0.0%	0.0%	6.0%	5.6%	9.6%	0.0%	0.0%	8.1%
Hospitals	0.0%	0.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	23.8%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note 1: University of Missouri Extension is a cooperatifier eadministered by the University of Missouri - Columbia Note 2: The majority of student aid is treated as acriecal to revenue rather than as a scholarship expense.

Table 5 on the following page presents [F)(£2009 University of Missouri consolidated current funds revenue budget by major reverousecse, and the expenditures and transfers budget by object of expense and by major programs sification, for the following fund groupings:

- Operations
- Auxiliary Enterprises, Service Operations, and Continuing Education
- Self Insurance Funds
- Hospital Operations
- Restricted Expendable Gifts, Endonwents, and State Appropriations
- Restricted Grants and Contracts (fispeatr estimate of project budgeted funds)

Tables 6 through 13 provide the same information for each campus, as well as for the Hospitals, University of Missouri Extension, University of Missouri SystemAdministration, and University-wide Resources.

Table 6. FY2009 Current Funds Budget by Type of Funds, University of Missouri - Columbia

				Total	Restricted
			Restricted	Grants and	Contracts
Restricted	Expendable	Gifts,	Endowments,	and State	Appropriations
				Total	Unrestricted
				Hospital	Operations
				Self Insurance	Funds
	Auxiliaries,	Sevice	Operations, and	Continuing	Education
					Operations

	Operations	Auxiliaries, Sevice Operations, and Continuing Education	Self Insurance Funds	Hospital Operations	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appropriations	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE REVENUES	\$16,971,029	\$194,300	ı	1	\$17,165,329	\$1,036,140	1	\$1,036,140	\$18,201,469
Tuition and Fees	•	ı	1	ı	i	1	i	•	,
Less: Scholarship Allowances	(\$2,500)	1	ı	1	(\$2,500)	(\$1,000)	1	(\$1,000)	(\$3,500)
Net Student Fees	(\$2,500)	ı	ı	1	(\$2,500)	(\$1,000)	1	(\$1,000)	(\$3,500)
Federal Appropriations	10,005,510	1	ı	ı	10,005,510	i		1	10,005,510
State Appropriations	28,319,176	1	ı	ı	28,319,176	485,000		485,000	28,804,176
Federal Grants and Contracts	ı	1	ī	1	ı	Ī	3,200,000	3,200,000	3,200,000
State Grants and Contracts Other Grants and Contracts		1 1			1 1		9,700,000	9,700,000	9,700,000
Giff Income		ı	1	1	1	162,230		162,230	162,230
Recovery of F&A	1	1	ı	1	ı		1		
Endowment and Investment Income	4,200	1	ı	1	4,200	92,950	1	92,950	97,150
Sales & Services-Educ Act/Auxiliaries	85,775	\$194,700	1	1	280,475	1	35,000	35,000	315,475
Miscellaneous Income	1,888,722	110,400	1		1,999,122	100	400,000	400,100	2,399,222
TOTAL REVENUES	\$40,300,883	\$305,100	1	•	\$40,605,983	\$739,280	\$15,309,000	\$16,048,280	\$56,654,263
EXPENDITURES & TRANSFERS									
Salaries and Wages	\$28,315,443	\$210,200	1	1	\$28,525,643	\$144,820	\$7,280,000	\$7,424,820	\$35,950,463
Employee Benefits	8,000,278	62,500	•	1	8,062,778	37,936	2,080,000	2,117,936	10,180,714
Total Compensation	\$36,315,721	\$272,700	ı	ı	\$36,588,421	\$182,756	\$9,360,000	\$9,542,756	\$46,131,177
Expense and Equipment									
Other Operating Expense	\$6,941,172	\$65,000	ı	1	\$7,006,172	\$162,254	\$5,709,000	\$5,871,254	\$12,877,426
Capital Expenditures	20,000	32,200	ı	1	52,200	ı	140,000	140,000	192,200
Internal Sales	(38,0/3)	(97,100)	ı	1	(135,173)	Ī	ı	ı	(135,173)
Employer and Employee Contributions Not Expense and Equip Expenditures	\$6 973 099	- 0018		1 1	- \$6 973 199	- 150 251	- 000 678 55	- \$6.011.054	- \$12 034 453
TOTAL EXPENDITIBES	\$43,723,820	0016			\$43.511.620	\$345,010	\$15,249,000	\$15,524,010	\$59,065,630
Internal Transfers	(1,072,033)	1000	1	ı	(1,072,033)		100,000	100,000	(972,033)
Mandatory Transfers	ı	1	1	1	ı	ı	1	1	1
Non-Mandatory Transfers	125,000	1	1	•	125,000	1	1	•	125,000
TOTAL EXPENDITURES AND TRANSFERS	\$42,291,787	\$272,800	ı	1	\$42,564,587	\$345,010	\$15,309,000	\$15,654,010	\$58,218,597
ENDING BALANCE	\$14,980,124	\$226,600	1	ı	\$15,206,724	\$1,430,410	1	\$1,430,410	\$16,637,134
Expenditures by Program Classification									
Instruction	ı	ı	ı	ı	ı	1	\$100,000	\$100,000	\$100,000
Research Public Service	- \$44.018.820	- 277.800			- \$44.291.620	- 8344 510	15 009 000	15 353 510	100,000
Academic Support			1	•					
Student Services	1	1	1	1	ı	1	ı	1	1
Institutional Support	(780,000)	1	1	1	(780,000)	ı	1	1	(780,000)
Operation & Maintenance of Plant	1	1	•	•	•	•	•	1	•
Scholarships & Fellowships	1	ı	ı	ı	ı	200	ı	200	200
Auxiliaries Hosnitals		1 1		1 1			1 1	' '	1 1
Total France Mitunes has December Charges action	- 000 000	000 6663	•	1	642 511 630	\$245.010	000 000 213	010 828 510	- 250 053
Total Expenditures by r rog rain Classification Note: Columns may not add due to rounding.	943,236,620	9717,000	ı	ı	943,311,020	010,646	413,402,000	ひていました。	ひてひいてひんとゆ

Table 8. FY 2009 Current Funds Budget by Type of Funds, University of Missouri - Hospital & Clinics*

		Auxiliaries, Sevice Operations, and Continuing	Self Insurance	Hospital	Total	Restricted Expendable Giffs, Endowments, and State	Restricted Grants and	Total	Total Current
BEGINNING BALANCE	Operations -	Education	Funds	Operations \$230,000,000	\$230,000,000	Appropriations \$3,694,337	Contracts	Kestricted \$3.694.337	Funds \$233.694.337
REVENUES									
Tuition and Fees	•	1	1	ı	1	•	ı	ı	ı
Less: Scholarship Allowances	•	1	1	1	1	•	1	ı	ı
Net Student Fees	1	ı	1	ı	ı		i	1	ı
Federal Appropriations	1	1	1	1	1	1	1	1	
State Appropriations	1	1	1	\$24,091,668	\$24,091,668	•	1	1	\$24,091,668
Federal Grants and Contracts	1	ı	1	1	ı	1	1	1	1
State Grants and Contracts	•	1	1	1	1	1	1	1	1
Other Grants and Contracts	1	•	1	1	1	1	•	•	•
Gift Income	•	1	•	1	1	\$2,284,010	•	\$2,284,010	2,284,010
Recovery of F&A	•	•	1	1	1	•	1	•	•
Endowment and Investment Income	1	•	1	10,328,993	10,328,993	221,972	•	221,972	10,550,965
Sales & Services-Educ Act/Auxiliaries	1	1	1	578,486,835	578,486,835	93,222	1	93,222	578,580,057
Miscellaneous Income	1	•	1	•	1	1	1	•	•
TOTAL REVENUES	1	1	1	\$612,907,496	\$612,907,496	\$2,599,204	1	\$2,599,204	\$615,506,700
EXPENDITURES & TRANSFERS									
Salaries and Wages	1	ı	1	\$226,538,158	\$226,538,158	\$293,404	1	\$293,404	\$226,831,562
Employee Benefits	1	1	1	62,014,023	62,014,023	90,616	İ	90,616	62,104,639
Total Compensation	•	1	ı	\$288,552,181	\$288,552,181	\$384,020	•	\$384,020	\$288,936,201
Expense and Equipment									
Other Operating Expense	1	ı	1	\$261,991,338	\$261,991,338	\$297,752	1	\$297,752	\$262,289,090
Capital Expenditures	•	1	•	340,000	340,000	•	1	1	340,000
Internal Sales	1	1	1	(12,049,413)	(12,049,413)	(55,252)	1	(55,252)	(12,104,665)
Employer and Employee Contributions	1	1	1	•	1	ı	1	•	1
Net Expense and Equip. Expenditures	•	1	•	\$250,281,925	\$250,281,925	\$242,500	1	\$242,500	\$250,524,425
TOTAL EXPENDITURES	•	1	•	\$538,834,106	\$538,834,106	\$626,520	1	\$626,520	\$539,460,626
Internal Transfers	1	1	i	2,283,000	2,283,000	1	Ī	1	2,283,000
Mandatory Transfers	1	1	1	11,507,807	11,507,807	1	1	1	11,507,807
Non-Mandatory Transfers	1	1	1	85,086,001	85,086,001	1	1	1	85,086,001
TOTAL EXPENDITURES AND TRANSFERS	•	i	1	\$637,710,914	\$637,710,914	\$626,520	ı	\$626,520	\$638,337,434
ENDING BALANCE	1	ı	1	\$205,196,581	\$205,196,581	\$5,667,021	ı	\$5,667,021	\$210,863,603
Expenditures by Program Classification									
Instruction	i	•	i	•	•	•	•	•	•
Research	•	•	1	•	1	•	1	•	•
Public Service	1	1	1	1	1	1	1	1	
Academic Support	•	1	1	ı	1	1	İ	ı	ı
Student Services	•	ı	1	ı	1	•	i	ı	1
Institutional Support	ı	ı	1	ı	1	ı		1	

Table 9. FY2009 Current Funds Budget by Type of Funds, University of Missouri - Kansas City

						Restricted			
		Auxiliaries,				Expendable			
		Sevice				Gifts,			
		Operations, and				Endowments,	Restricted		
		Continuing	Self Insurance	Hospital	Total	and State	Grants and	Total	Total
	Operations	Education	Funds	Operations	Unrestricted	Appropriations	Contracts	Restricted	Current Funds
BEGINNING BALANCE	\$30,829,004	\$5,664,061	•	•	\$36,493,065	\$27,108,514	•	\$27,108,514	\$63,601,579
REVENUES									
Tuition and Fees	\$127,252,548	\$9,317,610	ı	1	\$136,570,158	1	1	1	\$136,570,158
Less: Scholarship Allowances	(25,468,583)	(184,000)	•	•	(25,652,583)	(\$2,981,801)	(\$7,750,000)	(\$10,731,801)	(36,384,384)
Net Student Fees	\$101,783,965	\$9,133,610	1	1	\$110,917,575	(\$2,981,801)	(\$7,750,000)	(\$10,731,801)	\$100,185,774
Federal Appropriations		1	ı	1	•	1	1	ı	1
State Appropriations	84,002,587	•	1	1	84,002,587	1	1	1	84,002,587
Federal Grants and Contracts		1	•		1	1	31,500,000	31,500,000	31,500,000
State Grants and Contracts	•	1	•	1	1	1	3,600,000	3,600,000	3,600,000
Other Grants and Contracts	•	1	•	1	1	1	10,610,400	10,610,400	10,610,400
Gift Income	168,000	31,100	ı	1	199,100	7,337,396	•	7,337,396	7,536,496

Table 10. FY2009 Current Funds Budget by Type of Funds, Missouri University of Science and Technology

Total	Current Funds 840 919 208		\$67,537,821	(27,551,350)	\$39,986,471	1	50,351,460	26,500,000	4,250,000	11,950,000	4,170,491	1	5,284,087	
Total	Restricted \$18 922 887		ı	(\$9,334,718)	(\$9,334,718)	ı	•	26,500,000	4,250,000	11,950,000	3,261,396	(5,950,000)	4,759,087	1.6837
Restricted Grants and	Contracts		1	(\$5,600,000)	(\$5,600,000)	1	1	26,500,000	4,250,000	11,950,000		(5,950,000)	1	
Restricted Expendable Gifts, Endowments, and State	Appropriations \$18 922 887		1	(\$3,734,718)	(\$3,734,718)	1	1	1	1	1	3,261,396	1	4,759,087	&A
Total	Unrestricted \$21		\$67,537,821	(18,216,632)	\$49,321,189	•	50,351,460	1	1	1	560,606	5,950,000	525,000	86 0 Tsd (19 5v)3
Hospital	Operations				,	,	1	1	1	1	,	,	1	50B0 1.6C -Ec5.3
Self Insurance	Funds		ı	•	•	1					•	1		89.8386 002d)(Till9.
pı	Education \$2 196 471	, , , , , ,	\$6,148,562	ı	\$6,148,562	1	1	1	1	1	ı	ı	87,000	a 88mil 805) 1868 9.516
	Operations \$19.799.850		\$61,389,259	(18,216,632)	\$43,172,627	1	50,351,460	1	1	1	900,005	5,950,000	438,000	Tw -5.386 0 N73-E-E-BERGGE
	RECINNING RALANCE	REVENUES	Tuition and Fees	Less: Scholarship Allowances	Net Student Fees	Federal Appropriations	State Appropriations	Federal Grants and Contracts	State Grants and Contracts	Other Grants and Contracts	Gift Income	Recovery of F&A	Endowment and Investment Income	Sales & Services-Educ Act/Auxiliari Tw - 5.386 0 N 73-E-E-BERNGOBa & BB(6) R89 3386 0024 VIII 2-5030 1.6C - Ec5.386 0 R6 (195v)3

Table 11. FY2009 Current Funds Budget by Type of Funds, University of Missouri - St. Louis

						Restricted			
		Auxiliaries, Sevice				Expendable Gifts,			
		Operations, and				Endowments,	Restricted		
		Continuing	Self Insurance	Hospital	Total	and State	Grants and	Total	Total
	Operations	Education	Funds	Operations	Unrestricted	Appropriations	Contracts	Restricted	Current Funds
BEGINNING BALANCE	\$20,188,203	\$4,541,678	•	1	\$24,729,881	\$7,070,136	1	\$7,070,136	\$31,800,017
REVENUES									
Tuition and Fees	\$85,626,641	\$8,555,247	1	1	\$94,181,888	1	1	•	\$94,181,888
Less: Scholarship Allowances	(13,100,981)	(597,047)	1	1	(13,698,028)	(\$1,325,904)	(\$9,570,000)	(\$10,895,904)	(24,593,932)
Net Student Fees	\$72,525,660	\$7,958,200	•	1	\$80,483,860	(\$1,325,904)	(\$9,570,000)	(\$10,895,904)	\$69,587,956
Federal Appropriations		1	ı	1	1	ı	1	1	1
State Appropriations	61,137,421	•	ı	1	61,137,421	ı	•	1	61,137,421
Federal Grants and Contracts	•	•	1	1	1	1	22,880,000	22,880,000	22,880,000
State Grants and Contracts	•	•	•	1	•	•	4,680,000	4,680,000	4,680,000
Other Grants and Contracts		•	1	•	•	1	5,725,200	5,725,200	5,725,200
Gift Income	45,000	•	•	1	45,000	6,056,694	1	6,056,694	6,101,694
Recovery of F&A	2,500,000	1	ı	1	2,500,000	ı	(2,500,000)	(2,500,000)	1
Endowment and Investment Income	213,434	•	1	1	213,434	3,038,905	1	3,038,905	3,252,339
Sales & Services-Educ Act/Auxiliaries	2.063.300	25.491.778	•	•					

Table 12. FY2009 Current Funds Budget by Type of Funds, University of Missouri - System Administration

	Onerations	Sevice Operations, and Continuing Education	Self Insurance Funds	Hospital Onerations	Total Unrestricted	Gifts, Endowments, and State	Restricted Grants and	- Total Restricted	Total Current Funds
BEGINNING BALANCE	\$36,000,000	\$51,924	1	-	\$36,051,924	\$432,519	1	\$432,519	\$36,484,443
REVENUES									
Tuition and Fees	1	1	•	•	1	•	ı	•	1
Less: Scholarship Allowances	(\$10,000)	1	•	•	(\$10,000)	•	ı	•	(\$10,000)
Net Student Fees	(\$10,000)	i	1	1	(\$10,000)	•	•	1	(\$10,000)
Federal Appropriations	•	1	•	1	ı	•	ı	1	1
State Appropriations	19,117,800	1	1	1	19,117,800	\$12,759,974	•	\$12,759,974	31,877,774
Federal Grants and Contracts	1	1	•	•	1	•	•	•	•
State Grants and Contracts	•	1	•	•	1	•	\$4,420,000	4,420,000	4,420,000
Other Grants and Contracts	1	1	•	1	1	•	•	•	•
Gift Income	200	i	1	•	200	624,425	•	624,425	624,625
Recovery of F&A	163,022	İ	1	i	163,022	1	(163,022)	(163,022)	1
Endowment and Investment Income	13,790,000	Ī	1	ı	13,790,000	111,255	1	111,255	13,901,255
Sales & Services-Educ Act/Auxiliaries	138,265	\$1,654,344	1	1	1,792,609	1	ı	ı	1,792,609
Miscellaneous Income	21,837,093	779,700	1	1	22,616,793	(102,225)	1	(102,225)	22,514,568
TOTAL REVENUES	\$55,036,380	\$2,434,044	1	1	\$57,470,424	\$13,393,429	\$4,256,978	\$17,650,407	\$75,120,831
EXPENDITURES & TRANSFERS									
Salaries and Wages	\$29,763,858	\$1,160,868	1	1	\$30,924,726	\$81,500	\$760,000	\$841,500	\$31,766,226
Employee Benefits	8,273,580	332,228	•	•	8,605,808	11,690	228,000	239,690	8,845,498
Total Compensation	\$38,037,438	\$1,493,096	1	1	\$39,530,534	\$93,190	8988,000	\$1,081,190	\$40,611,724
Evenue and Equinment									
Expense and Equipment	20101020	\$2,040,106			000 050 000	200 000 010	000000000	200 010 210	200 000 000
Other Operating Expense	\$26,210,136	\$2,040,196	•	1	\$28,250,332	\$12,348,720	\$3,208,978	\$15,617,704	\$45,868,056
Capital Expenditures	695,027	193,000	1	1	888,027	491,652	•	491,652	1,379,679
Internal Sales	(3,241,060)	(20,600)	•	1	(3,261,660)	•	•	•	(3,261,660)
Employer and Employee Contributions	i	•	1	1	•	1	•	1	1
Net Expense and Equip. Expenditures	\$23,664,103	\$2,212,596	•	1	\$25,876,699	\$12,840,378	\$3,268,978	\$16,109,356	\$41,986,055
TOTAL EXPENDITURES	\$61,701,541	\$3,705,692	1	1	\$65,407,233	\$12,933,568	\$4,256,978	\$17,190,546	\$82,597,779
Internal Transfers	(7,401,898)	(947,609)	ı	•	(8,349,507)	202,150	1	202,150	(8,147,357)
Mandatory Transfers	i	i	1	1	1	•	•	1	•
Non-Mandatory Transfers	6,135,172	266,810	1	1	6,401,982	•	•	1	6,401,982
TOTAL EXPENDITURES AND TRANSFERS	\$60,434,815	\$3,024,893	•	1	\$63,459,708	\$13,135,718	\$4,256,978	\$17,392,696	\$80,852,404
ENDING BALANCE	\$30,601,565	(\$538,925)	ı	1	\$30,062,640	\$690,230	1	\$690,230	\$30,752,870
Expenditures by Program Classification									
Instruction	\$33,000	İ	1	1	\$33,000	1	•	1	\$33,000
Research	1	1	•	1	1	\$388,000	•	\$388,000	388,000
Public Service	17,197,588	\$967,000	•	1	18,164,588	12,425,478	\$4,256,978	16,682,456	34,847,044
Academic Support	7,325,753	2,484,703	,	1	9,810,456	119,090	1	119,090	9,929,546
Student Services	1,940,555		•	1	1,940,555	1			1,940,555
Institutional Support	34 102 487	253.989	•	•	34 356 476	1,000	•	1.000	34.357.476

ble 13. FY2009 Current Funds Budget by Type of Funds, University of Missouri - University-wide Resources		ı
13. FY2009 Current Funds Budget by Type of Funds, University of M	niversity-wide Reso	
13. FY2009 Current Funds Budget by Type of Funds,	ity of Missouri -	
13. FY2009 Current Funds Budget by	Funds, Universi	
13. FY 2009 Current		
13. F	rrent Funds Bud	
Ta	able 13. F	

		Auxiliaries, Sevice Operations and				Restricted Expendable Gifts, Fndowments	Restricted		
	Operations	Continuing Education	Self Insurance Funds	Hospital Operations	Total Unrestricted	and State Appropriations	Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$19,000,000	•	\$117,000,000		\$136,000,000	\$3,973		\$3,973	\$136,003,973
REVENUES									
Tuition and Fees	1 600	1	•	1	- 600	1 60	1	1 000	- 600
Less: Scholarship Allowances	(\$40,000)	1	1	1	(\$40,000)	(\$2,000)	i	(\$2,000)	(\$42,000)
Fodoral Ameromistions	(\$40,000)	•	1		(000,0+4)	(45,000)	1	(\$5,000)	(947,000)
reactal Appropriations State Annionriations	5607095				5 607 095				5 607 095
Federal Grants and Contracts									
State Grants and Contracts	' '		' '						' '
Other Grants and Contracts	1	ı	,	•	•	1	,	1	1
Gift Income	1	1		,	1	1	1	•	1
Recovery of F&A	•	•	•	•	•	1	•	•	•
Endowment and Investment Income	2,400,000	1	\$9,362,909	ı	11,762,909	(5,059,944)	1	(5,059,944)	6,702,965
Sales & Services-Educ Act/Auxiliaries	•	1	1	1	1	1	1	1	
Miscellaneous Income	'	1	2,322,148	1	2,322,148	1	1	1	2,322,148
TOTAL REVENUES	\$7,967,095	1	\$11,685,057	1	\$19,652,152	(\$5,061,944)	1	(\$5,061,944)	\$14,590,208
EXPENDITURES & TRANSFERS									
Salaries and Wages	\$85,000	•	\$500,003	•	\$585,003	1	•	1	\$585,003
Employee Benefits	15,000	1	141,300	1	156,300	1	1	1	156,300
Total Compensation	\$100,000	ı	\$641,303	1	\$741,303	1	•	1	\$741,303
Expense and Equipment									
Other Operating Expense	\$25,000	•	\$193,379,194	1	\$193,404,194	•	1	•	\$193,404,194
Capital Expenditures	1	ı	1	1	1	1	1	1	•
Internal Sales		1	1 3	ı	1 6	•	1	1	1 6
Employer and Employee Contributions	1 0	1	(184,731,984)	1	(184,731,984)	1	1	1	(184,731,984)
Net Expense and Equip. Expenditures	\$25,000	'	\$8,647,210	'	\$8,672,210	1	1	1	\$8,672,210
TOTAL EXPENDITURES	\$125,000	1	\$9,288,513	1	\$9,413,513	1	1	•	\$9,413,513
Internal Transfers	7,261,795	1	38,200	1	7,299,995	(\$5,061,794)	1	(\$5,061,794)	2,238,201
Mandatory Transfers	1 00 00	1	•	1	1 000	1	•	ı	1 000
Non-Mandatory Transfers	505,300	'	- 200 00	'	505,500	- 120 207	'		505,300
IOTAL EXPENDITURES AND TRANSFERS	\$7,892,095	'	\$9,326,713	1	\$17,218,808	(\$2,061,794)	'	(\$5,061,794)	\$12,157,014
ENDING BALANCE	\$19,075,000	1	\$119,358,344	1	\$138,433,344	\$3,823		\$3,823	\$138,437,167
Expenditures by Program Classification									
Instruction	•	1	1	i	1	1	•	1	•
Research	•	•	•	•	•	•	•	1	•
Public Service	•	•	1	•	1	1	1	1	1
Academic Support	\$125,000	1	•	•	\$125,000	1	•	•	\$125,000
Student Services	1	1	1 00	1	1 000	1	1	1	1 000
Institutional Support Operation & Maintenance of Diant	•	1	\$9,288,513	1	9,288,513	1	1	1	9,288,513
Operation & Mannenance of Frank Scholarchine & Ballowshine			1						
Scriotal surps & Terrowsurps Auxiliaries									
Hospitals	•	1	•	ı	•	1	1	1	1
Total Expenditures by Program Classification	\$125,000		\$9,288,513		\$9,413,513	-		1	\$9,413,513
Note: Columns may not add due to rounding.									

University of Missouri System FY2009 Operations Fund Budget Summary

The operations fund is whereethmajority of the University's instructional and public service activities are budgeted and accounted for. The operations fund comprises approximately 42.6% of the University's currefitunds budget. State appropriations recorded here, with the exception of those appropriations are line itemed for the University Hospitals and the other Curators' programs. The majority student fees are also recedent the operations fund. State appropriations and tuition and fees are the printscrurces of revenue in the operations fund. Historically these two sources funds accounted for over 91% of operations fund revenues, before scholarship allowances are applied. Howeverecent years, they have dropped to about 86% of grossyears, they have droppdroppd125()

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revenues. When scholarship allowances, or financial aid, are netted against tuition and fees in accordance with GASB 34/35 the net student fees contribution declines to 41.4% of net revenues making them the second largest contributor 1423.8 million. State appropriations, in the amount of \$437.9 million, is the lærgt source of net revenue at 42.8%. Together, they fund 84.2% of the operations fund budget. Tabled 1429 plays the FY2009 operations fund budget by source of funds and expenditure category alwrith the revenue contribution and the expense distribution percentage.

	UM System Total	Percent Distribution
BUDGETED BEGINNING BALANCE	\$233,984,229	
REVENUES		
Gross Tuition and Fees	\$544,876,507	
Less: Scholarship Allowances	(121,055,772)	
Net Tuition and Fees	\$423,820,735	41.4%
Federal Appropriations	15,485,058	1.5%
State Appropriations	437,931,880	42.8%
Gift Income	1,122,395	0.1%
Recovery of Facilities & Administrative Costs	44,563,967	4.4%
Endowment and Investment Income	18,111,899	1.8%
Sales & Services of Educational Activities	38,523,235	3.8%
Miscellaneous Income	43,307,430	4.2%
TOTAL REVENUES	\$1,022,866,599	100.0%
EXPENDITURES & TRANSFERS		
Salaries & Wages	\$628,607,301	60.6%
Employee Benefits	162,390,374	15.7%
Total Compensation	\$790,997,675	76.3%
Expense & Equipment		
Other Operating Expenses	\$224,204,212	21.6%
Capital Expenditures	37,699,619	3.6%
Internal Sales & Services	(25,890,730)	-2.5%
Net Expense & Equipment Expenditures	\$236,013,101	22.7%

Table 15 displays the perdage distribution of FY2009 operations fund net revenues by major source for each campus, UM Extension, System Administration, and University-wide Resources.

million are 22.7% of the total. The remaining 1.0% resents net transfers from the operations fund to other funds. Internal transfers into the operations fund are primarily from continuing education and auxiliaries and internal transfers are to support research and endowed chairs matching commitments. The result is \$6.4 millious internal transfers into operations. The \$16.4 million of mandatory and non-mandatory transfout are primarily to the plant fund for debt service, research park improvements, maintenance, repair, and replacement projects for energy management and information technology uding the next generation network.

Table 16 displays the percentage distribution the operation sund expenditure budgets by object of expense by campus for FY2009. Comspation accounts for the majority of the expenditures for each unit except University-windersources, which primarily budgets funds that are used for cooperative programming, much oficial is transferred to the campuses during the year.

Table 16. Percentge Distribution of FY2009 Operations Fund Expenditure Budgets by Object of Expense, by Campus

		UM				UM System I	J-wide	System
	UMC	Extension	UMKC N	IO S&T		,	sources	Total
Salaries & Wages	62.5%	67.0%	61.2%	60.8%	59.8%	49.2%	1.1%	60.6%
Employee Benefits	16.0%	18.9%	14.9%	15.9%	16.2%	13.7%	0.2%	15.7%
Total Compensation	78.5%	85.9%	76.1%	76.7%	76.0%	62.9%	1.3%	76.3%
Expense and Equipment	16.5%	16.3%	18.8%	22.6%	19.5%	38.0%	0.3%	19.1%
Capital Expenditures	4.0%	0.0%	4.6%	4.6%	2.5%	1.2%	0.0%	3.6%
Total Expenditures	99.0%	102.2%	99.5%	103.9%	98.0%	102.1%	1.6%	99.0%
Transfers	1.0%	-2.2%	0.5%	-3.9%	2.0%	-2.1%	98.4%	1.0%
Total Expenditures & Transfers	100.0%	100.0%	100.0%	100.0%	6 100.0%	100.0%	100.0%	6 100.0%

Note: University of Missouri Extension is a cooperative effort administered by the University of Missouri - Columbia

As shown in Table 17, 60.8% the recurring experitoures for the University system in the operations fund budget are devoted to thin aprily missions of instruction, research, and public service. When academiscupport is included, this distribution reaches 73.1%. Other classifications are student sensit, with a system total of 75%, institutional support, of 11.6%, operation & maintenance of physical and of 9.6%, and scholars and fellowships less than 0.1%. Most student aid is shown as scholars allowances, a reduction of tuition and fee income, instead of as scholarships and fellowas expenditures, as directed by GASB 34/35.

Table 17. Percentage Distribution of FY2009 Operations Fund Expenditure Budgets by Program Classification, by Campus

		UM			_	JM /stem U	-wide Sy	/stem
	UMC E	xtension	JMKC MC	S&T UN	MSL Adr	min. Reso	urces To	otal
Instruction	50.8%	0.0%	55.7%	54.1%	51.1%	0.1%	0.0%	47.1%
Research	9.3%	0.0%	1.9%	5.9%	3.6%	0.0%	0.0%	5.6%
Public Service	2.9%	101.8%	1.5%	1.4%	2.7%	27.9%	0.0%	8.1%
Academic Support	13.4%	0.0%	12.5%	5.7%	17.7%	11.9%	100.0%	12.3%
Student Services	5.2%	0.0%	5.2%	10.6%	6.9%	3.1%	0.0%	5.7%
Institutional Support	7.1%	-1.8%	13.7%	8.2%	10.4%	55.2%	0.0%	11.6%
Operation & Maintenance of Plan	t 11.3%	0.0%	9.4%	14.1%	7.7%	1.8%	0.0%	9.6%
Scholarships & Fellowships	0.0%	0.0%	0.1%	0.0%	-0.1%	0.0%	0.0%	0.0%
Total Expenditures	100.0%	100.0%	100.0%	100.0%	00.0% 1	00.0% 1	00.0% 1	100.0%

Note 1: University of Missouri Extension is a cooperatifier teadministered by the University of Missouri - Columbia Note 2: The majority of student aid is treated as a reduction of revenue rather than as a scholarship expense.

Tables A1 through A7 in the appendix pretsetime operations fundxpenditure budgets by administrative division for each campus, Utrisity of Missouri Extension, UM System Administration, and University-wid ersiar TcM0PResterces.37() tpen65 -1.15 Schol57

FY2009 Other Curators' Programs Budget Summary

In addition to the general state appropriation the operations of the University, the Curators receive line-itemed state appropriation for the University Hospitals & Clinics, Missouri Rehabilitation Center, Missouri Kidney Program, Missouri Institute of Mental Health, Missouri Telehealth Network, Spinal Cord Injury Research, Missouri Research and Education Network (MOREnet), and the Stattistorical Society of Missouri.

Table 18 presents summary budget datathe Missouri Kidney Program, Missouri Institute of Mental Health, Missouri Telehealth Network and Spinal Cord Injury Research. These programs are recorded estricted current funds.

Table 18. FY2009 Operating Budget Summaries for the Missouri Kidney Program, the Missouri Institute of Mental Health, MissouriTelehealth Network, and Spinal Cord Injury Research

	Missouri Kidney Program Fund 2010	Missouri Institute of Mental Health Fund 2020	Missouri Telehealth Network Fund 2015	Spinal Cord Injury Research Fund 2050
BEGINNING BALANCE	-	-	-	\$54,768
REVENUES State Appropriations TOTAL REVENUES	\$3,896,271	\$1,784,680	\$845,040	\$388,000
	\$3,896,271	\$1,784,680	\$845,040	\$388,000
EXPENDITURES & TRANSFERS Salaries & Wages Employee Benefits Expense and Equipment TOTAL EXPENDITURES	\$479,699	\$1,166,868	\$392,053	\$23,000
	116,483	326,676	97,171	7,000
	3,300,089	291,136	355,816	365,450
	\$3,896,271	\$1,784,680	\$845,040	\$395,450
TRANSFERS				
TOTAL EXPENDITURES AND TRANSFERS ENDING BALANCE	\$3,896,271	\$1,784,680	\$845,040	\$395,450
	-			\$47,318

Table 19, on the following page, is a budgetnessary of the activities of the Missouri Research and Education Network (MOREnet) partoxides separate budgetoy type of fund.

Table 19. FY2009 Operating Budget Summary for the Missouri Research and Education Network (MOREnet)

University of Missouri System Operating Budget Fiscal Year 2009

Appendix

Table A1. FY2009, Operations Fund, Original Expenditure Budget, University of Missouri - Columbia, by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non- Mandatory Transfers	Total Expenditures & Transfers
College/School/Division			-					
Chancellor								
Chancellor	\$1,425,843	\$394,908	\$281,452	-	\$2,102,203	\$1,819,037	-	\$3,921,240
University Affairs								
University Affairs	\$1,800,265	\$506,473	\$833,042	\$100	\$3,139,880	_	_	\$3,139,880
•	, -,	4000,	,,,,,,,	7	40,000,000			,,
Intercollegiate Athletics Intercollegiate Athletics	\$478,876	\$220,409	(\$212.517)		\$486,768	(\$57.705)		\$428,973
c .	\$478,870	\$220,409	(\$212,517)	-	\$480,708	(\$57,795)	-	\$428,973
Campus Budget								
Campus Budget	\$212,810	\$63,758	\$2,775	-	\$279,343	-	-	\$279,343
Administrative Services								
Administrative Services	\$7,826,996	\$2,123,961	\$1,013,069	\$9,100	\$10,973,126	\$142,290	\$1,000	\$11,116,416
Campus Facilities	10,603,953	3,147,866	33,081,253	3,044,687	49,877,759	8,710	3,560,707	53,447,176
Business Services-Gen Admin	677,827	158,030	3,288,743	42,000	4,166,600	(37,000)	10,000	4,139,600
Total Admin Services	\$19,108,776	\$5,429,857	\$37,383,065	\$3,095,787	\$65,017,485	\$114,000	\$3,571,707	\$68,703,192
VC Dev and Alumni Relations								
Development Pending	-	-	-	-	-	-	-	_
Alumni & Development	\$6,915,911	\$2,100,535	\$1,180,487	-	\$10,196,933	(\$297,200)	-	\$9,899,733
Total VC Dev and Alumni Relations	\$6,915,911	\$2,100,535	\$1,180,487	_	\$10,196,933	(\$297,200)	-	\$9,899,733
Executive Vice Chancellor & Provost								
Information & Access Tech Sycs	\$4,657,386	\$1,370,386	\$1,017,530	\$16,000	\$7,061,302	\$5,750,373	\$407,516	\$13,219,191
Enrollment Management	4,651,982	1,322,172	1,497,557	39,506	7,511,217	-	(1,077,810)	6,433,407
Office of Research	14,342,206	3,875,431	3,239,421	4,305,091	25,762,149	8,207,341	(39,323)	33,930,167
Provost	11,034,414	2,770,858	6,499,950	98,800	20,404,022	4,893,700	-	25,297,722
Ag, Food & Nat. Resources								
Agriculture - College	16,070,912	4,030,088	3,621,028	461,700	24,183,728	(1,678,458)	-	22,505,270
Ag Experiment Station	6,398,883	1,675,838	5,620,429	920,100	14,615,249	1,005,408	-	15,620,657
Total Ag, Food & Nat. Resources	22,469,795	5,705,926	9,241,457	1,381,800	38,798,977	(673,050)	-	38,125,927
Library	5,816,416	1,628,346	3,007,363	3,719,072	14,171,197	(854,731)	(25,000)	13,291,466
Arts & Science	54,717,352	14,267,935	6,268,955	602,895	75,857,137	(3,862,411)	-	71,994,726
Business	10,929,868	2,947,320	1,539,857	-	15,417,045	14,227	-	15,431,272
Education	12,092,741	3,078,117	2,883,323	21,000	18,075,181	(3,082,481)	-	14,992,700
Engineering	13,193,588	3,789,867	1,511,060	242,678	18,737,194	(1,678,849)	-	17,058,345
Extension								
FM Station	313,187	91,596	153,500	80,000	638,283	-	-	638,283
Concerts	226,777	67,273	771,830	-	1,065,880	-	-	1,065,880
Continuing Education	2,224,221	614,087	2,690,586	286,000	5,814,894	(486,758)	17,000	5,345,136
Total Extension/Continuing Educ.	2,764,185	772,956	3,615,916	366,000	7,519,057	(486,758)	17,000	7,049,299
Graduate School	4,117,257	1,113,833	868,874	67,665	6,167,628	(733,909)	-	5,433,719
Human Environmental Sciences	6,169,799	1,726,950	597,803	256,950	8,751,502	(166,153)	-	8,585,349
Journalism	7,480,710	1,930,501	1,906,426	100,000	11,417,637	(131,219)	113,833	11,400,251
Law	5,467,261	1,595,540	846,518	589,931	8,499,250	(19,085)	-	8,480,165
Medicine	41,115,201	10,496,759	(9,001,097)	3,057,269	45,668,132	(7,584,989)		38,083,143
School of Health Professions sm5c 0.0002 Tw -0.546 0 Td ()Tj7	5,698,328	1,607,321	227,469 -61 5,698,3	24,000	7,557,118	(519,766)	18,881	7,056,233

Table A2. FY2009 Operations Fund, Original Expenditure Budget, University of Missouri Extension by Administrative Unit and Major Object of Expense

College/School/Division	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non- Mandatory Transfers	Total Expenditures & Transfers
VP for Outreach & Extension								
Agriculture & Natural Res	\$8,375,223	\$2,407,670	\$1,508,361	\$5,000	\$12,296,254	(\$370,214)	-	\$11,926,040
Business & Industry	1,412,426	412,936	117,782	-	1,943,144	(78,475)	-	1,864,669
Human Environmental Sciences	5,293,615	1,425,775	694,783	-	7,414,174	(406,895)	-	7,007,279
Youth	4,236,097	1,223,363	155,872	-	5,615,332	(215,559)	-	5,399,773
Community Development	2,312,350	621,923	616,096	15,000	3,565,369	(294,448)	-	3,270,921
Health	85,112	19,664	3,007	-	107,783	-	-	107,783
Vet Med	150,000	40,679	3,771	-	194,450	-	-	194,450
Outreach Development Fund	-	-	100,000	-	100,000	1,238,648	-	1,338,648
Administration	2,286,723	657,290	142,308	-	3,086,321	-	-	3,086,321
Program Support	4,163,897	1,190,978	4,341,119	-	9,695,994	(945,090)	\$125,000	8,875,904
Campus Wide Departments	-	-	(780,000)	-	(780,000)	-	-	(780,000)
Total for VP Outreach & Extension	\$28,315,443	\$8,000,278	\$6,903,099	\$20,000	\$43,238,820	(\$1,072,033)	\$125,000	\$42,291,787

Table A4. FY2009 Operations Fund, Original Expenditure Budget, Missouri University of Science and Technology, by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non- Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
Provost								
Academic&Instruction Depts	\$33,305,965	\$8,583,135	\$2,803,133	\$224,100	\$44,916,333	(\$76,527)	\$6,925	\$44,846,731
Info Access & Tech Services	3,406,190	937,255	2,227,295	52,000	6,622,740	70,692	-	6,693,432
School of Extended Learning	2,710,130	737,224	2,040,931	300,000	5,788,285	(4,407,504)	-	1,380,781
Undergraduate Studies	1,184,906	310,358	454,893	-	1,950,157	-	-	1,950,157
Sponsored Programs	2,799,681	640,712	1,003,331	826,875	5,270,599	(395,203)	25,000	4,900,396
Enrollment Management	2,390,505	664,516	1,005,896	-	4,060,917	-	-	4,060,917
Provost	4,246,996	1,163,358	2,472,273	1,208,577	9,091,204	200,000	-	9,291,204
Graduate Studies	300,343	86,709	45,657	-	432,709	-	-	432,709
Total Provost	\$50,344,716	\$13,123,268	\$12,053,408	\$2,611,552	\$78,132,944	(\$4,608,542)	\$31,925	\$73,556,327
Chancellor Chancellors Office	\$508,609	\$130,583	\$251.905	<u>-</u>	\$891,097	_	_	\$891,097
	4000,000	4-2-3,2-32	7-2-7, 02		400-,000			+,
Office of Administrative Services Office of Administrative Services	\$5,888,483	\$1,660,957	\$3,368,723	\$2,182,265	\$13,100,428	(\$38,200)	-	\$13,062,228
Office of Student Affairs Office of Student Affairs	\$3,398,090	\$866,229	\$2,051,007	-	\$6,315,326	(\$37,253)	\$82,856	\$6,360,929
Office of University Advancement Office of University Advancement	\$2,426,008	\$694,896	\$628,781	-	\$3,749,685	\$97,680	-	\$3,847,365
Campus Departments Chancellors Campus Dept - Campus	\$301,600	-	\$5,012,584	-	\$5,314,184	\$314,561	\$60,939	\$5,689,684
Total Expenditures & Transfers	\$62,867,506	\$16,475,933	\$23,366,408	\$4,793,817	\$107,503,664	(\$4,271,754)	\$175,720	\$103,407,629

Table A5. FY2009 Operations Fund, Original Expenditure Budget, University of Missouri - St. Louis by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non- Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
Provost								
Institutional Safety	\$1,403,967	\$403,229	\$555,416	\$9,000	\$2,371,612	\$44,126	-	\$2,415,738
College of Fine Arts & Commun	6,058,841	1,508,845	1,595,962	105,000	9,268,648	(110,964)	-	9,157,684
College of Arts & Sciences	21,412,169	5,528,075	2,146,159	150,000	29,236,403	(674,704)	-	28,561,699
College of Business Administration	8,529,114	2,217,110	559,936	-	11,306,160	(489,261)	-	10,816,899
College of Education	7,539,451	1,899,184	499,883	-	9,938,518	(974,940)	-	8,963,578
Graduate School	770,334	192,994	72,621	_	1,035,949	39,314	_	1,075,263
Extension Division	1,862,624	466,371	181,100	_	2,510,095	(297,670)	_	2,212,425
Libraries	2,391,346	649,157	335,720	2,085,000	5,461,223	(196,249)	_	5,264,974
College of Optometry	3,738,960	1,097,315	710,500	175,000	5,721,775	59,828	_	5,781,603
Provost	2,474,648	676,141	224,887	-	3,375,676	934,642	_	4,310,318
Vice Provost Student Affairs	5,258,139	1,419,891	1,822,166	10,300	8,510,496	337,773	_	8,848,269
College of Nursing	4,283,784	1,095,710	512,339		5,891,833	763,636	\$500,000	7,155,469
Honors College	714,435	168,950	70,800	_	954,185	4,269	-	958,454
Center for International Studies	1,142,986	279,482	379,822	_	1,802,290	(105,364)	_	1,696,926
Center for the Humanities	80,287	18,507	27,263	_	126,057	(8,390)	_	117,667
UMSL/Washington Univ. Engineer	175,383	48,443	2,651,123	_	2,874,949	13,699	_	2,888,648
Vice Chancellor Research	1,172,406	335,868	1,567,644	189,873	3,265,791	(719,671)	178,966	2,725,086
Public Policy Research Centers	368,780	105,811	117,965	-	592,556	2,389		594,945
Total Provost	\$69,377,654	\$18,111,083	\$14,031,305	\$2,724,173	\$104,244,215	(\$1,377,537)	\$678,966	\$103,545,644
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Chancellor								
Chancellor-Special Units	\$368,944	\$102,604	\$64,379	-	\$535,927	-	-	\$535,927
Chancellor	491,935	132,464	237,515		861,914	\$7,514		869,428
Total Chancellor	\$860,879	\$235,068	\$301,894	-	\$1,397,841	\$7,514	-	\$1,405,355
Budget Development & Planning					*			
Budget Development & Planning	(\$243,357)	\$613,960	\$615,547	=	\$986,150	\$3,084,101	-	\$4,070,251
VC for Managerial & Tech Services					-			_
Assoc VC Administrative	\$4,122,940	\$1,148,689	\$5,158,864	-	\$10,430,493	\$349,141	\$2,311,971	\$13,091,605
Human Resources	661,314	186,613	53,808	_	901,735	(2,793)	-	898,942
Information Technology Services	4,411,390	1,131,181	5,687,233	\$778,000	12,007,804	(2,224,994)	-	9,782,810
VC for Managerial & Technological	494,541	142,747	61,295	-	698,583	4,058	_	702,641
Finance	739,509	213,290	226,354	_	1,179,153	(152,103)	-	1,027,050
Business Services	285,464	83,982	4,454	_	373,900	2,168	_	376,068
Total VC for Managerial & Tech Service		\$2,906,502	\$11,192,008	\$778,000	\$25,591,668	(\$2,024,523)	\$2,311,971	\$25,879,116
NOTE: 12 A.I.						ŕ		
VC University Advancement	0054 515	0.55.210			#220.025			#220 02 <i>5</i>
KWMU Radio	\$254,617	\$66,218	01.161.005	-	\$320,835	- 050 000	-	\$320,835
University Advancement	3,002,445	867,082	\$1,161,002		5,030,529	\$70,933		5,101,462
Total VC University Advancement	\$3,257,062	\$933,300	\$1,161,002	-	\$5,351,364	\$70,933	-	\$5,422,297
Total Expenditures and Transfers	\$83,967,396	\$22,799,913	\$27,301,756	\$3,502,173	\$137,571,238	(\$239,512)	\$2,990,937	\$140,322,663

Table A6. FY2009, Operations Fund, Original Expenditure Budget, University of Missouri - System Administration by Administrative Unit and Major Object of Expense

	Salaries & Wages	Staff Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non- Mandatory Transfers	Total Expenditures & Transfers
College/School/Division								
Board of Curators								
Board of Curators	\$159,120	\$45,457	\$231,369	-	\$435,946	(\$135,700)	-	\$300,246
President								
President	\$1,158,530	\$254,252	\$738,945	-	\$2,151,727	(\$696,140)	-	\$1,455,587
Strategic Communications	515,951	157,570	357,596	\$150,000	1,181,117	(121,093)	-	1,060,024
Total President	\$1,674,481	\$411,822	\$1,096,541	\$150,000	\$3,332,844	(\$817,233)		\$2,515,611
General Counsel								
General Counsel	\$1,324,440	\$332,477	\$596,563	-	\$2,253,480	(\$157,850)	-	\$2,095,630
Government Relations								
Government Relations	\$858,260	\$16,776	\$284,300	-	\$1,159,336	(\$262,000)	-	\$897,336
Human Resources								
VP - Human Resources	\$1,653,131	\$444,869	(\$330,421)	-	\$1,767,579	(\$681,000)	-	\$1,086,579
Information Systems								
Admin Info Technology Services	\$4,455,853	\$1,326,507	\$2,371,725	-	\$8,154,085	(\$7,412,282)	\$178,333	\$920,136
VP Information Systems	1,309,586	382,470	245,483	-	1,937,539	(979,536)	225,000	1,183,003
UM Information & Computing Svc	426,169	123,034	19,421	-	568,624	-	-	568,624
Library Systems	520,849	141,400	4,155,194	-	4,817,443	-	-	4,817,443
Telecommunications	69,864	20,170	4,827,883	-	4,917,917	(3,270,859)	-	1,647,058
MOREnet	6,238,627	1,842,234	5,582,337	\$424,027	14,087,225	-	620,477	14,707,702
IT Systems Support	965,647	287,473	1,258,467	-	2,511,587	(1,601,991)	310,000	1,219,596
Total Information Systems	\$13,986,595	\$4,123,288	\$18,460,510	\$424,027	\$36,994,420	(\$13,264,668)	\$1,333,810	\$25,063,562

VP Academic Affairs

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Table A9. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Columbia

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non- Mandatory Transfers	Total Expenditures & Transfers
Instruction			•	•	•			
On-Campus General Academic Inst.	\$169,395,497	\$41,316,991	\$8,348,253	\$7,295,966	\$226,356,707	(\$12,293,116)	\$2,577,161	\$216,640,752
•						. , , ,	\$2,377,101	2,148,006
Community Education	1,717,523	466,119	878,013	=	3,061,655	(913,649)	-	
Off-Campus General Academic Inst.		26,297	799,800	-	933,599	(746,595)	-	187,004
Total Instruction	\$171,220,522	\$41,809,407	\$10,026,066	\$7,295,966	\$230,351,961	(\$13,953,360)	\$2,577,161	\$218,975,762
Research								
Institutes and Research Centers	\$20,550,884	\$5,460,203	\$6,345,601	\$1,110,500	\$33,467,187	(\$1,336,924)	-	\$32,130,263
Individual and Project Research	4,187,743	910,918	1,919,362	1,551,598	8,569,621	(1,457,512)	(\$39,323)	7,072,786
Total Research	\$24,738,627	\$6,371,121	\$8,264,963	\$2,662,098	\$42,036,809	(\$2,794,436)	(\$39,323)	\$39,203,050
Public Service								
Community Service	\$6,909,244	\$1,622,535	\$3,879,453	\$31,000	\$12,442,232	(\$906,072)	-	\$11,536,160
Cooperative Extension Service	· · · · · · -	-	-	-	_	(134,882)	_	(134,882)
Public Broadcasting Service	313,187	91,596	153,500	80,000	638,283	-	_	638,283
Total Public Service	\$7,222,431	\$1,714,131	\$4,032,953	\$111,000	\$13,080,515	(\$1,040,954)	_	\$12,039,561
Total I tible Service	Ψ1,222,431	φ1,/14,151	φ+,032,733	φ111,000	Ψ13,000,313	(\$1,040,754)		\$12,037,301
Academic Support								
Libraries	\$6,671,925	\$1,865,408	\$2,914,398	\$4,314,003	\$15,765,734	(\$904,108)	(\$25,000)	\$14,836,626
Museums and Galleries	588,030	50	51,771	-	639,851	(3,064)	-	636,787
Educational Media Services	1,765,119	502,763	288,386	1,000	2,557,268	(48,960)	273,326	2,781,634
Ancillary Support	8,069,520	1,954,345	3,237,781	341,930	13,603,576	4,044,526	· -	17,648,102
Acad Admin & Personnel Develop	17,899,715	4,491,688	5,835,308	95,000	28939 -1.n14			.,,

Table A10. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri Extension

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non- Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Total Instruction	-	-	-	-	-	-	-	-
Research								
Institutes and Research Centers	-	-	-	_	-	_	-	-
Individual and Project Research	-	-	-	-	-	-	-	-
Total Research	-	-	-	_	-	-	-	-

Public Service

\$40,(v)1.00Tc -018.56 76

Table A11. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - Kansas City

		F 1	Other	0.71	T 1	T 1	Mandatory and Non-	Total
	Salaries &	Employee	Operating	Capital	Total	Internal	Mandatory	Expenditures &
	Wages	Benefits	Expenses	Expenditures	Expenditures	Transfers	Transfers	Transfers
Instruction								
On-Campus General Academic Inst.	\$91,000,379	\$21,156,182	\$12,041,576	\$167,600	\$124,365,737	(\$577,296)	-	\$123,788,441
Community Education	33,500	8,170	61,500	-	103,170	(15,000)	-	88,170
Off-Campus General Academic Inst.								

Table A12. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, Missouri University of Science and Technology

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non- Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	\$37,691,488	\$9,734,113	\$6,600,231	\$192,100	\$54,217,932	\$429,894	\$6,925	\$54,654,751
Community Education	-	-	24,009	-	24,009	-	-	24,009
Off-Campus General Academic Inst.	1,249,275	360,929	2,000,123	300,000	3,910,327	(4,367,504)	-	(457,177)
Total Instruction	\$38,940,763	\$10,095,042	\$8,624,363	\$492,100	\$58,152,268	(\$3,937,610)	\$6,925	\$54,221,583
Research								
Institutes and Research Centers	\$1,316,689	\$257,425	\$318,205	\$10,000	\$1,902,319	-	_	\$1,902,319
Individual and Project Research	1,952,935	437,618	1,132,891	863,875	4,387,319	(\$774,877)	_	3,612,442
Total Research	\$3,269,624	\$695,043	\$1,451,097	\$873,875	\$6,289,639	(\$774,877)	-	\$5,514,762
Public Service								
Community Service	\$585,351	\$166,745	\$468,412	-	\$1,220,508	(\$150,863)	-	\$1,069,645
Cooperative Extension Service	52,108	10,424	21,500	-	84,032	(44,340)	-	39,692
Public Broadcasting Service	157,699	45,528	-	-	203,227	-	-	203,227
Total Public Service	\$795,158	\$222,697	\$489,912	-	\$1,507,767	(\$195,203)	-	\$1,312,564
Academic Support								
Libraries	\$1,021,914	\$272,174	\$252,516	\$1,208,577	\$2,755,181	-	-	\$2,755,181
Museums and Galleries	-	-	-	-	-	-	-	-
Educational Media Services	421,753	123,976	(274,005)	-	271,724	-	-	271,724
Ancillary Support .962(707,n24 -1.377 Td n77 Td37	389,562 Td370)76 -	101,770 -	154,659	37,000	682,991	-	\$25,000	707,991

Table A13. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - St. Louis

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non- Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst	t. \$47,991,785	\$12,501,238	\$8,382,973	\$427,750	\$69,303,746	(\$228,614)	-	\$69,075,132
Community Education	10,000	2,000	15,000	-	27,000	5,000	-	32,000
Off-Campus General Academic Ins	t. 654,380	152,638	191,900		998,918			998,918
Total Instruction	\$48,656,165	\$12,655,876	\$8,589,873	\$427,750	\$70,329,664	(\$223,614)	-	\$70,106,050
Research								
Institutes and Research Centers	\$1,192,108	\$314,090	\$214,595	_	\$1,720,793	(\$42,491)	\$178,966	\$1,857,268
Individual and Project Research	677,652	102,707	2,205,713	\$186,500	3,172,572	(363,000)	-	2,809,572
Total Research	\$1,869,760	\$416,797	\$2,420,308	\$186,500	\$4,893,365	(\$405,491)	\$178,966	\$4,666,840
Public Service								
Community Service	\$1,612,991	\$987,516	\$613,036	-	\$3,213,543	(\$482,909)	-	\$2,730,634
Cooperative Extension Service	174,244	41,712	24,100	-	240,056	(277,070)	-	(37,014)
Public Broadcasting Service	254,617	66,218	-	-	320,835	-	-	320,835
Total Public Service	\$2,041,852	\$1,095,446	\$637,136	-	\$3,774,434	(\$759,979)	-	\$3,014,455
Academic Support								
Libraries	\$2,338,836	\$634,869	\$333,720	\$2,085,000	\$5,392,425	(\$196,249)	-	\$5,196,176
Museums and Galleries	67,510	14,788	14,200	-	96,498	-	-	96,498
Educational Media Services	991,901	269,187	94,683	5,000	1,360,771	(126,336)	-	1,234,435
Ancillary Support	3,287,744	940,799	2,940,808	715,250	7,884,601	(2,061,691)	=	5,822,910
Acad Admin & Personnel Develop	6,651,585	1,714,515	1,167,867	15,000	9,548,967	18,835	\$500,000	10,067,802
Total AcademicShipport -	3r17\$13,337,576	\$3,574,158	\$4,551,278	\$2,820,250	\$24,283,262	(\$2,365,441)	\$500,000	\$22,417,821

Table A14. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - System Administration

Instruction On-Campus General Academic Inst. Community Education Off-Campus General Academic Inst. Total Instruction Research Institutes and Research Centers Individual and Project Research Total Research Public Service Community Service Cooperative Extension Service Public Broadcasting Service Total Public Service Academic Support Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records Total Student Services	\$22,000 - - \$22,000	- - - -	\$11,000	=			Transfers	Transfers
Off-Campus General Academic Inst. Total Instruction Research Institutes and Research Centers Individual and Project Research Total Research Public Service Community Service Cooperative Extension Service Public Broadcasting Service Total Public Service Academic Support Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	\$22,000	- - -	-		\$33,000	(\$33,115)	-	(\$115)
Total Instruction Research Institutes and Research Centers Individual and Project Research Total Research Public Service Community Service Cooperative Extension Service Public Broadcasting Service Total Public Service Academic Support Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	\$22,000			-	-	-	-	-
Institutes and Research Centers Individual and Project Research Total Research Public Service Community Service Cooperative Extension Service Public Broadcasting Service Total Public Service Academic Support Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	- -		\$11,000		\$33,000	(\$33,115)		(\$115)
Individual and Project Research Total Research Public Service Community Service Cooperative Extension Service Public Broadcasting Service Total Public Service Academic Support Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	- -							
Total Research Public Service Community Service Public Broadcasting Service Public Broadcasting Service Total Public Service Academic Support Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records		-	-	-	-	-	-	-
Public Service Community Service Cooperative Extension Service Public Broadcasting Service Total Public Service Academic Support Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records								
Community Service Cooperative Extension Service Public Broadcasting Service Total Public Service Academic Support Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	-	-	-	-	-	-	-	-
Cooperative Extension Service Public Broadcasting Service Total Public Service Academic Support Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records								
Public Broadcasting Service Total Public Service Academic Support Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	\$7,345,163	\$2,182,964	\$7,235,434	\$434,027	\$17,197,588	\$840,335	\$2,530,477	\$20,568,400
Total Public Service Academic Support Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	-	-	-	-	-	-	-	-
Academic Support Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	\$7.345.163	\$2,182,964	\$7,235,434	\$434,027	\$17,197,588	\$840,335	\$2,530,477	\$20,568,400
Libraries Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	\$7,343,103	\$2,182,904	\$7,235,434	\$434,027	\$17,197,588	\$840,333	\$2,530,477	\$20,368,400
Museums and Galleries Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records								
Educational Media Services Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	\$1,352,460	\$381,588	\$4,194,425	-	\$5,928,473	-	-	\$5,928,473
Ancillary Support Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	-	-	-	-	-	-	-	-
Acad Admin & Personnel Develop Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	-	-	-	-	-	\$461,470	-	461,470
Total Academic Support Student Services Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	698,984	202,616	495,680	-	1,397,280	(301,818)	_	1,095,462
Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	\$2,051,444	\$584,204	\$4,690,105		\$7,325,753	\$159,652		\$7,485,405
Student Services Administration Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records								
Social and Cultural Development Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	\$1,098,203	\$326,935	\$511,917	-	\$1,937,055	(\$1,937,055)	_	-
Counseling and Career Guidance Financial Aid Administration Student Health Services Student Admission & Records	-	-	3,500	-	3,500	(2,000)	-	\$1,500
Student Health Services Student Admission & Records	-	-	-	-	-	-	-	-
Student Admission & Records	-	-	-	=	-	-	-	-
	-	-	-	-	-	-	-	-
Total Student Services	<u>-</u>	- +22 c 02 ī				- (#1 020 055)		
	\$1,098,203	\$326,935	\$515,417	-	\$1,940,555	(\$1,939,055)	-	\$1,500
Institutional Support								
Executive Management	\$4,828,458	\$1,229,333	\$819,058	-	\$6,876,849	(\$1,405,385)	-	\$5,471,464
Fiscal Operations	3,017,780	872,373	1,114,663	- #111.000	5,004,816	(451,889)	+2.500.605	4,552,927
General Administration Public Relations and Development	9,324,324 1,489,852	2,699,351 208,204	7,552,309 685,782	\$111,000 150,000	19,686,984 2,533,838	(4,011,423) (551,018)	\$3,599,695	19,275,256 1,982,820
	\$18,660,414	\$5,009,261	\$10,171,812	\$261,000	\$34,102,487	(\$6,419,715)	\$3,599,695	\$31,282,467
••	410,000,111	φ5,00>,201	ψ10,171,01 <u>2</u>	\$201,000	φ3 1,102,107	(\$0,117,710)	ψυ,υνν,υνυ	401,202,107
Operation & Maintenance of Plant Physical Plant Administration	\$506 62A	\$170.216	(\$165,602)		¢501 159			\$501.159
Physical Plant Administration Building Maintenance	\$586,634	\$170,216	(\$165,692) 230,000	-	\$591,158 230,000	-	_	\$591,158 230,000
Custodial Services	_	-	-	-	-	-	_	-
Utilities	-	-	281,000	-	281,000	-	-	281,000
Landscape and Grounds Maintenance	-	-	-	-	-	-	-	-
Major Repairs and Renovations	-	-	-	-	-	-	-	-
Security and Safety	-	-	-	-	-	-	-	-
Logistical Services Total Operation & Maint of Plant	\$586,634	\$170,216	\$345,308		\$1,102,158			\$1,102,158
_	\$200,034	\$170,210	\$545,500	_	\$1,102,138	_	_	\$1,102,136
Scholarships & Fellowships								
Scholarships Fellowships	-	-	-	=	-	(\$10,000)	-	(10,000)
Total Scholarships & Fellowships					- -	(\$10,000)		(10,000)
Total Operating Expenditures	\$29,763,858	\$8,273,580	\$22,969,076	\$695,027	\$61,701,541	(\$7,401,898)	\$6,130,172	\$60,429,815
Transfers	-	-	-	-	-	-	\$5,000	\$5,000
Total Expenditures & Transfers	\$29,763,858	\$8,273,580	\$22,969,076	\$695,027	\$61,701,541	(\$7,401,898)	\$6,135,172	\$60,434,815

Table A15. FY2009 Operations Fund, Budgeted Expenditures by Program by Major Object of Expense, University of Missouri - University-wide Resources

	Salaries & Wages	Employee Benefits	Other Operating Expenses	Capital Expenditures	Total Expenditures	Internal Transfers	Mandatory and Non- Mandatory Transfers	Total Expenditures & Transfers
Instruction								
On-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Community Education	-	-	-	-	-	-	-	-
Off-Campus General Academic Inst.	-	-	-	-	-	-	-	-
Total Instruction	-	-	-	-	-	-	-	-
Research								
Institutes and Research Centers	-	-	-	-	-	-	-	-
Individual and Project Research	-	-	-	-	-	-	-	-
Total Research	-	-	-	-	-	-	-	4)e5##t5HTf 0 Tc 0 Tw 2
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