

# **Appropriations Request for Operations**

**University of Missouri System**

**Fiscal Year 2008**



**UNIVERSITY OF MISSOURI SYSTEM**

**FY 2008 APPROPRIATIONS REQUEST FOR OPERATIONS**

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**GENERAL OPERATIONS**

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# Summaries





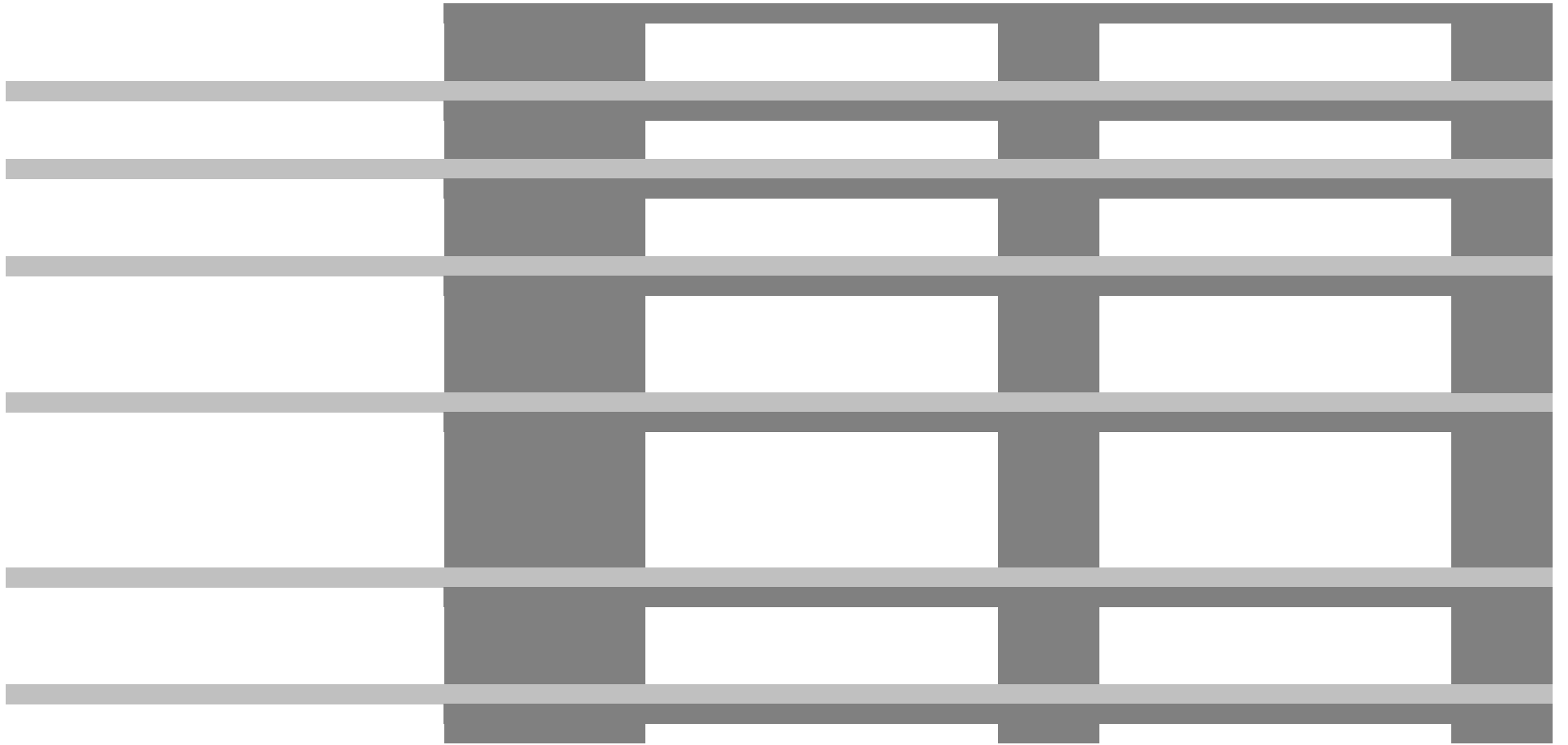
FY 2007-2008 APPROPRIATIONS REQUEST FOR OPERATIONS

UNRESTRICTED FUNDS SUMMARY

UNIVERSITY OF MISSOURI SYSTEM

	<u>DECISION ITEM NUMBER</u>	<u>STATE APPROPRIATED FUNDS</u>	<u>NON-STATE FUNDS</u>	<u>TOTAL FUNDS</u>
FY 2006-2007 EXPENDITURE BASE (Core)		\$412,991,189	\$669,843,934	\$1,082,835,123
RECURRING INCREASE REQUESTED:				
Mandatory Adjustment to the Core Budget	1			
Mandatory Increase on Salaries and Wages @ 4.0%		\$13,662,000	\$9,108,000	\$22,770,000
Mandatory Increase on Employee Benefits				
Fixed Cost Increase on NonFICA Benefits @ 4.1%		2,940,000	1,960,000	4,900,000
Variable Benefits Increase on Salary Adjustment @ 14.0%		1,968,000	1,312,000	3,280,000
Total Employee Benefits Increase		4,908,000	3,272,000	8,180,000
Maintenance & Repair up from 1% to 1.5% of Replacement Value		7,080,000	4,720,000	11,800,000
Increases in other Mandatory Costs (e.g. fuel, utilities, IT, insurance)		4,620,000	3,080,000	7,700,000
Total Mandatory Adjustment to the Core Budget		\$30,270,000	\$20,180,000	\$50,450,000
UM-Rolla Cooperative Engineering Program with Missouri State University	2	500,000		500,000
Preparing the Next Generation of Health Care Professionals	3	20,000,000		20,000,000
Cost of Operating New and Renovated Facilities	4	4,678,118		4,678,118
Student Access - Missouri Endowed Scholarships Program	5	4,000,000		4,000,000
Missouri Endowed Chair Program	6	2,000,000		2,000,000
Total Recurring Increase Requested		\$61,448,118	\$20,180,000	\$81,628,118
TOTAL RECURRING REQUEST FY 2007-2008		\$474,439,307	\$690,023,934	\$1,164,463,241
ONE-TIME FUNDS REQUESTED FY 2007-2008				
UM-Rolla Cooperative Engineering Program with Missouri State University		\$500,000		\$500,000





No.	INSTRUCTIONAL COST CENTE R			
	(Excludes Expenditures on Auxiliary Enterprises)			
1	Arts & Sciences	\$117,570,897	\$126,089,622	\$121,454,220

EDUCATION AND GENERAL UNRESTRICTED AND  
RESTRICTED REVENUES  
(Excludes Auxiliary Enterprises)

Actual  
Unrestricted  
Revenue  
FY 2005

Actual  
Restricted  
Revenue  
FY 2005

Estimated  
Unrestricted  
Revenue  
FY 2006

Estimated  
Restricted  
Revenue  
FY 2006

Projected  
Unrestricted  
Revenue  
FY 2007

Projected  
Restricted  
Revenue  
FY 2007



UNIVERSITY OF MISSOURI SYSTEM  
 UNRESTRICTED EDUCATIONAL AND GENERAL CURRENT FUNDS  
 FORM 3: PERSONAL SERVICE DETAIL

PERSONAL SERVICE CATEGORIES (Excludes Expenditures on Auxiliaries)	Actual Unrestricted Expenditures FY 2005	FTE	Estimated Unrestricted Expenditures FY 2006	FTE	Projected Unrestricted Expenditures FY 2007	FTE
Professors	\$80,747,696	752.7	\$84,669,254	762.3	\$89,765,945	779.7
Associate Professors	61,078,908	798.1	63,359,600	802.0	66,878,982	817.6
Assistant Professors	55,898,233	903.9	59,699,915	917.9	62,430,578	927.0
Instructors	8,600,264	205.8	8,474,387	200.9	8,985,222	204.5
Lecturers	0		0		0	
Other Faculty	73,535,368	2,497.9	75,522,519	2,477.7	79,168,953	2,484.1
Executive/Administrative/Managerial	85,936,784	1,049.4	85,536,375	998.5	87,921,865	989.8
Other Professional	79,934,083	1,702.7	77,263,271	1,585.3	80,209,078	1,586.7
Technical and Paraprofessionals	26,705,495	831.2	28,681,593	860.3	29,837,104	853.1
Clerical and Secretarial	53,208,565	1,935.1	57,377,970	1,981.7	60,240,452	1,976.7
Skilled Crafts	17,839,845	448	19,153,434	472	20,952,092	512

12,430,578

# Core Programs



UNRESTRICTED EDUCATIONAL AND GENERAL  
CORE BUDGET REQUEST ANALYSIS  
FORM 4

Department: Higher Education – Unrestricted  
Level 2: University of Missouri System

MISSION STATEMENT

(Approved by the University of Missouri Board of Curators in July, 1997)  
(Board of Curators approved revisions in December 2003)

University of Missouri

The mission of the University of Missouri, as a land-grant university and Missouri's only public research and doctoral-level institution, is to discover, disseminate, preserve, and apply knowledge. The university promotes learning by its students and lifelong learning by Missouri citizens, fosters innovation to support economic development, and advances the health, culture, and social interests of the people of Missouri, the nation,

### University of Missouri-Rolla

The University of Missouri-Rolla, Missouri Research Technological University, offers educational programs in major disciplines that are technology-based, technology-dependent, or complementary to these programs. It is responsible for meeting Missouri's need for engineering education. It is a premier source of leaders for our rapidly changing society – leaders who identify and solve complex societal and technical challenges; to create, assimilate, synthesize and communicate knowledge; to work effectively as team members in diverse environments; to adapt to change through lifelong learning; and to improve quality of life for the citizens of the state and nation.

UMR conducts nationally recognized research and develops and integrates new technology areas, which improve the well-being of our citizens. The university stimulates economic development by creating and disseminating knowledge, by providing an educated work force and providing continuing education for lifelong learning, and by fostering partnerships among university, industry, and government groups. UMR emphasizes a broad range of educational and research programs with special emphasis on science and technology.

### University of Missouri-St. Louis

The University of Missouri-St. Louis is a land-grant research institution committed to meeting the diverse needs in the largest metropolitan community. It educates traditional and nontraditional students in undergraduate, graduate and professional programs so that they provide leadership in health professions; liberal and fine arts; science and technology; and metropolitan affairs such as business, education and public policy. University research advances knowledge in all areas, and through outreach and public service assists in solving, in particular, problems of the St. Louis region.

Academic programs are enriched through advanced technology partnerships that link the University of Missouri-St. Louis institutions and businesses locally, regionally, nationally and internationally. Its special commitment to partnership provides UM-St. Louis with a leadership role among public educational and cultural institutions in improving the region's quality of life while its relations with two- and four-year colleges and universities in the St. Louis region promote seamless educational opportunities.

## II. DESCRIPTION

The University of Missouri was founded in 1839 as the first state university west of the Mississippi River. With passage of the Morrill Act by Congress in 1862, the University became a land-grant institution. The University includes four campuses, University of Missouri Health Care and a University-wide administrative unit. All instructional and research programs are conducted on the campuses, while system administration provides support and administrative services. University of Missouri Extension disseminates information regarding the outcomes of instruction and research to the general public. The campuses are headed by Chancellors, who report to the President. The President is responsible to the Board of Curators, which is the university's governing body appointed by the Governor and confirmed by the Senate.

The Columbia campus offers academic programs through 15 schools and colleges. In fall 2005, the total enrollment was 27,930 with 6,595 of this number enrolled in graduate and professional programs. At that time, full-time teaching and research staff numbered 2,789. In 2006, the campus granted 6,449 degrees. The Kansas City campus offers academic programs through 12 schools and colleges. Its fall 2005 total enrollment was 4,366, which included 4,819



graduate programs. Full-time teaching and research staff numbered 1,285. In 2005-06, the campus awarded 1,285 degrees. The St. Louis campus offers academic programs through 8 schools and colleges, and had a total enrollment of 15,548, which included 2,942 graduate and professional students. The campus employed 512 full-time teaching and research staff and awarded 2,833 degrees in 2005-06.

The University has the responsibility to the State of Missouri to provide access to exceptional educational experiences for Missouri's future health care professionals. This educational health care experience is provided at the Kansas City, St. Louis, and Columbia campuses. At the Columbia campus, the University of Missouri Health Care (UMHC), which is an integral part of the health care education program. Its flagship hospital, University Hospital and Clinics, is the primary teaching hospital for MU's academic programs in medical, nursing, and health professions. University Hospital has traditionally served as a key "safety-net" hospital for Missouri. In 2005-2006, the health system had 20,411 inpatient admissions and 308,580 patient clinic visits. University of Missouri Health Care's core mission is to advance the health of all people, especially Missourians.

The University's primary responsibility is to serve students and citizens of Missouri, although the University enrolls students from other states and countries to contribute to greater world understanding and to provide a learning environment for Missouri residents. The University is also the only public institution in the state, which emphasizes basic and applied research and doctoral education as major academic missions. The University has established a

III. PERFORMANCE AND ACTIVITY MEASURES

	FY 2005 Actual	FY 2006 Actual	FY 2007 Proj.	FY 2008 Proj.
Total Off-campus FTE Enrollment (Fall Semester)	2,497	2,498	2,535	2,575
<b>Total On-campus FTE Enrollment (Fall semester)</b>				
	FY 2005 Actual	FY 2006 Actual	FY 2007 Proj.	FY 2008 Proj.
Undergraduates	34,982	36,123	36,325	36,641
Graduates	6,203	6,400	6,437	6,512
First Professional	2,681	2,730	2,774	2,814
Total On-campus FTE Enrollment (Fall semester)	43,866	45,253	45,536	45,967
<b>Total Credit Hour Activity for Academic Programs (12-month instructional activity)</b>				
	FY 2005 Actual	FY 2006 Est.	FY 2007 Proj.	FY 2008 Proj.
Undergraduate programs	1,117,609	1,152,831	1,159,278	1,169,363
Graduate programs	192,440	199,025	200,176	202,508
First Professional	106,021	109,410	111,173	112,776
Total Credit Hours	1,416,070	1,461,266	1,470,627	1,484,647
<b>Institutional Scholarships/Fellowships/Grants:</b>				
<b>Undergraduate</b>				
a. Number of Need-based Scholarships awarded	5,359	5,534	5,565	5,613
Dollar amount awarded	\$9,960,234	\$10,285,105	\$10,342,619	\$10,432,592
b. Number of Merit-based Scholarships awarded	12,023	12,415	12,485	12,593
Dollar amount awarded	\$41,712,550	\$43,073,079	\$43,313,944	\$43,690,742
c. Number of Athletic Scholarships awarded	1,000	1,033	1,038	1,047
Dollar amount awarded	\$8,656,343	\$8,938,685	\$8,988,670	\$9,066,865
d. Number of Tuition and Fee Remissions or Waivers	2,629	2,715	2,730	2,754
Dollar amount awarded	\$6,053,169	\$6,250,604	\$6,285,557	\$6,340,237
e. Number of Other Scholarships awarded	1,444	1,491	1,499	1,512
Dollar amount awarded	\$2,554,494	\$2,637,313	\$2,652,564	\$2,675,639
Subtotal Undergraduate Scholarship/Grants - Number of Awards	22,455	23,187	23,317	23,520
Subtotal Undergraduate Scholarship/Grants - Dollar Amount Awarded	\$68,936,790	\$71,185,286	\$71,583,354	\$72,206,075
<b>Graduate</b>				
a. Number of Need-based Scholarships awarded	493	509	512	518
Dollar amount awarded	\$1,181,986	\$1,219,524	\$1,226,575	\$1,240,866
b. Number of Merit-based Scholarships awarded	3,298	3,403	3,422	3,462
Dollar amount awarded	\$14,434,934	\$14,893,371	\$14,979,473	\$15,154,005
c. Number of Athletic Scholarships awarded	50	52	52	52
Dollar amount awarded	\$404,316	\$417,157	\$419,568	\$424,457
d. Number of Tuition and Fee Remissions or Waivers	5,922	6,110	6,145	6,217
Dollar amount awarded	\$36,226,183	\$37,376,684	\$37,592,768	\$38,030,776
e. Number of Other Scholarships awarded	981	1,012	1,018	1,030
Dollar amount awarded	\$2,355,190	\$2,429,988	\$2,444,036	\$2,472,513
Subtotal Graduate Scholarship/Grants - Number of Awards	10,744	11,085	11,149	11,279
Subtotal Graduate Scholarship/Grants - Dollar Amount Awarded	\$54,602,609	\$56,336,724	\$56,662,420	\$57,322,616
Total Number of Scholarships Awarded (Undergraduate and Graduate)	33,199	34,273	34,466	34,799
Total Dollar Amount of Scholarships Awarded (Undergraduate and Graduate)	\$123,539,399	\$127,522,010	\$128,245,775	\$129,528,692

### III. PERFORMANCE AND ACTIVITY MEASURES (con't.)

Number of Degrees/Certificates	FY 2005 Actual	FY 2006 Est.	FY 2007 Proj.	FY 2008 Proj.
Bachelor	8,285	8,535	8,583	8,658
Masters and Graduate Certificates	3,549	3,577	3,598	3,640
Doctoral	439	470	473	479
First Professional Degrees	711	741	753	764
Total Degrees Awarded	12,984	13,323	13,407	13,541

### IV. GROSS SQUARE FOOTAGE (Physical Plant)

Total Non Auxiliary Gross Square Footage to be Maintained in FY 2007

13,498,674 \*

\* this is an estimated number

New and Renovated Educational and General Space to be Occupied in FY 2008.

Type of Project or Space Modification	Gross Sq ft Increase or Decrease	Number of Months in Effect in FY 2008	Annualized Gross sq. ft. Increase or Decrease
Regional Biocontainment Facility	29,291	12	29,291
Animal Resource Center	17,450	8	11,633
Clinical Support & Education Building	69,485	6	34,743
Life Science Technology Incubator	33,000	2	5,500
Journalism Institute (Connector)	19,732	12	19,732
Schweitzer Addition - Biochemistry	24,000	9	18,000
Health Sciences Building	227,649	12	227,649
TOTAL	420,607		346,548

### V. SALARY COMPARISONS

List the approximate percentage salary increases provided or anticipated for staff as indicated below.

Occupational Category	FY 2006 over FY 2005 (%)	FY 2007 over FY 2006 (%)
Ranked Faculty	3.36%	2.00%
All Faculty	2.86%	2.00%
Executive/Administrative/Managerial	2.90%	2.00%
Other Professional	3.01%	2.00%
Technical and paraprofessionals	2.51%	2.00%
Clerical and secretarial	2.53%	2.00%
Skilled Crafts	3.53%	2.00%
Service/Maintenance	2.20%	2.00%

V. SALARY COMPARISONS (con't.)

Full-time Instructional Staff on 9/10-month Contracts by Gender and Academic Rank for FY 2006 *			
Gender and Academic Rank	Number	Salary Outlays	Average Salary
Men			
Professors	428	41,697,695	97,425
Associate Professors	374	25,914,969	69,291
Assistant Professors	349	20,422,652	58,518
Instructors	16	710,301	44,394
Lecturers	43	1,899,596	44,177
No Academic Rank	8	376,234	47,029
Total Men	1,218	91,021,447	74,730
Women			
Professors	105	9,049,961	86,190
Associate Professors	186	11,543,593	62,062
Assistant Professors	262	13,730,843	52,408
Instructors	42	1,806,941	43,022
Lecturers	68	2,541,319	37,372
No Academic Rank	7	236,041	33,720
Total Women	670	38,908,698	58,073
Total (Men & Women)	1,888	129,930,145	68,819
Total from prior year	1,831	123,412,279	67,402

\* Per IPEDS

Full-time Instructional Staff on 11/12-month Contracts by Gender and Academic Rank for FY 2006 †			
Gender and Academic Rank	Number	Salary Outlays	Average Salary
Men			
Professors	117	14,115,035	120,641
Associate Professors	112	9,732,454	86,897
Assistant Professors	90	6,395,059	71,056
Instructors	29	1,442,043	49,726
Lecturers	52	2,494,050	47,963
No Academic Rank	38	1,536,273	40,428
Total Men	448	35,714,914	79,721
Women			
Professors	33	3,511,795	106,418
Associate Professors	58	4,593,589	79,200
Assistant Professors	81	5,593,524	69,056
Instructors	69	2,865,522	41,529
Lecturers	71	2,754,652	38,798
No Academic Rank	32	1,204,322	37,635
Total Women	305	20,523,404	67,290
Total (Men & Women)	697	56,238,318	80,686
Total from prior year	995	65,901,310	66,232

\* Per IPEDS

# Core Decision Items



NEW DECISION ITEM REQUEST  
 UNRESTRICTED EDUCATIONAL AND GENERAL  
 FORM 5

Department: Higher Education-Unrestricted  
 Level 2 University of Missouri System  
 Level 3 All Programs  
 Decision Item Name: Mandatory Adjustment to Core Budget from State Funds: \$ 30,270,000  
 Decision Item Rank: 1 of 6

I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST

The University of Missouri is the state's premier research university. To sustain excellence and fulfill its missions of teaching, research, public service, and economic development, the University requires an increase in state funding for its on-going operations. Cognizant of the demands on the state's limited resources, the University of Missouri has worked hard to reduce expenditures through administrative efficiencies, increase revenues from other sources. For example, in July 2006, the University announced a comprehensive review of university administration with a goal to reduce administrative expenses by 10% or \$12.4 million had exceeded budgets. \$20 million in administrative reductions have been identified for reinvestment in academic and strategic priorities. This request includes the minimum needed from the state to support the recruitment and retention of outstanding faculty and staff, keep increases in student tuition and fees at the cost of inflation, and cover a portion of the increases in mandatory expenditures. The current level of appropriations in nominal dollars is less than the University received in FY 2000 even though enrollment has increased 15.7%. The current level of appropriations adjusted for inflation using the Consumer Price Index (CPI) is equivalent to the support received from the state in FY1994. The Higher Education Price Index (HEPI) is an inflation index designed specifically for higher education and is a more accurate indicator of the cost changes for colleges and universities than the CPI. The current level of appropriations adjusted for using the HEPI is lower than the appropriation to the University in FY1977. With an increase in state appropriations to cover a portion of the mandatory increases in costs, program quality and student access will be jeopardized.

II. DESCRIPTION

The vision for the University of Missouri is to be recognized as one of the premiere world-class public research universities in the country. Our strategic plan goals include increasing access to quality learning and teaching, achieving a nationally competitive position in research, scholarship, and academic programs, and setting new standards of quality for community-university engagement that will constitute a national model and outreach to the state, the nation, and the world. An investment in the University of Missouri will reap returns to the entire state of Missouri.

The University of Missouri takes its stewardship of resources seriously and has worked to control costs in the face of rising enrollments and reduced state support. In spite of increases in mandatory expenses such as health care benefits, utilities, and insurance, the University's unrestricted expenditures per FTE student have increased only 5.8% in total over the four-year period FY 2001-FY 2005, or 1.4% per year.

The University of Missouri has also been aggressive in seeking to increase its funding from other sources such as private grants and external research funding. During the five-year period from FY 2000 to FY 2005, research funding increased 58.6% and private giving increased 42%. However, these resources are typically restricted for specific research programs or scholarships and cannot be used to support the operations of the University. For FY2007, the University is requesting funds from the state to offset a portion of the mandatory costs that will have to be funded in our operations fund.

Our request includes a 4% increase pool for salaries and wages. Our strategic financial planning assumptions have reflected that we have a pool of this size in order to maintain the University's competitiveness. The level of state support is critical to our ability to provide resources for this purpose. As an example of the tenuous nature of our ability to attract and retain faculty, in 2006, the Columbia campus ranked 16 in average faculty salaries in all faculty ranks among a subset of the public AAU universities in Colorado, Illinois, Indiana, Iowa, Kansas, Michigan, Minnesota, Nebraska, Ohio, Texas, and Wisconsin. From 2001 to 2006, the total faculty salary increase among these same institutions ranged from 8.4% to 20.8% with a median of 17.7%. MU faculty salaries increased a total of 11.9% over that period. While we recruit nationally for faculty, we used a regional state comparison. These comparisons are based on AAUP faculty salary information. Similar problems exist with staff salaries, where the University is well below market for selected types of employees. The cost of a 4% salary adjustment pool is estimated at \$20 million. We are requesting the state fund 60% of the increase or \$13.7 million. The remaining \$9.1 million would be funded by a combination of increases in general



The mandatory costs to continue operations at the current level of activity, which were described above, total \$50.5 million and result in a composite increase of 5.5% of the university's operations fund budget. We are requesting the state fund in total \$30.3 million base costs.

III. COST EXPLANATION

Mandatory Adjustment to the Core Budget:

	<u>Total Cost</u>	<u>University Cost</u>	<u>State Cost</u>
Mandatory Increase on Salaries & Wages - 4.0%	\$22,770,000	\$9,108,000	\$13,662,000

## NEW DECISION ITEM REQUEST

### UNRESTRICTED EDUCATIONAL AND GENERAL FORM 5

Department: Higher Education-Unrestricted  
Level 2 University of Missouri System  
Level 3 All Programs  
Decision Item Name: UM-Rolla Cooperative Engineering Program with Missouri State University: \$500,000 recurring \$500,000 one-time  
Decision Item Rank: 2 of 6

#### I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST

The University of Missouri and Missouri State University have signed a memorandum of understanding to cooperatively establish programs in electrical and civil engineering where significant coursework can occur on the campus of Missouri State University. Engineers and other employers of engineers in the Springfield, Missouri area have articulated the need for more qualified engineers, particularly electrical engineers who have graduated from a institution that is accredited by the Accreditation Board for Engineering and Technology. The University of Missouri-Rolla (UMR), located within 100 miles of Springfield, Missouri offers premier and accredited programs in civil and electrical engineering. Missouri State University (MSU) already offers a pre-engineering curriculum required by UMR and MSU faculty offer some engineering-based courses. However, the instructional costs to develop and deliver degree programs in electrical and civil engineering are high. UMR and MSU are committed to develop programs in electrical and civil engineering designed to leverage the resources and faculty of both institutions to meet the regional need.



- x To ensure continued viability of the program, UMR and MSU jointly review the program every three years and will include relevant information resulting from that review in the departmental studies required for Accreditation Board for Engineering and Technology accreditation. The Chancellor of UMR and the President of MSU shall designate representatives from their respective institutions to be responsible for the review. Review of the cooperative program should include information regarding student enrollment, persistence, the number of degrees granted, the average number of years required to complete the degrees, assessment of learning outcomes, graduation degree requirements, as well as any additional evidence that can be used to determine program improvement or program viability.
- x Neither UMR nor MSU can predict the future, and circumstances may arise in which it would be in the best interest of either MSU or UMR to discontinue its participation in the cooperative engineering programs in civil and electrical engineering. If either party to this Memorandum of Understanding desires to terminate its involvement, both MSU and UMR will commit to provide access over a reasonable time period to exceed two (2) academic years, to permit fully enrolled students to complete a degree in civil or electrical engineering.

### III. COST EXPLANATION

UMR and MSU both acknowledge that the completion of the programmatic design for a cooperative program in civil and electrical engineering is conditioned upon the receipt of planning funds to:

- x assess the projected mix of full-time and part-time students in the programs,
- x to develop the appropriate distance education technology to deliver laboratory based courses in civil and electrical engineering,
- x to appraise and begin appropriate renovations of existing laboratories at MSU to accommodate the delivery of other laboratory based courses in civil or electrical engineering.

Moreover, the mutual commitment of MSU and UMR to cooperatively deliver civil and electrical engineering programs is conditioned

ONE-TIME FUNDS

PCS

FTE

Compensation

E&E

Total

NEW DECISION ITEM REQUEST  
UNRESTRICTED EDUCATIONAL AND GENERAL  
FORM 5

Department:  
Level 2

Higher Education-Unrestricted  
University of Missouri System



Health Professions Education

The School of Health Professions includes the following disciplines: physical therapy, occupational therapy, speech language pathology, health



The simulators would allow instructors to select patient profiles, scenarios, and control clinical learning experiences. These scenarios would provide a safe learning environment while students learn to manage shock, coma, heart failure, code blues, and other crisis events.

The UMKC School of Medicine needs additional scholarship opportunities to provide access to medical education for qualified low-income and minority applicants. The School was cited in the LCME report because "the school remains under-financed with a heavy dependence on state and the discretionary funds available to the dean for support of education and scholarly activity are limited." Some applicants to the School of Medicine decline to attend UMKC because of the high tuition and the limited availability of need-based scholarships. In addition, the number one reason why qualified minority applicants do not attend UMKC is lack of availability for need-based scholarships. High tuition costs and limited funds for need-based scholarships are leading to an average student debt of \$118,000 for recent UMKC School of Medicine graduates.

The UMKC School of Medicine has been cited by the national accreditation body (LCME) recently because of concern that the low level of funding provided to the MU School of Medicine will result in substantial quality of education. We must address this concern or risk loss of accreditation of the School. The requested increase in State funding would provide funding for clinical faculty in order to increase the time of educating students and assuring continued success of the outstanding problem based learning (PBL) curriculum. Currently, physician educators do not cover all or most of their salaries from seeing patients regardless of teaching time spent in teaching. The funding would decrease the pressure to choose between patient care and teaching, decrease faculty turnover, and assure that the education program for medical students is up to standard.

The UMKC School of Medicine also needs funding to expand Rural Track program to enhance their visibility in rural Missouri, increase rural practice opportunities for our medical students, and increase availability of health care in rural parts of the State. Students recruited from rural areas are more likely to return to their home communities.

To solve the shortage, the task force in 2000 recommended that the School of Dentistry increase its number of dental graduates to achieve one dentist per 2,000 Missourians by 2020 (or 50/100,000). Adopting the recommendation, the School of Dentistry increased its 2001 DDS class size from 80 to 100 students.

To address the shortage of dentists in the rural and urban areas in Missouri, the School of Dentistry is developing a pipeline to the Missouri Area Health Education Centers and PRMO program to recruit students from the rural and minority communities.

To meet these needs, the University of Missouri is requesting \$690,000 for FY2008.

#### Pharmacist Education

The UMKC School of Pharmacy has attempted to address the critical shortage of pharmacists by increasing class size over the last several years, and additional resources are requested to solidify this increase and pursue an additional 40 percent increase in an attempt to resolve the critical shortage that is currently projected. Plans are already underway to complete this transition to a larger class size, but funding is critical to the viability and success of this program.

The professional degree program, the Doctor of Pharmacy (Pharm.D.) currently attracts approximately 600 applicants annually, close to 500 of those are being turned away. The current management plans that are already in place have increased class size by approximately 20 percent, but there is capacity to increase that figure by over 40 percent with adequate funding to support further growth. These funds will be placed in key sites for program expansion, develop further distance education technology that will enhance the UM-Columbia Satellite Program, and begin initial program planning for other offsite programs that will increase opportunities for Missouri residents to pursue their Pharm.D. degree. They will also be used to address the uneven distribution of pharmacists by developing rural opportunities for experiential rotations and funding scholarships that are tied to a loan forgiveness program to reward graduates who elect to practice in the state shortage areas, thus reducing pharmacy services to where they are most needed.

In an effort to continue development of this plan to maximize class size, the School of Pharmacy is requesting \$1.486 million for FY2008.

#### Optometrist Education

The high cost of an optometric education combined with aging (o)-3(st e 0.0.4843\$ucation )JT26(edu.277 53.0273 -144 Tric2of C) JTJ -0-3(incy)]ge ar74(

Located within a diverse metropolitan community, the UMSL College of Optometry has the potential to increase the ethnic and racial diversity within the optometric profession which is currently well below that found in the general population. The lack of minority health care providers has a negative impact on the utilization of preventative and therapeutic eye and vision care services by minority citizens. The UMSL College of Optometry should be the institution of choice for the select highly qualified pre-professional prepared African-American and Hispanic students throughout the region. To enhance access to this program for potential students of moderate or low income the University is requesting \$1,157,236 for FY2008.

III. COST EXPLANATION

Cost Summary

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Program/Discipline	PCS	FTE	Compensation	E&E	Total
Nurse Education	Instruction	44	\$4,306,388	\$749,000	\$5,055,388

#### IV. EVALUATION OF OUTCOMES

Nurse Education

NEW DECISION ITEM REQUEST

UNRESTRICTED EDUCATIONAL AND GENERAL  
FORM 5

Department: Higher Education-Unrestricted  
Level 2 University of Missouri System  
Level 3 All Programs  
Decision Item Name: Cost of Operating New and Renovated Facilities: \$4,678,118  
Decision Item Rank: 4 of 6

I.

III. COST EXPLANATION

RECURRING FUNDS

PCS	FTE	Compensation	E&E	Total
Operation & Maintenance of Plant-UMC	5.0	\$180,911	\$3,130,057	\$3,310,968
Operation & Maintenance of Plant-UMKC	10.0	378,114	830,836	1,208,950
Institutional Support-UMKC	4.0	148,200	10,000	158,200
Total Improvements	19.0	\$707,225	\$3,970,893	\$4,678,118

From State Appropriations

\$4,678,118

IV. EVAL space, which< /Pwill enha /Pnce th

NEW DECISION ITEM REQUEST  
UNRESTRICTED EDUCATIONAL AND GENERAL  
FORM 5

Department: Higher Education-Unrestricted  
Level 2 University of Missouri System  
Level 3 All Programs  
Decision Item Name: Student Access – Missouri Endowed



Missouri as a whole. Based on a U.S. Census Bureau study, every one percentage point increase in the proportion of Missourians with at least a bachelor's degree, \$2.5 billion for the state as a whole is generated.

The University is very committed to this program. The President



In FY 2005 The University of Missouri used \$1 million of its recurring base to start a new Endowed Chair program. To date, we have matched 9 new endowed chairs. Searches are currently underway for these positions.

### III. COST EXPLANATION

#### Funding the Program

The University has a goal of 20 new endowed chairs. The following describes the funding:

- Private Donations: \$30 million to permanently endow 20 chairs at \$1.5 million per chair
- State Support: \$2 million recurring funds to match annual payout on 20 chairs and to develop a permanent endowment to support the payout
- University: Base salary and benefits for 20 full professor positions among the four campuses.

#### How the Match of a Position Will Work

For each endowed chair approved for this program, the campus will host annually an amount equal to the salary and benefits of a full-time, full professor faculty position. The money available from the endowment and state match is intended to enhance the salary of the position in addition to providing extra funds for other research and instructional related expenses. This allows the University to attract and retain top researchers. The endowment and state match is not intended to pay the base salary and benefits.

#### Who Will Hold the Position

The campus will conduct a search for the best candidate for the position. Someone who is already a faculty member for any campus of Missouri may apply. A faculty member cannot hold a state-matched position under both the old and new programs.

#### RECURRING FUNDS

PCS	FTE	Compensation	E&E	Total
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# Other Programs



FY 2007-2008 APPROPRIATIONS REQUEST FOR OPERATIONS

SUMMARY OF OTHER PROGRAM REQUESTS

UNIVERSITY OF MISSOURI SYSTEM

	STATE APPROPRIATED FUNDS	NON-STATE FUNDS	TOTAL FUNDS
University of Missouri Hospitals and Clinics	\$13,910,258	\$538,255,373	\$552,165,631
Missouri Rehabilitation Center	\$10,973,784	\$28,049,986	\$39,023,770
Missouri Institute of Mental Health	\$1,917,155	\$216,383	\$2,133,538
Missouri Kidney Program	\$4,185,479		\$4,185,479
Missouri Research and Education Network (MOREnet)	\$12,875,306	\$7,409,224	\$20,284,530
Alzheimer's Program	\$421,520		\$421,520
Spinal Cord Injury Fund	\$400,000		\$400,000
State Seminary Fund	\$2,725,000		\$2,725,000
State Historical Society of Missouri	\$1,277,097		\$1,277,097

PROGRAM EXPENDITURES AND REVENUE SUMMARY

FORM 1

UNIVERSITY OF MISSOURI - COLUMBIA HOSPITALS AND CLINICS INCLUDING ELLIS FISCHER CANCER CENTER

	FY2005 Actual	FY2006 Estimated	FY2007 Planned & FY2008 Core	Mandatory Adjustments	FY2008 Request
<b>EXPENDITURES:</b>					
Personal Services	\$166,937,448	\$198,758,481	\$208,144,610	\$8,875,141	\$217,019,751
Medical Supplies & Drugs	84,086,421	92,371,874	103,797,030	7,999,126	111,796,156
Adm and Support Svcs	50,131,243	43,855,396	47,663,974	3,673,228	51,337,202
Interest	10,104,061	9,293,752	8,496,229	654,762	9,150,991
FRA	20,793,385	25,390,992	24,656,466	1,900,152	26,556,618
Residents	14,644,805	15,353,295	16,373,640	1,261,836	17,635,476
Clinics	9,214,507	9,025,325	6,099,870	470,087	6,569,957
Other	46,693,117	49,033,108	51,275,555	3,951,554	55,227,109
Transfers	57,880,052	53,008,147	56,872,371	0	56,872,371
Total Expenditures	<u>\$460,485,039</u>	<u>\$496,090,370</u>	<u>\$523,379,745</u>	<u>\$28,785,886</u>	<u>\$552,165,631</u>
FTE Employees	3,244.1	3,524.7	3,719.7		3,719.7
<b>SOURCES OF FUNDS:</b>					
State Appropriations	\$11,945,044	\$12,741,393	\$13,185,079	\$725,179	\$13,910,258
Non-State Revenues					
Patient Service Revenue	\$434,224,347	\$465,991,749	\$494,780,565	\$27,212,931	\$521,993,496
Cafeteria Sales	1,886,529	1,909,250	1,924,542	105,850	2,030,392
Auxiliary Sales & Other Revenue	12,429,119	15,447,978	13,489,559	741,926	14,231,485
Total Non-State Revenues	<u>\$448,539,995</u>	<u>\$483,348,977</u>	<u>\$510,194,666</u>	<u>\$28,060,707</u>	<u>\$538,255,373</u>
Total Sources	<u>\$460,485,039</u>	<u>\$496,090,370</u>	<u>\$523,379,745</u>	<u>\$28,785,886</u>	<u>\$552,165,631</u>



PERSONAL SERVICES AND EXPENSE AND EQUIPMENT DETAIL

FORM 3

UNIVERSITY OF MISSOURI - COLUMBIA HOSPITALS AND CLINICS INCLUDING ELLIS FISCHER CANCER CENTER

	FY2006 Estimated		FY2007 Planned & FY2008 Core		Mandatory	FY2008 Request	
	FTE	Amount	FTE	Amount	Adjustments Amount	FTE	Amount
PERSONAL SERVICES:							
Teaching and Research	11.3	\$606,079	15.3	\$812,742	\$32,510	15.3	\$845,252
Exec., Admin., Managerial	448.3	21,295,783	473.5	22,296,427	891,857	473.5	23,188,284
Professional	1,649.9	72,759,851	1,722.2	75,380,593	3,015,224	1,722.2	78,395,818
Technical	646.1	31,143,966	705.6	32,286,010	1,291,440	705.6	33,577,450
Office	387.4	16,901,735	405.4	16,395,633	655,825	405.4	17,051,458
Crafts and Trades	103.6	3,808,002	110.5	4,014,783	160,591	110.5	4,175,374
Service	278.1	10,859,625	287.2	11,178,648	447,146	287.2	11,625,794
Staff Benefits		41,383,441		45,779,775	2,380,548		48,160,323
Total Personal Services	3,524.7	\$198,758,481	3,719.7	\$208,144,610	\$8,875,141	3,719.7	\$217,019,752
EXPENSE AND EQUIPMENT:							
Fuel and Utilities		\$6,962,536		\$6,599,220	\$416,817		\$7,016,037
Library Acquisitions		0		0	0		0
Equipment		7,665,616		6,924,351	437,353		7,361,704
All Other		282,703,737		301,711,563	19,056,575		320,768,138
Total Expense & Equipment		\$297,331,889		\$315,235,134	\$19,910,745		\$335,145,879
Grand Total	3,524.7	\$496,090,370	3,719.7	\$523,379,745	\$28,785,886	3,719.7	\$552,165,632



In November 2000, the inpatient unit at Ellis Fischel moved to University Hospital to provide patients with improved access to state-of-the-art ICUs and specialists and sub specialists not readily available on the Ellis Fischel campus. The Ellis Fischel campus retained all adult inpatient oncology services and the cancer-screening program.

In the early 1990s, University Hospital and MU School of Medicine administrators decided to develop a children's center within the hospital. In 1993, the center was renamed Children's Hospital to represent its full scope of pediatric services. This 55-bed "virtual hospital" is Missouri's largest and most comprehensive pediatric health-care facility. It has a dedicated pediatrics unit, adolescent unit and a pediatric intensive care unit within University Hospital. The only other full-service children's hospitals in the state are located in Kansas City and St. Louis. Children's Hospital also provides services within Columbia Regional Hospital, including a Level III Newborn Intensive Care Unit and the newborn nursery, which is located at the Family Birth Center.

The continued affiliation with nearby Harry Truman Veterans' Hospital and Mid-Missouri Mental Health Center reinforce the leadership role that the University of Missouri Hospitals and Clinics plays in providing health care services to the region.

UNIVERSITY OF MISSOURI HOSPITALS AND CLINICS INCLUDING ELLIS FISCHER CANCER CENTER

III. PERFORMANCE AND ACTIVITY MEASURES

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>
A. Students Participating in Hospital Activities: *			
Medical Students	367	370	375
Nursing Students	329	365	365
Graduate Nursing Students	30	20	20
Interns and Residents	353	377	390
Total	<u>1,079</u>	<u>1,132</u>	<u>1,150</u>
B. Hospital Fiscal Data:			
Net Operating Revenue	\$483,348,977	\$510,194,666	\$538,255,373
State Revenue (Percent of Total)	2.64%	2.58%	2.45%
C. Inpatient Admissions By Service:			
Medicine	5,573	6,097	6,097
Surgery	8,349	9,133	9,133
Ophthalmology	24	26	26
Neurology	593	649	649
Newborn	1,244	1,361	1,361
Obstetrics	1,703	1,863	1,863
Child Health	1,645	1,800	1,800
Family Practice	1,658	1,814	1,814
OB/Gyn	425	465	465
Other	50	55	55
Radiology	1	1	1
Total	<u>21,265</u>	<u>23,263</u>	<u>23,263</u>
D. Inpatient Admissions By Responsibility:			
Medicaid	5,538	6,058	6,062
Indigent	1,418	1,551	1,552
All Other	14,309	15,653	15,648
Total	<u>21,265</u>	<u>23,263</u>	<u>23,263</u>

III. PERFORMANCE AND ACTIVITY MEASURES-UNIVERSITY HOSPITALS & CLINICS INCLUDING ELLIS FISCHER CANCER CENTER (Continued)

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>
E. Inpatient Days:			
Adult and Pediatric	104,814	109,667	109,667
Newborn	2,866	2,890	2,890
Total	<u>107,680</u>	<u>112,557</u>	<u>112,557</u>
F. Outpatient Visits**	580,308	528,050	528,050
G. Emergency Room Visits	39,366	39,875	39,875
H. Hospital Statistical Data:			
Number of Beds (Adult & Pediatric)	465	485	485
Percent Occupancy	61.76%	61.95%	61.95%
Number of Short Stay Arrived Patients	10,429	9,552	9,552
Number of Observation Arrived Patients	2,586	2,925	2,925
Number of Operations (Inpatient and Outpatient)	17,204	20,001	20,001
I. Size of Physical Plant:			
Number of Gross Square Feet	2,188,584	2,188,584	2,188,584
Number of Net Assignable Feet	1,332,146	1,332,146	1,332,146
J. Book Value of Equipment Inventory:			
At June 30, 2004	\$154 million		
At June 30, 2005	\$172 million		
At June 30, 2006	\$180 million		

\* Includes students participating in all locations.

\*\* Due to system limitations we are unable to report the number of outpatient visits for lab and radiology.

PROGRAM DESCRIPTION

Department of Higher Education

University of Missouri Hospitals and Clinics

Program is found in the following core budget(s): University of Missouri Hospitals and Clinics

1. What does this program do?

This program funds the University of Missouri Hospitals and Clinics which provides a wide range of specialized health delivery programs.

2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.

3. Are there federal matching requirements? If yes, please explain.

No

4. Is this a federally mandated program? If yes, please explain.

No

5. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year

\*Net of Governor's 3% Withholding

## PROGRAM DESCRIPTION

Department of Higher Education

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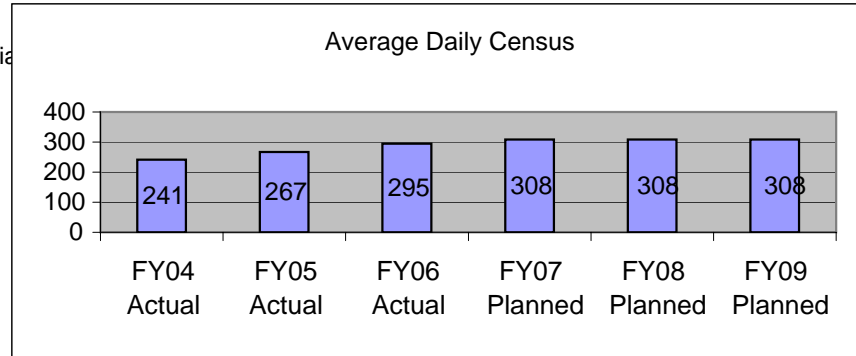
Program is found in the following core budget(s): University of Missouri Hospitals and Clinics

PROGRAM DESCRIPTION

Department of Higher Education  
 University of Missouri Hospitals and Clinics  
 Program is found in the following core budget(s): University of Missouri Hospitals and Clinics

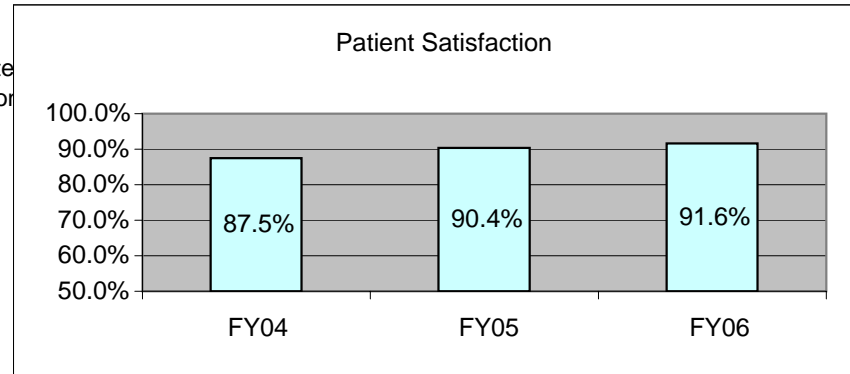
7c. Provide the number of clients/individuals served if applicable

The accompanying graph depicts the historical and projected average daily inpatient census for University of Missouri Hospitals and Columbia Regional Hospital.



7d. Provide a customer satisfaction measure if available

The overall patient satisfaction can be judged by using the overall percentage good and very good as reported by Press, Ganey Associates INC. These numbers are derived by an overall composite of all questions on all survey instruments for all services at University Hospitals and Clinics and Columbia Regional Hospital and Clinics.





## NEW DECISION ITEM REQUEST

### UNIVERSITY OF MISSOURI HOSPITALS & CLINICS FORM 5

Department: Higher Education-Unrestricted  
 Level 2 University of Missouri-Other Programs  
 Level 3 University Hospitals and Clinics  
 Decision Item Name: Mandatory Adjustments to Core Budget  
 Decision Item Rank: 1 of 1

#### I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST

The core mission of University of Missouri Hospitals and Clinics is to provide education, research and service to the residents of Missouri with an emphasis on the needs of Missouri. University Hospital (including Ellis Fischel Cancer Center) has had its state appropriations reduced in recent years. The current level of appropriations approximate FY1997 appropriation levels on a per capita basis. When adjusted for inflation the funding situation becomes even more problematic. Adding to the funding issue, the University of Missouri Hospitals have not had their request for increases due to mandatory costs approved since FY2000. To continue its operations, including its Tier 1 Safety Net Hospital, the University of Missouri Hospitals and Clinics will require increases in state support to cover mandatory increases in staff, hospital operations, and equipment.

#### II. DESCRIPTION

The University of Missouri Hospitals and Clinics have aggressively controlled costs and enhanced revenues. However, the cost to deliver its services to the public continues to rise. One example is significant increases in the cost of staff benefits and insurance. There are also cost increases associated with utilities, medical equipment, pharmaceuticals, and supplies. The hospital has undergone difficult but necessary reorganizations and streamlining to become solvent. Lack of additional funding removes the ability of the University Hospitals and Clinics to continue to provide the same level of services for the citizens of Missouri as currently provided.

The University of Missouri Hospitals and Clinics will require funds to offset the rising costs of healthcare. An adjustment of 5.5% on the state appropriation basis requested to help offset non-discretionary increases in the University Hospitals and Clinics budget. The personnel are the same for these programs as for the general operations of the University.

#### III. COST EXPLANATION

Salaries @ 4.0% plus Paid Benefits	\$ 8,875,141
Expense and Equipment	<u>19,910,745</u>
Total Mandatory Cost Increases @ 5.5%	\$28,785,886
State Appropriations @ 5.5%	\$ 725,179
From Non-State Sources	<u>28,060,707</u>
	\$28,785,886



**PERSONAL SERVICES AND EXPENSE AND EQUIPMENT DETAIL**

**FORM 3**

**Missouri Rehabilitation Center**

	<b>FY2006 Estimated</b>		<b>FY2007 Planned &amp; FY2008 Core</b>		<b>Mandatory Adjustment</b>	<b>FY2008 Request</b>	
	FTE	Amount	FTE	Amount	Amount	FTE	Amount
<b>PERSONAL SERVICES:</b>							
Teaching and Research	0.3	\$11,190	0.2	\$8,191	\$328	0.2	\$8,519
Exec., Admin., Managerial	76.5	3,108,210	70.6	2,859,197	114,368	70.6	2,973,565
Professional	215.5	8,751,300	228.6	9,256,970	370,279	228.6	9,627,249
Technical	117.2	4,758,427	96.1	3,892,130	155,685	96.1	4,047,815
Office	32.4	1,314,852	32.4	1,310,352	52,414	32.4	1,362,766
Crafts and Trades	19.6	797,315	21.7	878,524	35,141	21.7	913,665
Service	43.1	1,748,738	40.2	1,627,722	65,109	40.2	1,692,831
Staff Benefits		5,607,010		5,571,874	289,737		5,861,611
Total Personal Services	504.6	\$26,097,042	489.8	\$25,404,959	\$1,083,061	489.8	\$26,488,020
<b>EXPENSE AND EQUIPMENT:</b>							
Fuel and Utilities		\$1,139,244		\$1,153,696	\$94,746		\$1,248,442
Library Acquisitions		0		0	0		0
Equipment		517,207		777,790	63,875		841,665
All Other		10,080,407		9,652,910	792,733		10,445,643
Total Expense & Equipment		\$11,736,858		\$11,584,396	\$951,354		\$12,535,750
Grand Total	504.6	\$37,833,900	489.8	\$36,989,355	\$2,034,415	489.8	\$39,023,770

## **CORE BUDGET REQUEST ANALYSIS**

### **FORM 4**

#### **MISSOURI REHABILITATION CENTER**

##### **I. MISSION STATEMENT**

As part of a land-grant university, University of Missouri Health Care's core mission is to advance the health of all people, especially Missourians. Through exceptional clinical service, University of Missouri Health Care supports the education and research missions of the University of Missouri. Our vision: Through discovery and innovation, University of Missouri Health care will be the health system that people will choose for exceptional service and exemplary health care.

##### **II. DESCRIPTION**

Missouri Rehabilitation Center (MRC) is a 124-bed rehabilitation hospital committed to providing compassionate rehabilitation services. It is recognized throughout the Midwest as a leading long-term acute care center for physical medicine and rehabilitation. Located 30 miles from Springfield and Joplin in Mount Vernon, the hospital houses an array of experts and programs for patients recovering from serious illness or injury. Comprehensive services include both inpatient and outpatient programs and specialized treatment for traumatic brain injuries, strokes, spinal cord injuries and orthopaedic injuries as well as tuberculosis and other pulmonary conditions.

Long-term (sub-acute) rehabilitation care is labor-intensive and time consuming. Very few facilities in the state provide such care, especially for head injury patients, and particularly for indigent or Medicaid patients. Approximately 41 percent of the center's patients have limited or no financial resources.

Founded in 1907 as a state tuberculosis hospital, MRC's services have greatly expanded throughout the years, first to a broad range of pulmonary treatments and then to a center for comprehensive physical rehabilitation. A transitional living program consisting of dormitory living and a progression to residential living is provided. Extensive efforts are made to help patients reach their fullest physical potential and to develop self-help/care skills. A state-of-the-art intensive care unit was opened in the summer of 2001. The ICU has two distinct benefits: It provides expanded space that allows the center to accept more acute rehabilitation patients, and it allows medical staff to start rehabilitation efforts sooner.

MRC houses the largest traumatic brain injury program in Missouri, offering a full continuum of services ranging from inpatient intensive care to outpatient day rehabilitation. MRC has one of the highest success rates for weaning patients from ventilator dependence. As a leader in pulmonary rehabilitation, MRC has earned the distinction of being a regional treatment center for drug-resistant tuberculosis cases. Center research led to a computer program allowing quadriplegics and others with di

## Missouri Rehabilitation Center

### III. PERFORMANCE AND ACTIVITY MEASURES

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>
A. Hospital Fiscal Data:			
Net Operating Revenue	\$35,776,708	\$37,833,900	\$36,989,355
State Revenue (Percent of Total)	25.71%	25.94%	28.12%
B. Inpatient Admissions:	497	520	520
C. Inpatient Admissions By Responsibility:			
Medicaid	206	216	216
Indigent	16	17	17
All Other	273	286	286
Total	<u>497</u>	<u>520</u>	<u>520</u>
D. Inpatient Days	23,099	22,447	22,447
E. Outpatient Visits			
Transitional Living	1,875	9,535	9,535
OP Clinic and Rehab	20,450	12,910	12,910
CSTAR	2,720	3,048	3,048
VA Patients, Lab, and X-Ray	33,300	36,899	36,899
Total	<u>58,345</u>	<u>62,392</u>	<u>62,392</u>
F. Hospital Statistical Data:			
Number of Beds (Adult & Pediatric)	124	124	124
Percent Occupancy	51.04%	49.60%	49.60%
G. Size of Physical Plant:			
Number of Gross Square Feet	425,873	425,873	425,873
Number of Net Assignable Feet	285,834	285,834	285,834
H. Book Value of Equipment Inventory:			
At June 30, 2004	\$6.2 million		
At June 30, 2005	\$7.2 million		
At June 30, 2006	\$7.4 million		

**PROGRAM DESCRIPTION**

**Department of Higher Education**

**Missouri Rehabilitation Center**

**Program is found in the following core budget(s): University of Missouri - Missouri Rehabilitation Center**

**1. What does this program do?**

The Missouri Rehabilitation Center (MRC) is a 124-bed rehabilitation hospital recognized as a leading hospital for physical medicine and rehabilitation throughout the Midwest. Comprehensive services include both inpatient and outpatient programs and specialized treatment for traumatic brain injuries, strokes, spinal cord injuries, comprehensive physical rehabilitation, cardiac rehabilitation, substance abuse rehabilitation, and orthopedic injuries as well as tuberculosis and other pulmonary conditions.

Extensive efforts are made to help patients reach their fullest physical potential and to develop self-help/care skills. A Transitional Living Program consisting of dormitory living and a progression to residential living is provided. Approximately 85% of the Center's patients have limited or no financial resources to pay for these services.

**2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)**

In 1996, state legislation transferred responsibility of the state-run hospital to the University of Missouri Health Care. The statutory purpose can be found in RSMO 199.010-199.270.

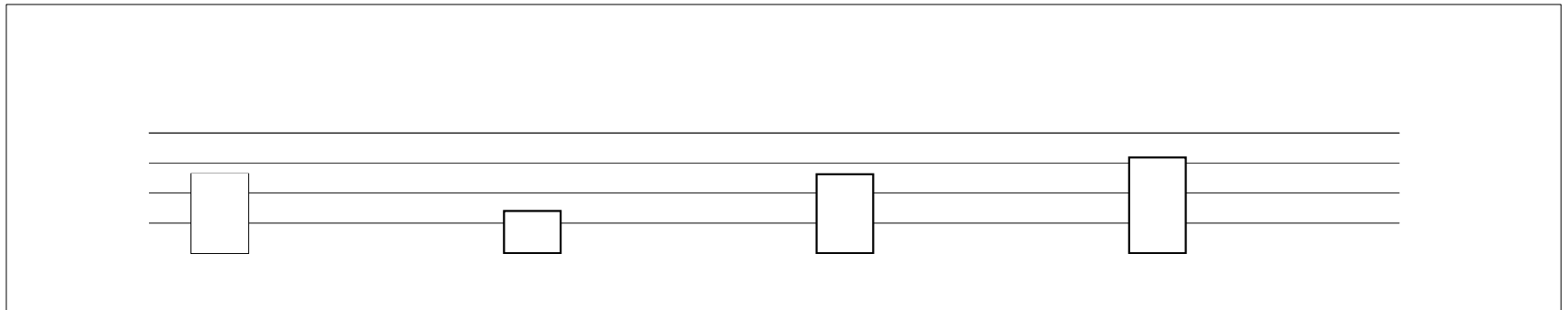
**3. Are there federal matching requirements? If yes, please explain.**

No

**4. Is this a federally mandated program? If yes, please explain.**

No

**5. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year**



\*Net of Governor's 3% Withholding

**PROGRAM DESCRIPTION**

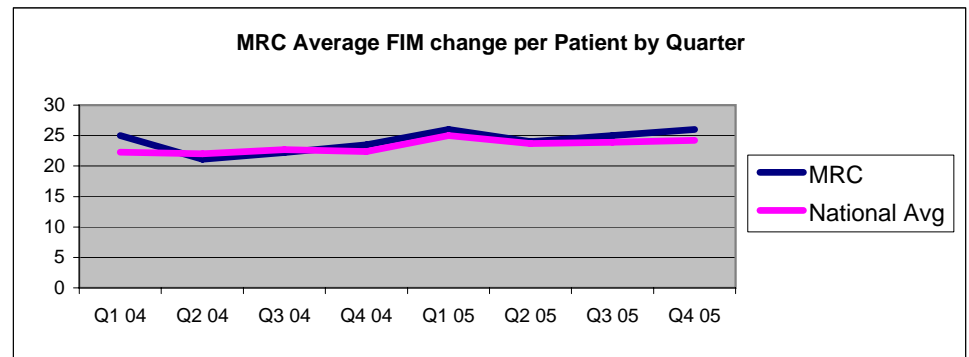
**Department of Higher Education**  
**Missouri Rehabilitation Center**  
**Program is found in the following core budget(s): University of Missouri - Missouri Rehabilitation Center**

**6. What are the sources of the "Other " funds?**

All appropriated funds are from General Revenue. However, the Rehabilitation Center generates substantial revenue from patients and 3rd party payors. See Form 1 for detail of nonstate revenues.

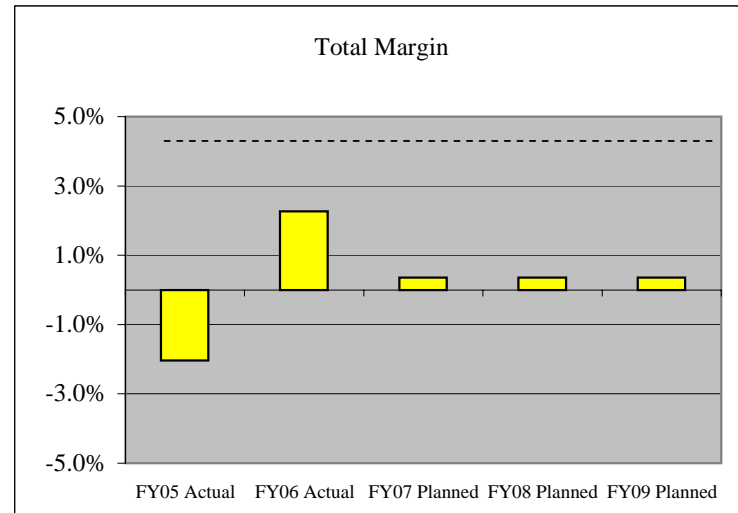
**7a. Provide an effectiveness measure.**

The clinical effectiveness of rehabilitation units like MRC may be best measured by using a standard Functional Individual Movements (FIM) score. The FIM score measures the patient's ability to perform activities of daily living. The accompanying graph depicts the average change in FIM score from admission to discharge, compared to the current national benchmark of 26.7.



**7b. Provide an efficiency measure.**

The efficiency of MRC is best measured by its Total Margin, which is the percentage relationship between Net Income and Net Operating Revenues before appropriation and before one-time adjustments. A national benchmark for Total Margin is the average of A-rated hospitals using national bond rating agency data. At the current time, the A-rated average (the dashed line on the accompanying graph) is 4.2%.



**PROGRAM DESCRIPTION**

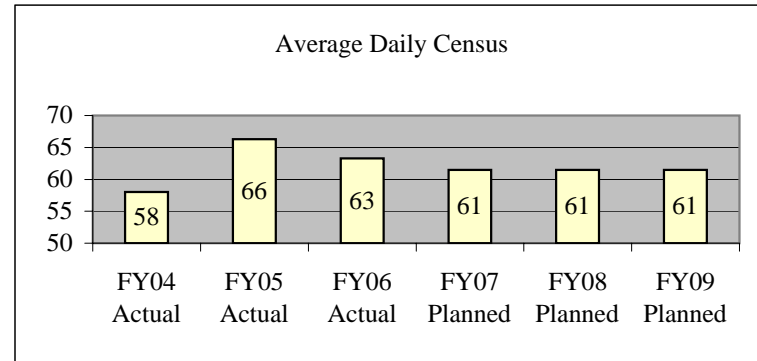
**Department of Higher Education**

**Missouri Rehabilitation Center**

**Program is found in the following core budget(s): University of Missouri - Missouri Rehabilitation Center**

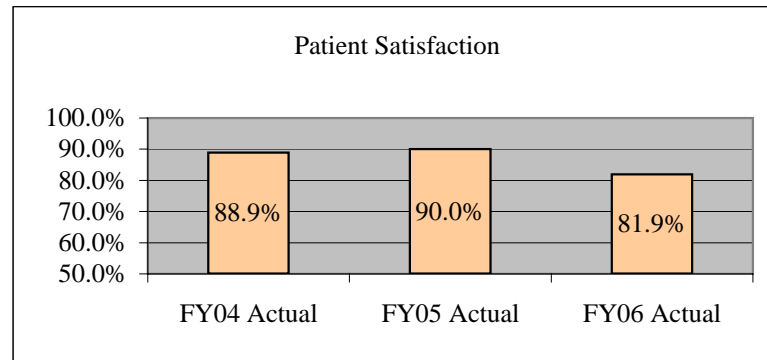
**7c. Provide the number of clients/individuals served, if applicable**

The accompanying graph depicts the historical and projected average daily inpatient census for Missouri Rehabilitation Center.



**7d. Provide a customer satisfaction measure, if available.**

The overall patient satisfaction can be judged by using the overall percentage good and very good as reported by Missouri Rehabilitation Center's patient satisfaction survey process. The percentages are a composite of all questions on the survey tool.







**PROGRAM EXPENDITURES AND REVENUE SUMMARY**

**FORM 1**

**MISSOURI INSTITUTE OF MENTAL HEALTH**

	<u>FY2005 Actual</u>	<u>FY2006 Estimated</u>	<u>FY2007 Planned &amp; FY2008 Core</u>	<u>Mandatory Adjustment</u>	<u>FY2008 Request</u>
<b>EXPENDITURES:</b>					
Program Operations	\$2,299,850	\$1,813,783	\$2,047,541	\$85,997	\$2,133,538
Total Expenditures	<u>\$2,299,850</u>	<u>\$1,813,783</u>	<u>\$2,047,541</u>	<u>\$85,997</u>	<u>\$2,133,538</u>
FTE Employees	34.0	25.0	28.6		28.6
<b>SOURCES OF FUNDS:</b>					
State Appropriations	\$2,091,427	\$1,784,683	\$1,839,880	\$77,275	\$1,917,155
Non-State Revenues	<u>31,415</u>	<u>29,100</u>	<u>207,661</u>	<u>8,722</u>	<u>216,383</u>
Total Sources	<u><u>\$2,122,842</u></u>	<u><u>\$1,813,783</u></u>	<u><u>\$2,047,541</u></u>	<u><u>\$85,997</u></u>	<u><u>\$2,133,538</u></u>

**PERSONAL SERVICES AND EXPENSE AND EQUIPMENT DETAIL**

**MISSOURI INSTITUTE OF MENTAL HEALTH**

<b>FY2006 Estimated</b>		<b>FY2007 Planned &amp; FY2008 Core</b>		<b>Mandatory Adjustment</b>	<b>FY2008 Request</b>
FTE	Amount	FTE	Amount		

## **CORE BUDGET REQUEST ANALYSIS**

### **FORM 4**

## **MISSOURI INSTITUTE OF MENTAL HEALTH**

### **I. MISSION STATEMENT**

The Missouri Institute of Mental Health (MIMH) was established by a special act of the Missouri legislature for the purpose of conducting research aimed at

### III. PERFORMANCE AND ACTIVITY MEASURES- MISSOURI INSTITUTE OF MENTAL HEALTH

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>
A. Scientific and Professional Publications	49	52	55
Technical Reports	26	28	30
B. Scientific and Professional Presentations	147	150	155
C. Research Grants:			
Number of Applications for External Funding	40	51	57
Number Approved/Pending	22/14	22/15	23/16
Number Projects in Progress	62	56	57
Total Awards-Primary Investigator	\$2,300,128	\$2,400,000	\$2,500,000
Total Awards-Secondary	\$2,020,886	\$2,100,000	\$2,200,000
Letters of Intent	5	6	7
D. Students:			
Graduate and Medical Students Taught	210	210	210
Undergraduate Students Taught	110	110	110
Resident Physicians Trained - Pri Psych	22	22	22
Resident Physicians Trained - Sec Psych	10	10	10
E. Continuing Education:			
Number of Workshops Planned/Participated	95	100	120
Number of Visiting Speakers/Seminars	23	23	23
Total Participant Contacts in Missouri	3,335	3,900	4,320
Online CE Hours Completed	72	150	350
F. Consultation:			
Hours in Clinical, Programmatic, or Research			
Consultation to Mo Dept. of Mental Health	7,545	8,000	8,250
Hours With Other State & Civic Agencies	7,277	7,450	7,750
Consultation Contracts	20	21	22
Consultation Contract Awards	\$1,590,353	\$1,610,000	\$1,630,888

**III. PERFORMANCE AND ACTIVITY MEASURES-MISSOURI INSTITUTE OF MENTAL HEALTH (Continued)**

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>
G. Library Services:			
Number of Literature Searches	548	575	600
Current Awareness Requests	4,572	5,000	5,050
Articles/Books Borrowed	1,608	1,625	1,700
Articles/Books Loaned	9,004	10,000	10,100
Articles Photocopied	9,925	10,000	10,400
Circulation	1,641	1,700	1,750
H. Free Service for State Agencies **			
(Number of consultations, affiliations, etc.)			
Service to DMH	7	10	15
Service to University	12	15	20
Service to Professional Organizations	31	35	40
Service to International, National, Federal, & Other State & Local Agencies	57	60	65
<b>** Incomplete ability to track these figures exists</b>			
I. MIMH Policy Information Exchange ( <i>PIE Online: <a href="http://mimh.edu">http://mimh.edu</a></i> )			
Visitor Sessions	66,462	75,000	100,000
Repeat Visitors	4,034	5,000	8,000

## PROGRAM DESCRIPTION

Department of Higher Education

Division of Four-year Colleges and Universities

Program is found in the following core budget(s): University of Missouri - Missouri Institute of Mental Health

**1. What does this program do?**

The MIMH is a mental health research and training institute operated by the School of Medicine of the University of Missouri – Columbia. Most faculty and staff of the Columbia go-5T.52 odehabilit9es .24C bylle(SL-pc1.3 1 Tf 0 9 -9 0 386.52 2845faculp 417.24evaluTf 0 ,iversity os if Missouri support0 9 -9 0 nd UniversitiegundsT\* -9Mne of Hthe Uni(DMH)ry

**2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)**

Section 630.003, RSMo.

**3. Are there federal matching requirements? If yes, please explain.**

No

**4. Is this a federally mandated program? If yes, please explain.**

No

**5. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year**

\* Net of 3% Governor's Withholding

## PROGRAM DESCRIPTION

Department of Higher Education

Division of Four-year Colleges and Universities

Program is found in the following core budget(s): University of Missouri - Missouri Institute of Mental Health

6. What are the sources of the "Other " funds?

N/A

7a. Provide an effectiveness measure.

7b. Provide an efficiency measure.

7c. Provide the number of clients/individuals served, if applicable

7d. Provide a customer satisfaction measure



## **NEW DECISION ITEM REQUEST**

### **MISSOURI INSTITUTE OF MENTAL HEALTH FORM 5**

**Department:** Higher Education-Unrestricted  
**Level 2** University of Missouri-Other Programs  
**Level 3** Missouri Institute of Mental Health  
**Decision Item Name:** Mandatory Adjustments to Core Budget  
**Decision Item Rank:** 1 of 1

#### **I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST**

The Missouri Institute of Mental Health (MIMH) is a collaborative enterprise between the University of Missouri-Columbia School of Medicine and the Missouri Department of Mental Health (DMH). Its purpose is to conduct research and provide training aimed at improving services for persons served by DMH. Since 2002 the Missouri Institute of Mental Health has had its core state appropriation reduced. Current levels of appropriations are below those of the early 1990s on a nominal basis. When adjusted for inflation, the funding level becomes much more problematic. To add to the funding issue, MIMH has not had its request for mandatory cost increases approved since FY2001. Because mandatory cost increase adjustments are used to offset increases in the cost of the goods and services MIMH must buy to fulfill its mission, failure to fund these increases results in an internal core reduction. Failure to fund these increases will put MIMH's activities at risk and could result in a decline in its level of operations.

#### **II. DESCRIPTION**

The Missouri Institute of Mental Health continues to incur higher costs, to deliver its services to the public. One example is significant increases in the cost of staff benefits. There are also fixed cost increases associated with utilities, insurance, medical equipment, and supplies and services. The lack of additional funding removes the ability of the Missouri Institute of Mental Health to continue to provide the same level of services for the citizens of Missouri as currently provided.

The Missouri Institute of Mental Health will require funds to offset the effects of increased costs of operation. An adjustment of 4.2% on the state appropriation base is requested. The personnel policies are the same for these programs as for the general operations of the University.

#### **III. COST EXPLANATION**



**PERSONAL SERVICES AND EXPENSE AND EQUIPMENT DETAIL**

**FORM 3**

**MISSOURI KIDNEY PROGRAM**

	<u>FY2006 Actual</u>		<u>FY2007 Planned &amp; FY2008 Core</u>		<u>Mandatory Adjustment</u>	<u>FY2008 Request</u>	
	FTE	Amount	FTE	Amount	Amount	FTE	Amount
<b>PERSONAL SERVICES:</b>							
Teaching and Research							
Exec., Admin., Managerial	2.60	\$160,075	2.6	\$163,277	\$6,531	2.60	\$169,808
Professional	5.50	218,793	5.5	223,016	8,921	5.50	231,937
Technical					0	0.00	0
Office	1.60	43,093	1.6	44,626	1,785	1.60	46,411
Student	0.55	9,235	0.15	1,893	76	0.15	1,969
Staff Benefits		99,266		103,656	5,390	0.00	109,046
<b>Total Personal Services</b>	<b>10.25</b>	<b>\$530,462</b>	<b>9.85</b>	<b>\$536,468</b>	<b>\$22,703</b>	<b>9.85</b>	<b>\$559,171</b>
<b>EXPENSE AND EQUIPMENT:</b>							
Fuel and Utilities							
Equipment							
All Other							
Administrative Operations		\$37,278		\$52,292	\$2,194		\$54,486
Statewide Renal Education (Operations)		78,288		103,360	4,336		107,696
Maintenance & Antirejection Drugs		410,410		565,714	23,732		589,446
Dialysis Treatment		(6,462)		0	0		0
Transportation Assistance*		799,472		792,322	33,239		825,561
Insurance Premium Assistance		641,416		642,827	26,967		669,794
Emergency Medications		10,777		14,949	627		15,576
Patient/Staff Education		68,226		100,080	4,198		104,278
Transplant/Donor Assistance		16,300		50,000	2,098		52,098
Nutritional Supplements Program		52,985		59,798	2,509		62,307
Medicaid MAWD		3,990		0	0		0
Medicaid Spenddown		1,009,780		936,747	39,297		976,044
Cost Containment Research & Demonstration		243,349		162,217	6,805		169,022
<b>Total Expense and Equipment</b>		<b>\$3,365,809</b>		<b>\$3,480,306</b>	<b>\$146,002</b>		<b>\$3,626,308</b>
<b>Grand Total</b>	<b>10.25</b>	<b>\$3,896,271</b>	<b>9.85</b>	<b>\$4,016,774</b>	<b>\$168,705</b>	<b>9.85</b>	<b>\$4,185,479</b>

\* Net after HCFA matching funds

## **CORE BUDGET REQUEST ANALYSIS**

### **C. Administration**

The MoKP is administratively located within University of Missouri Health Care (MUHealth Care), and is managed by a director who reports directly to the Dean of the School of Medicine. A statewide advisory council appointed by the Dean of the School of Medicine provides general policy oversight. Although a unique function of the University and MU Health Care, the mission of the MoKP is clearly compatible with the overall mission of the University in terms of education, service and research.

## **III. PROGRAM JUSTIFICATION**

### **A. High Cost of Kidney Replacement Therapy**

As stated above, the mission of the MoKP is to assist Missouri residents suffering the tragedy of total kidney failure to meet their medical, psychosocial and educational needs. ESRD disproportionately strikes minority and low-income individuals and families. The expense of treatment is staggering: \$50,000 annually for kidney dialysis; a kidney transplant operation costs from \$75,000 to \$100,000. Anti-rejection drugs cost \$12,000 to \$15,000 a year. Although most ESRD patients qualify for automatic Medicare benefits, coverage does not apply during the first 90 days following kidney failure and provides only an 80% benefit thereafter. State kidney programs such as the MoKP are necessary to fill this void in coverage, as well as to provide assistance with transportation, prescription drugs and deductibles not covered by Medicare.

### **B. Increased Number of Patients Needing Assistance**

M



# Missouri Kidney Program FY2006 Patient Assistance (by county)

\*This chart does not include  
Centralized Drug Program, \$410,410  
(1755), Medicaid Spenddown \$1,009,780  
(1131), or Medicaid MAWD \$3,900 (65)  
or Non-Emergency Medical Transportation  
\$480,000 (noted above in county totals)

Dollars (Patients)
-----------------------

**Program is found in the following core budget(s): University of Missouri - Missouri Kidney Program**

**1. What does this program do?**

**2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)**

CHAPTER 172.875 RSMo.  
SECTION 3.205 of HB1003 (2006)

**3. Are there federal matching requirements? If yes, please explain.**

No

**4. Is this a federally mandated program? If yes, please explain.**

No

**5. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year.**





## PROGRAM DESCRIPTION

**Department of Higher Education**

**Missouri Kidney Program**

**Program is found in the following core budget(s): University of Missouri - Missouri Kidney Program**

**7c. Provide the number of clients/individuals served, if applicable.**

The table below lists the number of clients served or projected to be served in one or more of our programmatic entities. In the past three years we have sustained approximately \$433,000 in cuts to our base budget as part of statewide budget cuts. We have maximized our patient service delivery capabilities6060 12f oW n/TT0 1 1f 0 9.36 -9

**NEW DECISION ITEM REQUEST**

**PROGRAM EXPENDITURES AND REVENUE SUMMARY**

**FORM 1**

**MISSOURI RESEARCH AND EDUCATION NETWORK (MORENET)**

	<u>FY2005 Actual</u>	<u>FY2006 Estimated</u>	<u>FY2007 Planned &amp; FY2008 Core</u>	<u>Mandatory Adjustment</u>	<u>Increase Requested</u>	<u>FY2008 Request</u>
<b>EXPENDITURES:</b>						
Program Operations						
Shared Network	\$9,813,456	\$9,531,721	\$10,682,052	\$448,646	\$1,660,000	\$12,790,698
Advanced Networking Research, and Video and Distance Learning	1,848,412	1,337,874	1,276,005	53,592		1,329,597
Higher Education Connections	1,728,460	994,963	660,062	27,723	70,000	757,785
Public Schools TNP Connections	<u>4,568,839</u>	<u>4,269,043</u>	<u>4,747,073</u>	<u>199,377</u>	<u>460,000</u>	<u>5,406,450</u>
Total Expenditures	\$17,959,167	\$16,133,601	\$17,365,192	\$729,338	\$2,190,000	\$20,284,530
FTE Employees	66.4	61.3	63.7		0.0	63.7
<b>SOURCES OF FUNDS:</b>						
State Appropriations						
Recurring	\$13,189,939	\$9,848,489	\$10,254,612	\$430,694	\$870,000	\$11,555,306
One-Time					1,320,000	1,320,000
Total	<u>\$13,189,939</u>	<u>\$9,848,489</u>	<u>\$10,254,612</u>	<u>\$430,694</u>	<u>\$2,190,000</u>	<u>\$12,875,306</u>
Other	<u>\$4,769,228</u>	<u>\$6,285,112</u>	<u>\$7,110,580</u>	<u>\$298,644</u>		<u>\$7,409,224</u>
Total Sources	<u><u>\$17,959,167</u></u>	<u><u>\$16,133,601</u></u>	<u><u>\$17,365,192</u></u>	<u><u>\$729,338</u></u>	<u><u>\$2,190,000</u></u>	<u><u>\$20,284,530</u></u>

**PERSONAL SERVICES AND EXPENSE AND EQUIPMENT DETAIL**

**FORM 3**

**MISSOURI RESEARCH AND EDUCATION NETWORK (MORENET)**

	<b>FY2006 Estimated</b>		<b>FY2007 Planned &amp; FY2008 Core</b>		<b>Mandatory Adjustment</b>	<b>Increase Requested</b>		<b>FY2008 Request</b>	
	<b>FTE</b>	<b>Amount</b>	<b>FTE</b>	<b>Amount</b>	<b>Amount</b>	<b>FTE</b>	<b>Amount</b>	<b>FTE</b>	<b>Amount</b>
<b>PERSONAL SERVICES:</b>									
Teaching & Research									
Exec., Admin., Managerial									
Professional	61.3	\$3,495,804	63.7	\$3,638,833	\$145,553	0.0	0	63.7	\$3,784,386
Technical					0			0	0
Office					0			0	0
Other					0			0	0
Staff Benefits		882,341		1,105,477	57,485		0	0	1,162,962
Total Personal Services	61.3	\$4,378,145	63.7	\$4,744,310	\$203,038	0.0	\$0	63.7	\$4,947,348
<b>EXPENSE AND EQUIPMENT:</b>									
Fuel and Utilities									
Library Acquisitions									
Equipment							\$1,320,000		\$1,320,000
All Other		\$11,755,456		\$12,620,882	\$526,300		870,000		14,017,182
Total Expense & Equipment		\$11,755,456		\$12,620,882	\$526,300		\$2,190,000		\$15,337,182
<b>Grand Total</b>	<b>61.3</b>	<b>\$16,133,601</b>	<b>63.7</b>	<b>\$17,365,192</b>	<b>\$729,338</b>	<b>0.0</b>	<b>\$2,190,000</b>	<b>63.7</b>	<b>\$20,284,530</b>

# **CORE BUDGET REQUEST ANALYSIS**

## **FORM 4**

### **MISSOURI RESEARCH AND EDUCATION NETWORK (MORENET)**

#### **I. MISSION STATEMENT**

##### **MOREnet's Vision**

We will lead Missouri and the nation in the innovative application of technology for the benefit of the public.

##### **MOREnet's Core Purpose**

MOREnet works with its members to set and support Missouri's information technology goals and directions. We explore and deliver new ways to enhance learning opportunities to create a better quality of life for all Missourians.

#### **II. DESCRIPTION**

##### **The Shared Network**

The Shared Network enables the delivery of important public services throughout the state. With this network, members of the education community interact with each other via data and video services, public sector business applications are built and conducted on it, and Missouri citizens interact with their state government through it. Because the intra-state network's design connects several major population centers in the state, MOREnet can provide increased network security, reliability and quality of service, qualities essential for electronic collaboration by Missourians, including video and distance learning, MOBIUS, the Missouri Telehealth Network, and online resources from EBSCO and NewsBank.

##### **Member Connections**

MOREnet manages nearly 1,000 member connections statewide. Member connections link each MOREnet member to the Shared Network. These connections are the essential paths needed to get data to the Shared Network and connect students, parents, teachers and citizens to the rest of the state and the world. HB3 partially funds public higher education and K-12 school district member connections, and the single high-speed connection to the Shared Network used by the legislature and all state agencies. Public library member connections are funded by HB12.

### **Shared Network Capacity and Procurement**

MOREnet aggressively seeks new bids for Network Backbone circuits and pursues other cost savings options with Internet service providers on a recurring basis. The demand for Internet access and Backbone services continues to grow at a rapid pace. Although there are fewer new sites being added to the network, additional workstations and greater use of electronic resources and communications by students, faculty and staff continue to push bandwidth demand higher. In addition, the citizens of Missouri are continuing to interact with state government via electronic transactions and communications. MOREnet is continually seeking new ways to manage the growth in demand without adversely affecting education and government. MOREnet is aggressively pushing the telecommunications providers for reasonably priced bandwidth and services. As noted in the Form 5, trending analysis of usage data indicat

## PROGRAM DESCRIPTION

### Department of Higher Education

**Program Name:** Missouri Research and Education Network (MOREnet)

**Program is found in the following core budget(s):** MOREnet

#### 1. What does this program do?

Established in 1991, MOREnet is a collaborative effort of the University of Missouri System, the Department of Higher Education, the Department of Elementary and Secondary Education, the Secretary of State, and the Office of Administration. MOREnet provides Internet connectivity, access to the national advanced research network (Internet2), network consulting, security and technical support, videoconferencing services and training to Missouri's elementary, secondary, and higher education communities, public libraries, health care, state government and other affiliated non-profit organizations.

The MOREnet network (the Shared Network) is the foundation infrastructure that enables delivery of numerous public services throughout the state. Members of the education community interact with each other via data and video services, public sector business applications are built and conducted on it, and Missouri citizens interact with their state government through it. An important feature of the Internet connectivity provided by MOREnet is the high speed intra-state network consisting of six leased circuits connecting several major population centers in the state. This intra-state network provides a responsiveness, robustness, level of security, and reliability of service that is essential to the quality of service necessary to promote e-government and electronic collaboration for Missourians, including video and other distance learning, the shared catalog for state academic libraries, a network of clinics providing high quality specialty medical care in rural or other underserved communities, and the sharing of online databases of information, among other initiatives.

Member connections link each MOREnet member to the shared network and the Internet. MOREnet manages nearly 1,000 member connections statewide, with House Bill 3 partially funding public higher education and public K-12 school district connections. Public library connections are funded through House Bill 12. The House Bill 3 appropriation also supports video distance learning production services, which enables Missouri's colleges, universities, schools and libraries to make their educational and training programs readily accessible to citizens and students throughout the state. MOREnet coordinates event schedules and provides technical support during the weekdays, evenings and weekends.

#### 2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

MOREnet operates as a separate unit within the University of Missouri System which is authorized by both the state Constitution (Article IX, Section 9) and state statute (RSMO Chapter 172). The MOREnet Council, consisting of representatives from the Secretary of State, Department of Higher Education, Department of Elementary and Secondary Education, the University of Missouri, the Office of Administration, local schools, libraries, and higher education, was formed in 2003 to direct and oversee planning and budgeting for the Shared Network infrastructure.

#### 3. Are there federal matching requirements? If yes, please explain.

MOREnet is able to leverage federal reimbursements through the Universal Service Fund for Schools and Libraries, also known as the E-rate Program. This federal program provides discounts on telecommunication services, Internet access, and internal connections for all K-12 schools and libraries.

#### 4. Is this a federally mandated program? If yes, please explain.

No.



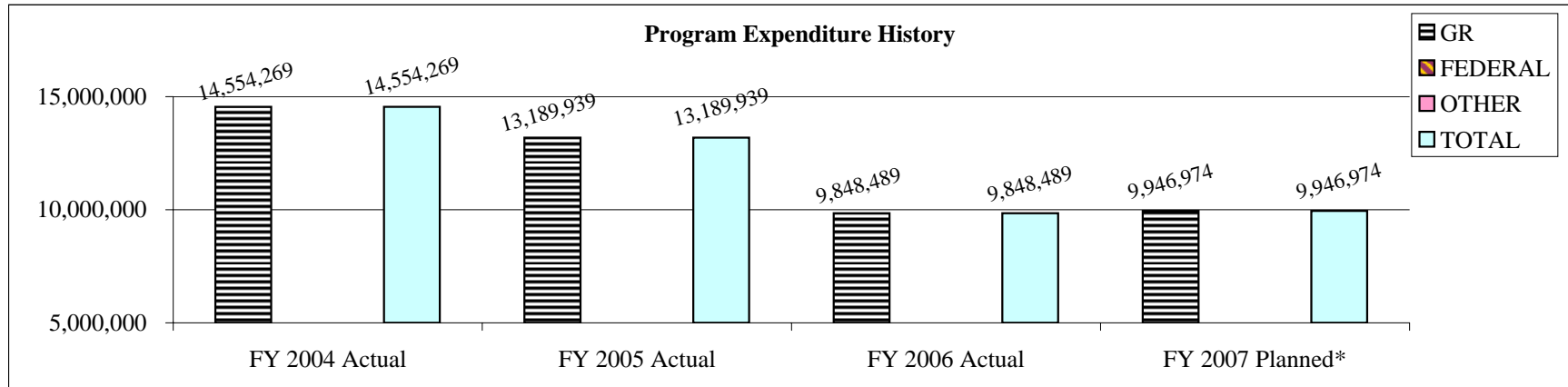
**PROGRAM DESCRIPTION**

**Department of Higher Education**

**Program Name:** Missouri Research and Education Network (MOREnet)

**Program is found in the following core budget(s):** MOREnet

**5. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year**



\*The standard three percent Governor's reserve was assumed for the FY 2007 appropriation.

**6. What are the sources of the "Other " funds?**

Not applicable.

**PROGRAM DESCRIPTION**

**Department of Higher Education**

**Program Name:** Missouri Research and Education Network (MOREnet)

**Program is found in the following core budget(s):** MOREnet

**7a. Provide an effectiveness measure.**

**Reliability of Service: Member Network Uptime**

	<b>FY 2004 Actual</b>	<b>FY 2005 Proj.</b>	<b>FY 2005 Actual</b>	<b>FY 2006 Proj.</b>	<b>FY 2006 Actual</b>	<b>FY 2007 Proj.</b>	<b>FY 2008 Target</b>	<b>FY 2009 Target</b>
Member Network Uptime	99.54%	99.50%	99.77%	99.75%	99.63%	99.75%	99.75%	99.75%



**PROGRAM DESCRIPTION**

**Department of Higher Education**

**Program Name:** Missouri Research and Education Network (MOREnet)

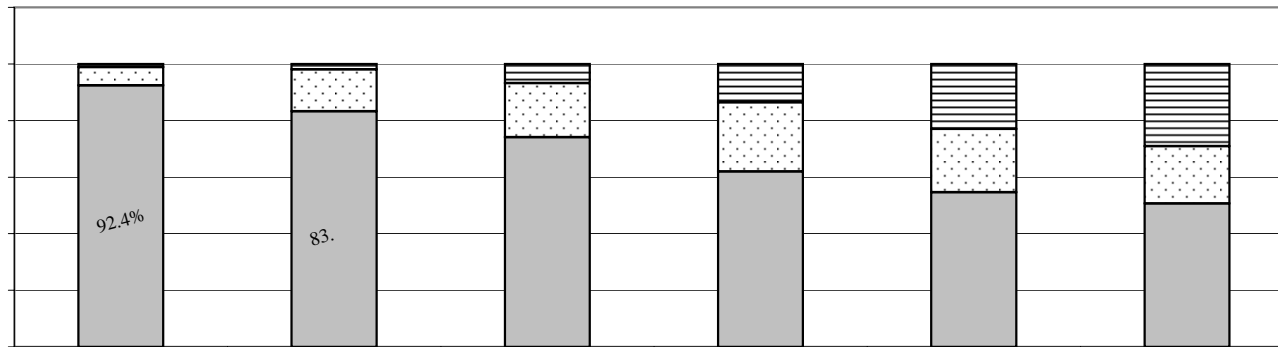
**Program is found in the following core budget(s):** MOREnet

**Serving the Needs of Schools, Access for All and Support for Growth: Percent of Public K-12 Districts by Bandwidth Size**

In the 2002 – 2006 Education Technology Goals and Objectives document, approved by the State Board of Education, DESE has stated that “all school administrators, teachers, staff, and students will have equitable access to education technologies that promote student performance and academic achievement”. This goal is supported through MOREnet by the provision of a minimum of one T1 (1.536 Mb) connection to the shared network to each district, with incremental bandwidth increases up to 45 Mbps for districts that have over 70 percent utilization, as established in Department of Elementary and Secondary Education’s education technology strategic plan. The result is that all districts and students benefit. Students in small districts, that otherwise might be unable to afford this level and quality of service, have the same robust, reliable and secure access to educational resources available on the Internet, as students in districts with more resources. And districts with growth in demand for connectivity -- as they add additional computers to their networks, access web based resources to supplement library holdings and enhanced curriculum, interact with parents and students, and conduct business with the state -- receive the bandwidth they need.

	<b>FY 2004</b>	<b>FY 2005</b>	<b>FY 2005</b>	<b>FY 2006</b>	<b>FY 2006</b>	<b>FY 2007</b>	<b>FY 2008</b>	<b>FY 2009</b>
	<b>Actual</b>	<b>Proj.</b>	<b>Actual</b>	<b>Proj.</b>	<b>Actual</b>	<b>Proj.</b>	<b>Target</b>	<b>Target</b>
Percent of districts with T1	92.4%	not avail	83.2%	75.4%	74.1%	62.0%	54.6%	50.7%
Percent of districts > T1 & < 10Mb	6.4%	not avail	14.8%	19.3%	19.1%	24.4%	22.4%	20.3%
Percent of districts with 10Mb or greater	1.2%	not avail	1.9%	5.3%	6.8%	13.6%	23.0%	29.0%

**Support for Growth: Percent of Public K-12 Districts by Bandwidth Size**



## PROGRAM DESCRIPTION

### Department of Higher Education

**Program Name:** Missouri Research and Education Network (MOREnet)

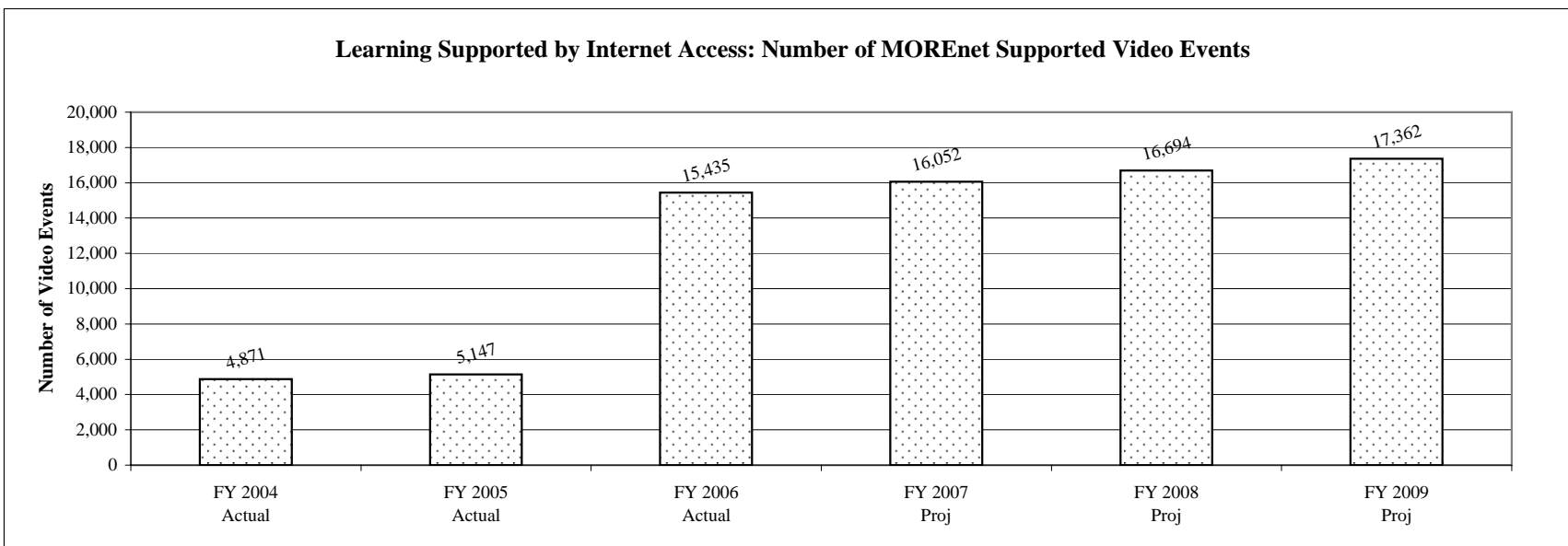
**Program is found in the following core budget(s):** MOREnet

#### Learning Supported by Internet Access: Number of MOREnet Supported Video Sites and Events

The reliability and security of the MOREnet network has enabled the growth in classes and courses supported by Internet access in Missouri, improving and increasing educational opportunities throughout the state. These courses include many types of delivery methods such as video classes enabled by MOREnet. Currently there is no single, consistent source of information on the number and type of courses enabled by the shared network.

	FY 2004 Actual	FY 2005 Proj.	FY 2005 Actual	FY 2006 Proj.	FY 2006 Actual	FY 2007 Proj.	FY 2008 Target	FY 2009 Target
Video Events	4,871	4,960	5,147	5,250	15,435	16,052	16,694	17,362
Video Sites*	16,923	17,300	18,908	20,000	51,334	55,441	59,876	64,666

\*The average video event includes participation between several sites.



Note: The increase in video usage in FY06 was primarily due to the transition of two K-12 consortiums with their events to MOREnet's video bridging service, and the enabling of member controlled video event scheduling.





**PROGRAM DESCRIPTION**

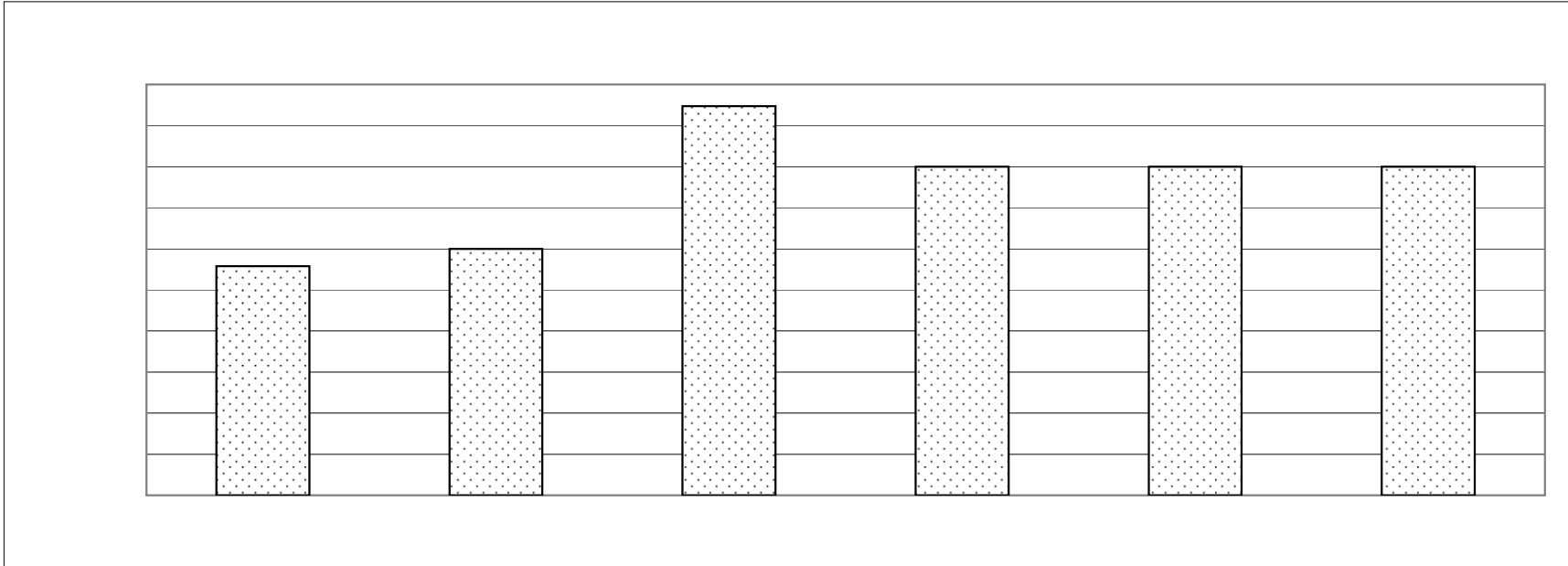
**Department of Higher Education**

**Program Name:** Missouri Research and Education Network (MOREnet)

**Program is found in the following core budget(s):** MOREnet

**7d. Provide a customer satisfaction measure, if available.**

	<b>FY 2004 Actual</b>	<b>FY 2005 Proj.</b>	<b>FY 2005 Actual</b>	<b>FY 2006 Proj.</b>	<b>FY 2006 Actual</b>	<b>FY 2007 Proj.</b>	<b>FY 2008 Target</b>	<b>FY 2009 Target</b>
Help Desk Member Satisfaction Survey	95.58%	95.58%	96.00%	96.00%	99.47%	98.00%	98.00%	98.00%



## **NEW DECISION ITEM REQUEST**

### **MISSOURI RESEARCH AND EDUCATION NETWORK (MORENET) FORM 5**

**Department:** Higher Education-Unrestricted  
**Level 2** University of Missouri-Other Programs  
**Level 3** Missouri Research and Education Network (MOREnet)  
**Decision Item Name:** Mandatory Adjustments to Core Budget  
**Decision Item Rank:** 1 of 3

#### **I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST**

Missouri Research and Educational Network (MOREnet) provides Internet access and telecommunications services to elementary, secondary, and higher education communities, public libraries, and state government. MOREnet has worked hard to contain costs through administrative efficiencies, competitive bidding and innovative methods. However, since FY2002 it has had its state appropriations reduced. To add to the funding challenge, MOREnet has not had its request for mandatory cost increases approved since FY2001. Because mandatory cost increase adjustments are used to offset increases in the cost of the goods and services MOREnet must buy to provide its network services and fulfill its mission, failure to fund these increases results in internal core reductions and increased customer fees.

#### **II. DESCRIPTION**

MOREnet continues to incur higher costs to deliver its services to the public including cost increases in staff benefits, utilities, telecommunications, and information technology equipment. The personnel policies for MORE



## NEW DECISION ITEM REQUEST

### UNRESTRICTED EDUCATIONAL AND GENERAL FORM 5

**Department:** Higher Education Unrestricted  
**Level 2** University of Missouri System  
**Level 3** Missouri Research and Education Network (MOREnet)  
**Decision Item Name:** Increased Capacity for Public Higher Education and K-12 Connections and Internet Access: \$870,000  
**Decision Item Rank:** 2 of 3

#### I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST

Analysis of network usage identifies two areas of significant concern that threaten the services delivered by MOREnet. The first area is the demand from public higher education institutions and K-12 school districts for additional capacity for telecommunication connections that connect participating higher education institutions and school districts to the network backbone and Internet (local connections). The cost of meeting this demand has an estimated cost increase of \$70,000 for higher education and \$460,000 for K-12 school districts. The second area is the increased demand for Internet access. Current estimates indicate that it will cost an additional \$340,000 to provide adequate Internet access capacity in FY08. Increases in expenses of this magnitude can not be absorbed with existing resources. Failure to supply adequate access would degrade the quality of the state's shared network, threatening the services and public benefits provided to Missouri students, library patrons, and citizens accessing state e-government initiatives.

#### II. DESCRIPTION

##### **2.a. Increased Demand for Public Higher Education and K-12 Connection Capacity**

The core appropriation in HB 3 funds local telecommunication connections to the network backbone and Internet for all public colleges and universities and over 500 public school districts. Network usage data shows the demand for capacity grew by 44% for public K-12 schools and 30% for colleges and universities in FY06. This increased capacity is directly related to institutions and schools who have expanded use of high-speed local connectivity for student instruction, teacher development, parent communications, and business operations. Aggressive contract negotiations and migration to new telecommunications technologies have generated savings to cover much, but not all, of the increase in demand for capacity. Due to the increasing growth in demand, the cost of local telecommunications connections for public higher education institutions and K-12 school districts is projected to increase by \$70,000 and \$460,000, respectively in FY08.

Adequate capacity is necessary to continue to support the significant educational advancements enabled by educational resources/tools such as class delivery by video, online information resources, web resources and research tools, and virtual field trips. These educational tools are particularly important for K-12 students who may not have access to classes or facilities due to illness, disabilities, rural locations, or under-resourced school districts.





**NEW DECISION ITEM REQUEST**

**UNRESTRICTED EDUCATIONAL AND GENERAL  
FORM 5**

**Department:** Higher Education Unrestricted  
**Level 2** University of Missouri System  
**Level 3** Missouri Research and Education Network (MOREnet)  
**Decision Item Name:** One-Time Network Equipment Replacements: \$1,320,000  
**Decision Item Rank:** 3 of 3

**I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST**

An important differentiator in the connectivity MOREnet ptC 0.nREn Tw 0 8h 341(E)TJ 0.0015Tc 6.0048.492.9 0 is related(r in)o(r in)-4( th)i REQerenra-sta

**III. COST EXPLANATION**

Network Equipment Replacements - \$1,320,000 one-time funding, State General Revenue.

One-time equipment costs of \$1,320,000 include backbone equipment upgrades for circuit cards and three new routers.

**ONE-TIME FUNDS**

<b>PCS</b>	<b>FTE</b>	<b>Compensation</b>	<b>E&amp;E</b>	<b>Total</b>
Instruction				
Research				
Public Service			\$1,320,000	\$1,320,000
Academic Support				
Student Services				

## **NEW DECISION ITEM REQUEST**

### **ALZHEIMER'S PROGRAM FORM 5**

**Department:** Higher Education-Unrestricted  
**Level 2** University of Missouri System  
**Level 3** Other Curator Programs  
**Decision Item Name:** Alzheimer's Program  
**Decision Item Rank:** 1 of 1

#### **I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST**

Alzheimer's disease and other diseases result from significant destruction of brain tissues and are characterized by a decline of memory and other intellectual functions. Alzheimer's disease is a particular problem in Missouri, a state with one of the largest elderly populations in the country. The purpose of this request is to fund research that will advance knowledge concerning Alzheimer's disease and related disorders.

#### **II. DESCRIPTION**

An advisory board will make research awards, consistent with the legislation, to investigators in public or private educational, health care, and research institutions and other voluntary health associations.

#### **III. REQUESTED AMOUNT**

Senate Bill 200, passed in 1987, stipulates that the Board of Curators shall request annually an appropriation for Alzheimer's research of not less than

**Program is found in the following core budget(s): University of Missouri - Alzheimer's Program**

**1. What does this program do?**

**2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)**

CHAPTER 172.800 of RSMo. 84th general Assembly Senate Bill No 200

**3. Are there federal matching requirements? If y**

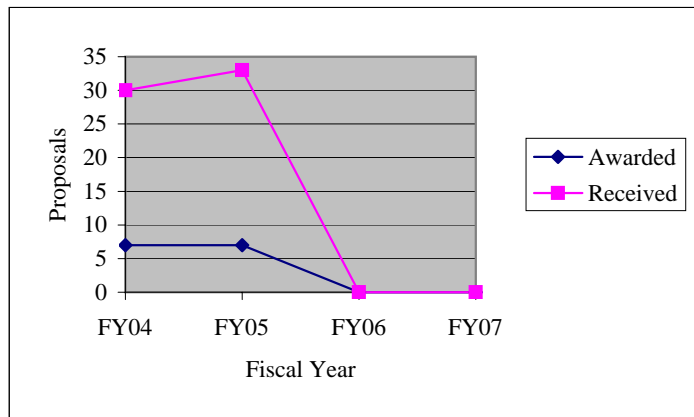
**PROGRAM DESCRIPTION**

**Department of Higher Education**  
**University of Missouri Alzheimer's Program**  
**Program is found in the following core budget(s): University of Missouri - Alzheimer's Program**

**7a. Provide an effectiveness measure.**

**Proposals received vs proposals awarded**

FY 04		FY 05		FY 06		FY 07	
<u>Received</u>	<u>Awarded</u>	<u>Received</u>	<u>Awarded</u>	<u>Proj Rec'd</u>	<u>Proj Award</u>	<u>Proj Rec'd</u>	<u>Proj Award</u>
30	7	33	7	0	0	0	0



**7b. Provide an efficiency measure.**

**Average award per proposal**

FY 04		FY 05		FY 06		FY 07	
<u>Total Award</u>	<u>Avg Award</u>	<u>Total Award</u>	<u>Avg Award</u>	<u>Total Award</u>	<u>Avg Award</u>	<u>Total Award</u>	<u>Avg Award</u>
<u>Amount</u>	<u>Amount</u>	<u>Amount</u>	<u>Amount</u>	<u>Amount</u>	<u>Amount</u>	<u>Amount</u>	<u>Amount</u>
\$198,482	\$28,355	\$205,000	\$29,000	\$0	\$0	\$0	\$0

**NOTE:** The amount awarded is the appropriated funds less 10% which is used (per statute) for program administration.

**7c. Provide the number of clients/individuals served, if applicable**

N/A

**7d. Provide a customer satisfaction measure, if available.**

N/A



## NEW DECISION ITEM REQUEST

### SPINAL CORD INJURY FUND FORM 5

**Department:** Higher Education-Unrestricted  
**Level 2** University of Missouri System  
**Level 3** Other Curator Programs  
**Decision Item Name:** Spinal Cord Injuries and Congenital or Acquired Disease Processes Research Program  
**Decision Item Rank:** 1 of 1

#### I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST

The Spinal Cord Injury Fund, established by HB 302, passed in 2001, provides support for a program of research projects in Missouri that promote and advance knowledge in the areas of spinal cord injuries and congenital or acquired disease processes.

“Congenital” spinal cord abnormalities include birth defects affecting the spinal cord such as spina bifida. In addition to traumatic injuries to the spinal cord that lead to paralysis, “acquired” abnormalities could include Friedreich’s ataxia, which manifests itself in teenage years and appears to run in families, and paralysis due to multiple sclerosis, polio, etc.

According to the National Spinal Cord Injury Association, 250,000 to 400,000 individuals are living with Spinal Cord injury or dysfunction, with approximately 7800 new cases each year. Most experts agree this number is understated as instantaneous death, or death soon after injury, cases with little or no remaining neurological deficit, or individuals who have neurological problems secondary to trauma are not included. The majority (82%) of SCI victims are males. Most of the injuries result from motor vehicle accidents (44%), violence (24%), falls (22%), or sports injuries (8%).

#### II. DESCRIPTION

An advisory board will make research awards, consistent with the legislation, to investigators affiliated with a public or private educational, health care, voluntary health association or research institution.

#### III. REQUESTED AMOUNT

House Bill 218, passed in 2001, stipulates that the Board of Curators shall request annually an appropriation for research awards from the Spinal Cord

**PROGRAM DESCRIPTION**

**Department of Higher Education**

**Spinal Cord Injury**

**Program is found in the following core budget(s): University of Missouri - Spinal Cord Injury**

**1. What does this program do?**

This program performs research that promotes and advances knowledge in the areas of spinal cord injuries and congenital or aquired disease processes.

**2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)**

CHAPTER 304.027, RSMo.

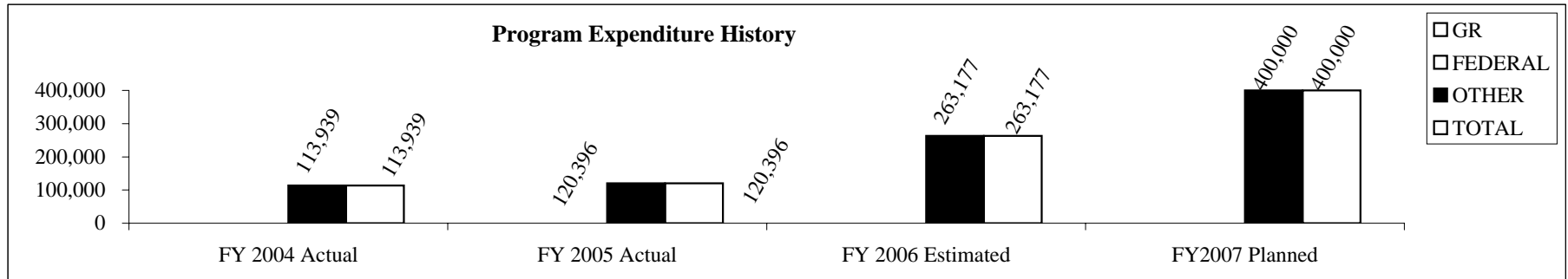
**3. Are there federal matching requirements? If yes, please explain.**

No

**4. Is this a federally mandated program? If yes, please explain.**

No

**5. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year.**



**6. What are the sources of the "Other " funds?**

Spinal Cord Injury Fund (0578)

**PROGRAM DESCRIPTION**

**Department of Higher Education**  
**Spinal Cord Injury**  
**Program is found in the following core budget(s): University of Missouri - Spinal Cord Injury**

**7a. Provide an effectiveness measure.**

The Spinal Cord Injury Fund Program (SCI) was established in FY02. During FY02 potential members of an SCI Advisory Board were identified, nominated and approved by the University of Missouri Board of Curators. In FY03 the Advisory Board developed a list of organizations and institutions conducting spinal cord injury and treatment research. The Board then released a Call for Proposal and developed a web page to assist applicants in preparing proposals. The program's success will depend on the number of proposals that are awarded each year.

FY 04		FY 05		FY 06		FY 07		FY 08	
<u>Received</u>	<u>Awarded</u>	<u>Received</u>	<u>Awarded</u>	<u>Received</u>	<u>Awarded</u>	<u>Proj Rec'd</u>	<u>Proj Award</u>	<u>Proj Rec'd</u>	<u>Proj Award</u>

## **NEW DECISION ITEM REQUEST**

### **STATE SEMINARY FUND FORM 5**

**Department:** Higher Education-Unrestricted  
**Level 2** University of Missouri System  
**Level 3** Other Curator Programs  
**Decision Item Name:** Seminary Fund  
**Decision Item Rank:** 1 of 1

#### **I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST**

The Seminary Fund is a fund created and established for the support of the University of Missouri's College of Agriculture and the School of Mines and Metallurgy. This fund consists of proceeds of the sale of land donated to the State of Missouri, proceeds from the direct tax received from the United States, the James S. Rollins Scholarship Funds, etc.

The Board of Curators is the commissioner of the Seminary Fund and all money and funds held in or received by it, with the exception of interest, shall be invested by the Commissioner in registered bonds of the United States or the State of Missouri, bonds of school districts of the State of Missouri or other securities on which the United States fully guarantees payment, of not less than par value.

The State Treasurer is the custodian of the Seminary Fund and is not authorized to disburse any of these funds except upon a warrant drawn by the State Commissioner of Administration in accordance with the requisition made by the Board of Curators. The State Treasurer is empowe

## PROGRAM DESCRIPTION

Department of Higher Education

Division of Four-year Colleges and Universities

Program is found in the following core budget(s): University of Missouri - State Seminary Fund

### 1. What does this program do?

This program provides income for the general operation of University of Missouri College of Agriculture and School of Mines and Metallurgy and for three scholarships that the Curators added to the Seminary Fund in 1909. Funding for the investments that distribute to Agriculture and Mines & Metallurgy were derived from four sources - the First and Second Morrill Acts of 1862 which granted acreage to fund "at least one college to teach agriculture and mechanical arts", US Congressional reimbursement to the state of Missouri for subsisting troops during the Civil War, and fees from the sale or lease of railway equipment in 1895. Funding for the scholarships was from gifts/bequests to the University and per Board of Curators decision these were added to the Seminary Fund. Per state statute the Seminary monies belong to the University but the state must hold the securities.

### 2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

Section 172.610, RSMo.

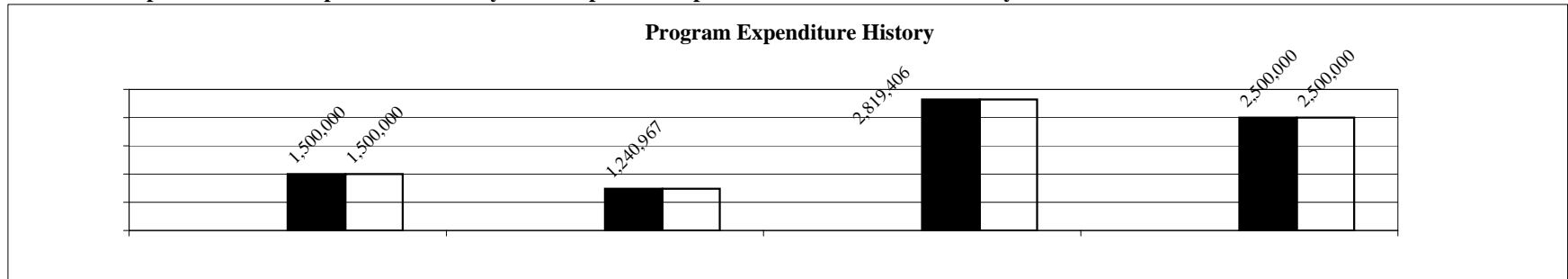
### 3. Are there federal matching requirements? If yes, please explain.

No

### 4. Is this a federally mandated program? If yes, please explain.

No

### 5. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year.



The expenditures in the graph above represent investments made by the University. As the investment instruments mature the University requisitions funds appropriated by the General Assembly for re-investment of investment instruments.



## STATE HISTORICAL SOCIETY OF MISSOURI

### BUDGET MESSAGE

Founded in 1898 by the Missouri Press Association, the Society has been a trustee for the state since 1901. Supported by state appropriations, the Society is directed by statute to collect, preserve, make accessible, and publish materials pertaining to the history of Missouri, the Middle West, and the West.

The Society operates a specialized library containing more than 461,000 books, pamphlets, serials and official state publications, plus a map collection totaling more than 4,300 items. Its state newspaper library, which has newspapers dating from 1808 to the present, is the largest in the nation with over 1,250 bound volumes and some 42.2 million pages of Missouri newspapers on microfilm. In addition, the Society receives approximately 300 current newspapers from every Missouri county. Approximately 700,000 pages of these and older newspapers are microfilmed each year. The Society, in combination with the University of Missouri, operates a manuscript library with over 16,000 linear feet of manuscripts, 6,300 reels of microfilmed manuscripts, and an oral history program. The Society also owns the nation's largest public collection of paintings by Missouri artist George Caleb Bingham, and paintings and drawings by Thomas Hart Benton. Since its founding, the Society has published over 100 volumes of historical material. One hundred volumes of the *Missouri Historical Review*, which has been published since 1906, contain the nation's most extensive collection of articles and documents on Missouri history. The Society also maintains an illustrative library of over 100,000 items. A center for research into every aspect of Missouri's society and government, no serious scholarship pertaining to the history of the state and its people can be completed without using the collections of the State Historical Society. As a service institution, it is highly utilized by the citizens of our state and the nation, including students, scholars, governmental agencies, businesses, professional, civic and fraternal organizations, and the public. In FY 2006, the staff assisted over 14,230 researchers and visitors in the Society's quarters and had over 21,000 contacts via letters, e-mail, telephone, and fax. The home page of the Society's Web site totaled over 43,600 visits.

A state appropriation is included in the Society's base appropriation to partially fund National History Day in Missouri, a program and contest to help Missouri's young students learn to integrate the materials and methods of social studies, art, literature, language, and music into historical research. Since its beginning in 1980, Missouri's History Day has attracted thousands of students each year who participate in local, regional, and the state contests. Missouri students also have won awards at National History Day contests. At this time, monies from the Society's Membership Trust Fund, added to the current state appropriation, support this program.

The compensation improvements and inflationary adjustments in this request have been arrived at by the University of Missouri, as the Society's employees are expected to meet University professional job qualifications and to operate on University salary matrix levels. However, the University

Since 1898, the membership fees of the Society have been placed in a Membership Trust Fund controlled by an Executive Committee composed of officers and trustees. These designated funds are used to conduct the Society's meetings and affairs, and to purchase art properties, books and



**PROGRAM EXPENDITURES AND REVENUE SUMMARY**

**State Historical Society of Missouri**

**FY2007**

**PERSONAL SERVICES AND EXPENSE AND EQUIPMENT DETAIL**

**FORM 3**

**State Historical Society of Missouri**

	<u>FY2006</u>	<u>Estimated</u>	<u>FY2007 Planned &amp; FY2008 Core</u>		<u>Mandatory Adjustment</u>	<u>Increase Requested</u>		<u>FY2008 Request</u>	
	<u>FTE</u>	<u>Amount</u>	<u>FTE</u>	<u>Amount</u>	<u>Amount</u>	<u>FTE</u>	<u>Amount</u>	<u>FTE</u>	<u>Amount</u>
<b>PERSONAL SERVICES:</b>									
Teaching and Research	4.0	\$111,338	4.0	\$150,000	\$6,000		\$11,250	4.0	\$167,250
Exec., Admin., Managerial	1.0	61,316	1.0	63,977	2,559		4,700	1.0	71,236
Professional	10.0	302,033	12.0	372,448	14,898	3.0	139,505	15.0	526,851
Technical					0			0.0	0
Office	4.0	104,372	4.0	107,286	4,291		8,130	4.0	119,707
Student	0.5	8,013	0.5	10,000	400			0.5	10,400
Staff Benefits		167,038		211,514	8,461		51,129		271,104
Total Personal Services	19.5	\$754,110	21.5	\$915,225	\$36,609	3.0	\$214,714	24.5	\$1,166,548
<b>EXPENSE AND EQUIPMENT:</b>									
Library Acquisitions									\$0
Withholding Reserve				\$30,587					30,587
All Other		\$51,321		73,749	\$6,213		\$0		79,962
Total Expense & Equip.		\$51,321		\$104,336	\$6,213		\$0		\$110,549
Grand Total	19.5	\$805,431	21.5	\$1,019,561	\$42,822	3.0	\$214,714	24.5	\$1,277,097

# CORE BUDGET REQUEST ANALYSIS

## FORM 4

### STATE HISTORICAL SOCIETY OF MISSOURI

#### I. MISSION STATEMENT

The State Historical Society of Missouri is directed by statute to collect, preserve, make accessible, and publish materials pertaining to the history of the state, the Middle West, and the West.

#### II. DESCRIPTION

The Society's facilities comprise a reference library; a newspaper library; art, map, and photograph collections; and the Western Historical Manuscript Collection, a joint repository of the Society and the University of Missouri, with branches on all four campuses. Users include students from elementary school through graduate school, academicians, historians, genealogists, journalists, lawyers, government staff, writers, and members of the public researching a variety of topics.

#### III. PERFORMANCE AND ACTIVITY MEASURES

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>
Patrons Assisted in Society Quarters	14,239	14,381	14,525
Web Site Visitors	43,634	44,070	44,511
Research Contacts (letters, fax, e-mail, phone)	7,190	7,262	7,335
Administrative & Business Contacts (letters, fax, e-mail, phone)	13,986		

**III. PERFORMANCE AND ACTIVITY MEASURES (Continued)**

	<u>FY2006</u>	<u>FY2007</u>	<u>FY2008</u>
Miscellaneous Microfilm Used	1,654	1,671	1,688
Photographic Requests Filled for Patrons	513	518	523
Interlibrary Loan Requests Filled	1,568	1,584	1,600
Reels of Microfilm Sent on Interlibrary Loan	2,385	2,409	2,433
Copy Requests Filled for Patrons	16,200	16,362	16,526
Acquisitions:			
Newspaper Microfilm Reels	697	700	704
Books	1,190	1,196	1,202
Art Works	7	8	9
Missouri Official Publications	1,613	1,621	1,629
Serial Publications & Microfilm	3,588	3,606	3,624
Maps/Atlases	28	29	30
Miscellaneous	363	365	367
Books Catalogued	3,021	3,051	3,082
Copies of <i>Missouri Historical Review</i> Printed	23,180	23,412	23,646
Copies of <i>Missouri Times</i> Printed	29,893	30,192	30,494
Exhibits and Displays Produced	10	11	12
Workshops & Public Programs	20	21	22
Membership Records Maintained	5,462	5,517	5,572
Presentations and Outreach by Society Personnel	69	70	71

**Division of Four-year Colleges and Universities**

**Program is found in the following core budget(s): University of Missouri - State Historical Society**

**1. What does this program do?**

**2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal prog**

**PROGRAM DESCRIPTION**

**Department of Higher Education**  
**Division of Four-year Colleges and Universities**  
**Program is found in the following core budget(s): University of Missouri - State Historical Society**

**7a. Provide an effectiveness measure.**

How many individuals use Society resources on-site?

FY2004 Projected	FY2004 Actual	FY2005 Projected	FY2005 Actual	FY2006 Projected	FY2006 Actual	FY2007 Projected	FY2008 Target	FY2009 Target
23,661	19,395	19,589	17,269	17,442	14,239	14,381	14,525	14,670

How many contacts does Society staff have via phone, letters, e-mail, and fax?

FY2004 Projected	FY2004 Actual	FY2005 Projected	FY2005 Actual	FY2006 Projected	FY2006 Actual	FY2007 Projected	FY2008 Target	FY2009 Target
19,514	21,219	21,431	33,030	33,360	21,176	21,388	21,602	21,818

**7b. Provide an efficiency measure.**

What is the average number of on-site researchers and visitors assisted by each member of the reference staff?

FY2004 Projected	FY2004 Actual	FY2005 Projected	FY2005 Actual	FY2006 Projected	FY2006 Actual	FY2007 Projected	FY2008 Target	FY2008 Target
2,629	2,155	2,177	1,919	1,938	1,582	1,598	1,614	1,630

What is the average number of on-site researchers and visitors and off-site contacts handled by each full-time staff member?

FY2004 Projected	FY2004 Actual	FY2005 Projected	FY2005 Actual	FY2006 Projected	FY2006 Actual	FY2007 Projected	FY2008 Target	FY2009 Target
2,698	4,475	4,254	5,463	5,690	4,941	4,990	5,040	5,090

**7c. Provide the number of clients/individuals served, if applicable**

How many individuals does the Society assist and have contact with?

FY2004* Projected	FY2004 Actual	FY2005 Projected	FY2005 Actual	FY2006 Projected	FY2006 Actual	FY2007 Projected	FY2008 Target	FY2009 Target
43,175	71,603	72,319	91,276	92,189	79,049	79,839	80,637	81,443

\*All numbers except the FY2004 Projection include visitors to the Society's website.

**NEW DECISION ITEM REQUEST**  
**STATE HISTORICAL SOCIETY OF MISSOURI**

**NEW DECISION ITEM REQUEST**

**UNRESTRICTED EDUCATIONAL AND GENERAL  
FORM 5**

**Department:** Higher Education Unrestricted  
**Level 2** University of Missouri – Other Programs  
**Level 3** State Historical Society of Missouri  
**Decision Item Name:** Salary Equity Increase for SHS Employees  
**Decision Item Rank:** 2 of 5

**I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST**

This amount is needed to increase the core of salary and benefits for State Historical Society employees. This is the first year of a three-year plan.

**II. DESCRIPTION**

These funds will raise State Historical Society employees' salaries to the level of University of Missouri employees ligo56003eeNTg Tc3-5(0011)2(8h)Tc -0u0Tw (06e)0b 0



**NEW DECISION ITEM REQUEST**

**UNRESTRICTED EDUCATIONAL AND GENERAL  
FORM 5**

**Department:** Higher Education Unrestricted  
**Level 2** University of Missouri – Other Programs  
**Level 3** State Historical Society of Missouri  
**Decision Item Name:** Assistant Editor  
**Decision Item Rank:** 3 of 5

**I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST**

The creation of this position will allow the Society to hire a well-trained, full-time assistant editor.

**II. DESCRIPTION**

This person will assist with the compiling, editing, proofreading, and design of all Society publications. In addition, this person will maintain contact with authors, write articles for the Society’s newsletter, and fact check articles to be published in the Society’s scholarly journal.

**III. COST EXPLANATION**

Cost of salary and related benefits	<u>\$51,855</u>
Total Cost	\$51,855
State Appropriations	\$51,855

**IV. EVALUATION OF OUTCOMES**

This individual will become a permanent member of the staff and will assist with all publication projects. Adding an assistant editor to the staff will allow the Society to enhance its publication program, including publishing a series of volumes of articles reprinted from the *Missouri Historical Review*, each with a different focus.

**NEW DECISION ITEM REQUEST**

**UNRESTRICTED EDUCATIONAL AND GENERAL  
FORM 5**

**Department:** Higher Education Unrestricted  
**Level 2** University of Missouri – Other Programs  
**Level 3** State Historical Society of Missouri  
**Decision Item Name:** Webmaster/Electronic Archivist

**Decision Item Rank:** 4 of 5

**I. PURPOSE AND CRITERIA FOR INCLUSION IN REQUEST**

**NEW DECISION ITEM REQUEST**

**UNRESTRICTED EDUCATIONAL AND GENERAL  
FORM 5**

**Department:** Higher Education Unrestricted  
**Level 2** University of Missouri – Other Programs  
**Level 3** State Historical Society of Missouri  
**Decision Item Name:** Oral Historian  
**Decision Item Rank:** 5 of 5