

UNIVERSITY OF MISSOURI SYSTEM

OPERATING BUDGET

FISCAL YEAR 2002-2003

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University of Missouri System FY 2002-2003 Operating Budget

Introduction and Overview

Introduction

The University of Missouri System Operating Budget Book presents information on total sources and uses of the University's current funds. Sources of funds include estimated beginning balances and anticipated revenues. Uses of funds include expenditures, transfers, and planned ending balances. Current funds include resources of the University that are expendable for any purpose directly related to the primary missions of the University, i.e., instruction, research, and public service, and related support services. Current funds can be divided into restricted and unrestricted funds. Restricted funds are those that are restricted in use by the donor or supporting agency. Excluded from this document are loan funds, plant funds, endowment and similar funds, retirement and similar funds, and agency funds.

Context for Budget Planning

Budget planning and development for fiscal year 2002-2003 was guided by the policy decisions and planning parameters of the Board of Curators as defined in the University's Strategic Plan, and by the program decision items included in the FY 2002-2003 appropriations request for operations. An increase in educational fee rates of 8.4% was approved for academic year 2002-2003. Expenditure assumptions for planning included the following:

- The salary and wage budget pool will not increase.
- The current benefit rate for benefit eligible employees excluding FICA is 14.18%. We are anticipating a 13.30% increase in fixed benefit costs.
- The E&E budget pool will increase 3% to keep up with projected rates of inflation.
- Funds equal to 1.25% of the replacement cost of the physical plant will be budgeted for maintenance and repair.

The budgets reported in this document are based on the original detail budgets for the University as entered into the PeopleSoft General Ledger financial system as of June 30, 2002.

Withholding of State Appropriations

State appropriations for the University of Missouri are subject to a 3.0% withholding by the State of Missouri. The University's FY 2002-2003 budget was developed and entered into the University's financial system based on the assumption that state appropriation revenues would equal 97.0% of state funds appropriated to the University.

PeopleSoft Conversion

The University of Missouri has replaced its legacy systems for finance and HR/Payroll with PeopleSoft administrative systems. In the near future, the student information system will also be replaced with PeopleSoft. This process, known as the Administrative Systems Project, or ASP, has been ongoing for several years. On July 1, 2001 the University of Missouri converted from their legacy financial system to the PeopleSoft General Ledger module. The Accounts Payable, Purchasing and Payroll modules came on-line in FY 2001-2002. As a result of this

& Clinics, and restricted appropriations for the Missouri Institute of Mental Health, Missouri Kidney Program, Alzheimer's Research, the Missouri Research and Education Network (MOREnet) and the five year Telemedicine grant totaling approximately \$16.5 million.

Student fee revenues of \$379.3 are the second largest source of revenue and contribute 20.27% of the total current funds revenue budget. Educational and related enrollment fees of \$341.5 million are recorded in the Operations fund. Student fees of \$26.0 million, related to Continuing Education are recorded in a separate fund. The \$11.7 million in student fees in the Auxiliary Enterprises fund group are primarily for housing, dining, parking, and specially designated activity and facility fees.

Sales and services of Hospitals & Clinics, totaling \$360.3 million, is the third largest source of current fund revenues contributing 19.26% of the total. These are funds primarily derived from the combined clinical operations of the University of Missouri-Columbia Hospital & Clinics, Ellis Fischel Cancer Center, Columbia Regional Hospital, and the Missouri Rehabilitation Center. Not included in this category are funds generated from the University Physicians' clinical operations, which are part of the University of Missouri-Columbia Medical School's physicians' practice plan.

Sales and services of auxiliary enterprises of \$129.2 million include revenues from essentially self-supporting activities which provide services and sales to students, faculty, and staff. These include housing and dining halls, intercollegiate athletics, bookstores, parking operations, student unions, recreational facilities, the television station, and other miscellaneous activities.

Sales and services of educational activities, totaling \$133.5 million, include the operations of the medical, dental, optometry, and veterinary clinics, as well as activities related to the agricultural experiment station, cooperative extension, the research reactor, and other activities.

Federal, state, and other grants and contracts combine for total projected revenues of \$258.0 million, or 13.78% of the total current funds revenue budget. These revenues are an estimate of the funds that will be received during FY 2002-2003. Grants and contracts are restricted funds and are budgeted on a project basis for management purposes.

Other sources include federal appropriations (primarily for the agricultural experiment station and cooperative extension), investment income, gift income and endowment income (primarily for student aid and professorships), and recovery of facilities and administrative costs (Recovery of F&A), which is related to sponsored grants and contracts.

Table 2 shows the percentage distribution of current fund revenues by major revenue source for each campus and administrative unit. State appropriations are the largest contributor of revenue for each unit with the exception of UMC, where Hospitals and Clinics sales and services are the largest contributor and UMKC and UMSL where student fees are the largest contributor.

Expenditures

Compensation expenditures of \$1.1 billion account for 57.65% of current fund expenditures and transfers in FY 2002-2003. Salary expenditures total \$900.1 million and staff benefits expense is anticipated to be \$173.9 million. Expense and equipment expenditures of \$788.7 million, contribute 42.32% of current funds expenditures and transfers. Budgeted transfers of \$532,962 make up the remaining .03% of the budget.

Table 3. Percentage Distribution of FY 2002-2003 Current Fund Expenditure Budgets by Object of Expense, by Campus

	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Salaries & Wages	48.66%	50.74%	48.70%	46.32%	48.02%	39.41%	9.44%	48.31%
Staff Benefits	9.26%	9.78%	8.89%					

Table 3, on the previous page, shows the percentage distribution of the FY 2002-2003 current funds expenditure budget by object of expense for each campus and administrative unit.

The educational and general expenditure budget encompasses the major instructional, research, and public service activities of the University and related support services. C1ng(s8th) Tjresearch

Table 5. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, Consolidated

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appr	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$94,828,483	\$5,120,304	\$27,922,469	\$30,912,425	\$158,783,681	(\$1,615,937)	\$104,000,000	\$261,167,743	\$73,774,108	\$5,213,000	\$78,987,108	\$340,154,851
REVENUES:												
Student Fees	\$341,523,656	\$0	\$0	\$26,038,334	\$367,561,990	\$11,753,914	\$0	\$379,315,904	\$0	\$0	\$0	\$379,315,904
Federal Appropriations	15,044,831	0	0	0	15,044,831	0	0	15,044,831	0	0	0	15,044,831
State Appropriations	398,813,132	0	0	0	398,813,132	0	22,554,583	421,367,715	16,301,595	269,000	16,570,595	437,938,310
Federal Grants and Contracts	0	0	0	0	0	0	0	0	0	146,019,000	146,019,000	146,019,000
State Grants	0	0	0	0	0	0	0	0	0	58,617,000	58,617,000	58,617,000
Non Governmental Grants	0	0	0	0	0	0	0	0	0	51,639,000	51,639,000	51,639,000
Other Governmental Grants	0	0	0	0	0	0	0	0	0	1,719,000	1,719,000	1,719,000
Gift Income	197,595	5,202	0	10,153	212,950	5,147,823	0	5,360,773	28,779,488	0	28,779,488	34,140,261
Recovery of F&A	30,476,975	0	0	0	30,476,975	0	0	30,476,975	0	0	0	30,476,975
Endowment Income	3,414,877	0	0	0	3,414,877	1,152,688	0	4,567,565	25,534,005	0	25,534,005	30,101,570
Investment Income	7,978,502	0	4,055,006	311,815	12,345,323	873,047	4,428,854	17,647,223	3,379,928	0	3,379,928	21,027,151
Sales & Services-Educ Act/Aux	30,434,520	618,265	0	102,429,894	133,482,679	129,299,614	360,349,824	623,132,117	0	0	0	623,132,117
Revenue Deductions	0	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Income	20,615,047	4,278,542	4,000	5,442,821	30,340,410	6,510,443	1,233,310	38,084,163	2,522,567	1,675,000	4,197,567	42,281,730
TOTAL REVENUES	\$848,499,135	\$4,902,009	\$4,059,006	\$134,233,017	\$991,693,167	\$154,737,528	\$388,566,571	\$1,534,997,266	\$76,517,583	\$259,938,000	\$336,455,583	\$1,871,452,848
EXPENDITURES & TRANSFERS												
Salaries & Wages	\$474,458,976	\$37,292,842	\$294,277	\$85,886,299	\$597,932,394	\$32,835,772	\$150,416,458	\$781,184,624	\$17,715,843	\$101,260,000	\$118,975,843	\$900,160,467
Staff Benefits	92,275,936	8,569,260	64,241	15,261,767	116,171,204	7,263,102	31,915,783	155,350,090	3,092,445	15,547,000	18,639,445	173,989,535
<u>Expense and Equipment</u>												
Expense & Equip	255,654,831	76,462,374	120,461,268	40,907,793	493,486,267	108,264,780	176,732,899	778,483,946	56,212,111	143,230,000	199,442,111	977,926,057
Capital Expenses	35,064,164	2,848,842	0	2,326,867	40,239,873	4,828,151	24,354,612	69,422,636	3,077,151	250,000	3,327,151	72,749,787
Internal Sales & Services	(5,254,914)	(118,239,125)	0	(10,277,245)	(133,771,284)	(733,043)	(5,068,319)	(139,572,645)	0	0	0	(139,572,645)
Employer & Employee Contributions	0	0	(122,403,630)	0	(122,403,630)	0	0	(122,403,630)	0	0	0	(122,403,630)
Net Expense and Equipment Expenditures	\$285,464,081	(\$38,927,909)	(\$1,942,362)	\$32,957,415	\$277,551,225	\$112,359,888	\$196,019,193	\$585,930,307	\$59,289,262	\$143,480,000	\$202,769,262	\$788,699,569
TOTAL EXPENDITURES	\$852,198,992	\$6,934,193	(\$1,583,844)	\$134,105,482	\$991,654,824	\$152,458,762	\$378,351,434	\$1,522,465,020	\$80,097,550	\$260,287,000	\$340,384,550	\$1,862,849,570
TRANSFERS												
Mandatory Transfers	\$435,200	\$0	\$0	\$0	\$435,200	\$0	\$0	\$435,200	\$0	\$0	\$0	\$435,200
	\$202,769,262	\$77		69,4277 45 52.8 0,29237	48122,403,630)							

Table 7. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, Kansas City

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appr	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$19,579,545	\$878,053	\$0	(\$545,112)	\$19,912,486	(\$4,600,989)	\$0	\$15,311,497	\$15,539,005	\$0	\$15,539,005	\$30,850,502
REVENUES:												
Student Fees	\$87,598,061	\$0	\$0	\$5,767,259	\$93,365,320	\$2,086,414	\$0	\$95,451,734	\$0	\$0	\$0	\$95,451,734
Federal Appropriations	69,900	0	0	0	69,900	0	0	69,900	0	0	0	69,900
State Appropriations	77,531,955	0	0	0	77,531,955	0	0	77,531,955	41,020	0	41,020	77,572,975
Federal Grants and Contracts	0	0	0	0	0	0	0	0	0	21,452,000	21,452,000	21,452,000
State Grants	0	0	0	0	0	0	0	0	0	6,369,000	6,369,000	6,369,000
Non Governmental Grants	0	0	0	0	0	0	0	0	0	12,357,000	12,357,000	12,357,000
Non Governmental Grants	0	0	0	0	0	0	0	0	0	563,000	563,000	563,000
Gift Income	1,000	0	0	150	1,150	0	0	1,150	8,388,834	0	8,388,834	1,150

Table 8. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, Rolla

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appr	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$11,158,155	\$1,414,160	\$0	\$1,868,309	\$14,440,623	\$114,874	\$0	\$14,555,497	\$7,615,040	\$0	\$7,615,040	\$22,170,537
REVENUES:												
Student Fees	\$37,654,596	\$0	\$0	\$1,897,147	\$39,551,743	\$889,606	\$0	\$40,441,349	\$0	\$0	\$0	\$40,441,349
Federal Appropriations	0	0	0	0	0	0	0	0	0	0	0	0
State Appropriations	46,825,248	0	0	0	46,825,248	0	0	46,825,248	0	0	0	46,825,248
Federal Grants and Contracts	0	0	0	0	0	0	0	0	0	15,323,000	15,323,000	15,323,000
State Grants	0	0	0	0	0	0	0	0	0	2,431,000	2,431,000	2,431,000
Non Governmental Grants	0	0	0	0	0	0	0	0	0	7,441,000	7,441,000	7,441,000
Non Governmental Grants	0	0	0	0	0	0	0	0	0	36,000	36,000	36,000
Gift Income	184,243	0	0	0	184,243	0	0	184,243	3,321,666	0	3,321,666	3,505,909
Recovery of F&A	4,939,200	0	0	0	4,939,200	0	0	4,939,200	0	0	0	4,939,200
Endowment Income	99,021	0	0	0	99,021	0	0	99,021	2,822,679	0	2,822,679	2,921,700
Investment Income	205,000	0	0	0	205,000	44,037	0	249,037	368,514	0	368,514	617,551
Sales & Services-Educ Act/Aux	262,100	100	0	16,630	278,830	5,762,375	0	6,041,205	0	0	0	6,041,205
Revenue Deductions	0	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Income	874,867	120,150	0	207,424	1,202,441	215,125	0	1,417,566	241,669	0	241,669	1,659,235
TOTAL REVENUES	\$91,044,275	\$120,250	\$0	\$2,121,201	\$93,285,726	\$6,911,143	\$0	\$100,196,869	\$6,754,528	\$25,231,000	\$31,985,528	\$132,182,397
EXPENDITURES & TRANSFERS												
Salaries & Wages	\$51,904,575	\$1,200,277	\$0	\$1,274,025	\$54,378,877	\$1,635,000	\$0	\$56,013,877	\$1,428,203	\$11,083,000	\$12,511,203	\$68,525,080
Staff Benefits	10,396,085	319,191	0	128,682	10,843,958	325,772	0	11,169,730	165,163	1,173,000	1,338,163	12,507,893
<u>Expense and Equipment</u>												
Expense & Equip	28,843,125	2,426,934	0	1,746,052	33,016,111	4,790,610	0	37,806,721	4,607,832	15,499,000	20,106,832	57,913,553
Capital Expenses	4,630,240	1,548,401	0	75,500	6,254,141	421,300	1,417,566	8,100,007	0	0	0	8,100,007

Table 9. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, St. Louis

Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appr	Restricted Grants and Contracts	Total Restricted	Total Current
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Table 10. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, Outreach and Extension

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appr	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$6,561,048	\$0	\$0	\$0	\$6,561,048	\$0	\$0	\$6,561,048	\$275,000	\$0	\$275,000	\$6,836,048
REVENUES:												
Student Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Appropriations	9,983,839	0	0	0	9,983,839	0	0	9,983,839	0	0	0	9,983,839
State Appropriations	26,684,250	0	0	0	26,684,250	0	0	26,684,250	0	0	0	26,684,250
Federal Grants and Contracts	0	0	0	0	0	0	0	0	0	1,054,000	1,054,000	1,054,000
State Grants	0	0	0	0	0	0	0	0	0	6,677,000	6,677,000	6,677,000
Non Governmental Grants	0	0	0	0	0	0	0	0	0	0	0	0
Non Governmental Grants	0	0	0	0	0	0	0	0	0	137,000	137,000	137,000
Gift Income	0	0	0	0	0	0	0	0	25,000	0	25,000	25,000
Recovery of F&A	420,000	0	0	0	420,000	0	0	420,000	0	0	0	420,000
0	0	0	TD	TD	(0)	(0)	Tj 40.2	Tj 417.8A	0	TD	0.055	

Table 11. FY 2002-2003 Current Funds Budget by Types of Funds, University of Missouri, System Administration

	Operations	Service Operations	Self Insurance Funds	Other Enterprises	Total Unrestricted E&G	Auxiliaries	Hospital Operating Funds	Total Unrestricted	Restricted Expendable Gifts, Endowments, and State Appr	Restricted Grants and Contracts	Total Restricted	Total Current Funds
BEGINNING BALANCE	\$13,626,521	\$44,800	\$0	\$1,325	\$13,672,646	\$0	\$0	\$13,672,646	\$1,583,644	\$5,213,000	\$6,796,644	\$20,469,290
REVENUES:												
Student Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal Appropriations	0	0	0	0	0	0	0	0	0	0	0	0
State Appropriations	15,943,319	0	0	0	15,943,319	0	0	15,943,319	10,133,449	0	10,133,449	26,076,768
Federal Grants and Contracts	0	0	0	0	0	0	0	0	0	0	0	0
State Grants	0	0	0	0	0	0	0	0	0	9,017,000	9,017,000	9,017,000
Non Governmental Grants	0	0	0	0	0	0	0	0	0	5,752,000	5,752,000	5,752,000
Non Governmental Grants	0	0	0	0	0	0	0	0	0	0	0	0
Gift Income	201	0	0	0	201	0	0	201	163,900	0	163,900	164,101
Recovery of F&A	150,000	0	0	0	150,000	0	0	150,000	0	0	0	150,000
Endowment Income	357,000	0	0	0	357,000	0	0	357,000	73,426	0	73,426	430,426
Investment Income	7,506,300	0	0	0	7,506,300	0	0	7,506,300	43,241	0	43,241	7,549,541
Sales & Services-Educ Act/Aux	777,000	0	0	0	777,000	0	0	777,000	0	0	0	777,000
Revenue Deductions	0	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Income	8,961,833	114,850	0	1,408,745	10,485,428	0	0	10,485,428	85,629	0	85,629	10,571,057
TOTAL REVENUES	\$33,695,653	\$114,850	\$0	\$1,408,745	\$35,219,248	\$0	\$0	\$35,219,248	\$10,499,645	\$14,769,000	\$25,268,645	\$60,487,893
EXPENDITURES & TRANSFERS												
Salaries & Wages	\$17,943,777	\$1,400,055	\$0	\$862,830	\$20,206,662	\$0	\$0	\$20,206,662	\$21,925	\$3,644,000	\$3,665,925	\$23,872,587
Staff Benefits	3,788,282	304,162	0	197,070	4,289,514	0	0	4,289,514	4,695	984,000	988,695	5,278,209
<u>Expense and Equipment</u>												
Expense & Equip	10,430,706	3,761,487	0	345,020	14,537,213	0	0	14,537,213	10,307,267	10,204,000	20,511,267	35,048,480
Capital Expenses	1,270,005	5,000	0	4,355	1,279,360	0	0	1,279,360	556,201	0	556,201	1,835,561
Internal Sales & Services	(232,603)	(5,318,101)	0	0	(5,550,704)	0	0	(5,550,704)	0	0	0	(5,550,704)
Employer & Employee Contributions	0	0	0	0	0	0	0	0	0	0	0	0
Net Expense and Equipment Expenditures	\$11,468,108	(\$1,551,614)	\$0	\$349,375	\$10,265,869	\$0	\$0	\$10,265,869	\$10,863,468	\$10,204,000	\$21,067,468	\$31,333,337
TOTAL EXPENDITURES	\$33,200,167	\$152,603	\$0	\$1,409,275	\$34,762,045	\$0	\$0	\$34,762,045	\$10,890,088	\$14,832,000	\$25,722,088	\$60,484,133
TRANSFERS												
Mandatory Transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Non Mandatory Transfers	97,762	0	0	0	97,762	0	0	97,762	0	0	0	97,762
TOTAL EXPENDITURES AND TRANSFERS	\$33,297,929	\$152,603	\$0	\$1,409,275	\$34,859,807	\$0	\$0	\$34,859,807	\$10,890,088	\$14,832,000	\$25,722,088	\$60,581,895
EDUCATIONAL & GENERAL EXPENDITURES BY PCS												
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Research	0	0	0	0	0	0	0	0	223,375	(243,000)	(19,625)	(19,625)
Public Service	5,400,753	0	0	0	5,400,753	0	0	5,400,753	10,201,922	15,047,000	25,248,922	30,649,675
Academic Support	7,650,427	0	0	1,409,275	9,059,702	0	0	9,059,702	463,791	0	463,791	9,523,493
Student Services	900,000	0	0	0	900,000	0	0	900,000	0	23,000	23,000	923,000
Institutional Support	18,106,942	152,603	0	0	18,259,545	0	0	18,259,545	1,000	0	1,000	18,260,545
Operation & Maintenance	1,142,045	0	0	0	1,142,045	0	0	1,142,045	0	0	0	1,142,045
Scholarships & Fellowships	0	0	0	0	0	0	0	0	0	5,000	5,000	5,000
Total Educational & Gen. Expense	\$33,200,167	\$152,603	\$0	\$1,409,275	\$34,762,045	\$0	\$0	\$34,762,045	\$10,890,088	\$14,832,000	\$25,722,088	\$60,484,133

University of Missouri System FY2002-2003 Operations Fund Budget Summary

The operations fund expenditure budget for the University of Missouri System for fiscal year 2002-2003 totals \$852.7 million. The State of Missouri normally withholds 3.0% of the gross state appropriations and state funds are budgeted at 97.0% of the amount appropriated. Table 13 displays the FY 2002-2003 operations fund budget by source of funds and by major

State appropriations are the largest source of revenue at 47.00%. Student fees in the amount of \$341.5 million are the second largest contributor of operations fund revenue. Together, they fund 87.25% of the operations budget. Compensation is the largest expenditure category in the operations fund at \$566.7 million or 66.46%. Expense and equipment expenditures of \$285.5 million are 33.48% of the total. The remaining 0.06% is transfers in the amount of \$532,962. As one can see from Table 13, the University of Missouri System budget would draw down operations fund balances by \$4.2 million.

Table 14 displays the percentage distribution of FY 2002-2003 general operating revenues by major source for each campus.

Table 14. Percentage Distribution of FY 2002-2003 Operations Fund Budgeted Revenues by Major Source, by Campus

	UMC	UMKC	UMR	UMSL	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Student Fees	41.98%	46.47%	41.36%	51.65%	0.00%	0.00%	0.00%	40.25%
Federal Appropriations	1.30%	0.04%	0.00%	0.00%	26.45%	0.00%	0.00%	1.77%
State Appropriations	46.48%	41.13%	51.43%	45.73%	70.70%	47.32%	65.98%	47.00%
Gift Income	0.00%	0.00%	0.20%	0.00%	0.00%	0.00%	0.00%	0.02%
Recovery of Facilities & Admin.	5.25%	1.62%	5.43%	1.68%	1.11%	0.45%	0.00%	3.59%
Endowment Income	0.17%	0.08%	0.11%	0.00%	0.00%	1.06%	30.42%	0.40%
Investment Income	0.01%	0.11%	0.23%	0.00%	0.01%	22.28%	0.42%	0.94%
Sales & Services-Educ. Act./Aux.	3.05%	9.07%	0.29%	0.56%	0.04%	2.31%	0.00%	3.59%
Miscellaneous Income	1.75%	1.49%	0.96%	0.38%	1.68%	26.60%	3.18%	2.43%
Total Revenues	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

State appropriations and student fees are the primary sources of revenue for all four campuses. These two sources of revenue fund 88.46% of the operations fund budget at the University of Missouri-Columbia, 87.60% at the University of Missouri-Kansas City, 92.79% at the University of Missouri-Rolla, and 97.38% at the University of Missouri-St. Louis. State and federal appropriations are the major sources of revenue for University Outreach and Extension. All Cooperative Extension funds are budgeted at University Outreach and Extension and are allocated to the campuses by the Executive Vice President and Director of Cooperative Extension on an annual basis. At University of Missouri System Administration, the major sources of funds are state appropriations and investment income, and for University-Wide Resources, state appropriations and endowment income constitute the majority of revenue.

Table 15 displays the percentage distribution of operations fund expenditure budgets by object of expense by campus for FY 2002-2003. Compensation accounts for the majority of the expenditures for each unit except University-Wide resources.

Table 17, on the following page, shows the FY 2002-2003 operations fund budget according to PeopleSoft sources and uses format. The schedule shows transfers in and internal sales and services as sources of funds rather than being netted against expenses. This is the manner in which cost centers are budgeted and managed internally. For external financial reporting, and for the other summary schedules in this document, these sources of funds are netted against expense and equipment or true transfers as appropriate. Table 17 also shows a summarized version of the campuses detailed budgets. It provides additional detail on types of student fees in the sources of funds section and greater expenditure detail in the salaries & wages and expense & equipment expenditure section. Detail columns provide data for each business unit except the hospital business units, which do not budget in the operations fund.

Tables A1 through A7 in the appendix, present the operations fund expenditure budgets by administrative division for each campus and UM administrative unit. The tables provide summary totals for salaries and wages, staff benefits, expense and equipment and transfers for each college, school and division.

Tables A8 through A15 in the appendix, present the operations fund budget by minor program classification (PCS) category for the campuses and UM administrative units. The tables provide summary totals for salaries & wages, staff benefits, expense & equipment and transfers.

Table 17. FY2003 University of Missouri Operations Fund Sources and Uses Budget by Campus

Budgeted Sources of Funds	Columbia	Kansas City	Rolla	St. Louis	UM Outreach & Extension	UM System Admin.	U-Wide Resources	System Total
Beginning Balance	\$31,344,174	\$19,579,545	\$11,158,155	\$12,184,038	\$6,561,048	\$13,626,521	\$375,001	\$94,828,483
Revenues								
Mandatory/Non Mandatory Trfrs In	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Allocations/Transfers In	34,771,647	4,050,501	3,340,110	1,843,485	883,346	2,884,311	115,500	47,888,900
Student Fees								
Educational Fees								
Undergraduate	\$98,699,352	\$34,386,570	\$22,079,000	\$36,565,964	\$0	\$0	\$0	\$191,730,886
Professional Education	14,724,000	31,343,312	0	3,893,662	0	0	0	49,960,974
Graduate Education	24,028,784	16,451,985	9,332,000	7,678,100	0	0	0	57,490,869
Total Educational Fees	\$137,452,136	\$82,181,867	\$31,411,000	\$48,137,726	\$0	\$0	\$0	\$299,182,729
Extension Credit Fees	\$440,000	\$1,386,302	\$0	\$0	\$0	\$0	\$0	

FY 2002-2003 Other Curators' Programs Budget Summary

The Curators receive line-itemed state appropriations from the State of Missouri for the University Hospitals & Clinics, Missouri Kidney Program, Missouri Institute of Mental Health, Alzheimer's Research, Spinal Cord Injury, Missouri Research and Education Network (MOREnet), State Historical Society of Missouri and the Missouri Bibliographic and Information User System (MOBIUS).

Table 18, on the following page, presents summary budget data from the PeopleSoft system for University of Missouri Health Care. Budgets for University Hospitals & Clinics (which includes Ellis Fischel Cancer Center), Columbia Regional Hospital, and the Missouri Rehabilitation Center are included. These activities are unrestricted current funds.

Table 18. Summary of the FY2003 Operating Budget for University of Missouri Health Care

University Hospital & Clinics Fund 0585	Columbia Regional Hospital
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Table 19 presents summary budget data for the Missouri Kidney Program, Missouri Institute of Mental Health, Alzheimer's Research and Spinal Cord Injury. These programs are recorded as restricted current funds.

Table 20 is a budget summary of the activities of the Missouri Research and Education Network (MOREnet) and provides separate budgets by type of fund.

Table 20. FY 2003 Operating Budget Summary for the Missouri Research and Education Network (MOREnet)

	Operations	Restricted Expendable Gifts & Endowment Income Fund 2000	Restricted State Appropriations Fund 2040	FY Estimate of Grants & Contracts Project Budgets	Total for MOREnet
Beginning balance	\$4,085,829	\$489,740	\$0	\$5,212,928	\$9,788,497
Revenues					
Other Allocations/Transfers In	\$140,999	\$0	\$0	\$0	\$140,999
State Appropriations	0	0	9,910,074	0	9,910,074
Investment Income	0	15,000	0	0	15,000
State Grants	0	0	0	9,016,964	9,016,964
Other Grants & Contracts	0	0	0	5,752,235	5,752,235
Miscellaneous Revenue	6,055,479	0	0	0	6,055,479
Total Revenues	\$6,196,478	\$15,000	\$9,910,074	\$14,769,199	\$30,890,751
Total Sources of Funds	\$10,282,307	\$504,740	\$9,910,074	\$19,982,127	\$40,679,248
Expenditures					
S&W-GTA's/GRA's	\$4,794	\$0	\$0	\$0	\$4,794
S&W-Admin & Support	2,568,710	0	0	3,643,543	6,212,253

Table 21 presents a budget summary for the State Historical Society of Missouri and the Missouri Bibliographic and Information User System, MOBIUS. Both of these operations are managed as agency funds.

Table 21. FY2003 University of Missouri Agency Fund Budgets

	State Historical Society Fund 6030	MOBIUS Fund 6020
Beginning balance	\$ -	\$ 12,730
Revenues		
State Appropriations	\$ 894,923	\$ 630,053
Sales & Services	0	1,006,084
Miscellaneous Revenue	<u>0</u>	<u>275,046</u>
Total Revenues	\$894,923	\$1,911,183
Expenditures		
Salaries & Wages	\$ 630,866	\$ 563,615
Staff Benefits	132,000	123,037
Expense & Equipment		
Department Operating Expense	132,057	900,170
Equipment >\$5000	0	17,100
Equipment M&R	0	803,078
Facilities & Capital Improvements	0	7,498
Internal Sales & Services	<u>0</u>	<u>(490,989)</u>
Total Expense & Equipment	<u>\$132,057</u>	<u>\$1,236,857</u>
Total Expenditures	\$894,923	\$1,923,509
Ending Balance	<u>\$0</u>	<u>\$404</u>

	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
<u>College/School/Division</u>				
Chancellor				
Chancellor	\$ 694,000	-	\$ 3,338,618	\$ 4,032,618
University Affairs				
University Affairs	\$ 1,484,579	\$ 12,842	\$ 1,058,598	\$ 2,556,019
Intercollegiate Athletics				
Intercollegiate Athletics	\$ 185,321	\$ 46,093	\$ 174,600	\$ 406,014
Campus Budget				
Campus Budget	\$ 152,084	\$ -	\$ 9,315	\$ 161,399
Administrative Services				
Administrative Services	\$ 272,045	\$ -	\$ 47,852	\$ 319,897
Human Resource Services	772,001	-	149,322	921,323
University Police	1,565,297	-	233,411	1,798,708
Show-Me State Games	21,000	5,000	5,000	31,000
University Club & Catering	163,633	-	234	163,867
Business Services	3,987,149	25,702	686,015	4,698,866
Campus Facilities	10,454,215	-	26,227,201	36,681,416
Business Services-Gen. Admin.	1,042,276	-	2,118,355	3,160,631
Information & Access Tech. Svcs.	4,691,723	-	1,516,323	6,208,046
Total Admin. services	\$ 22,969,339	\$ 30,702	\$ 30,983,713	\$ 53,983,754
VC Dev and Alumni Relations				
Alumni & Development	\$ 2,004,449	\$ -	\$ 684,717	\$ 2,689,166
Provost				
Student Affairs	\$ 3,438,141	\$ 575,456	\$ 3,077,198	\$ 7,090,795
Enrollment Management	3,162,597	20,012	1,748,914	4,931,523
Office of Research	8,588,121	16,308		

<u>College/School/Division</u>	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
Chancellor				
Chancellor	\$ 460,000	\$ 92,000	\$ 896,298	\$ 1,448,298
Public Affairs	591,446	101,960	243,989	937,395
Total Chancellor	\$ 1,051,446	\$ 193,960	\$ 1,140,287	\$ 2,385,693
Intercollegiate Athletics				
Intercollegiate Athletics	\$ 507,666	\$ 91,173	\$ 1,459,387	\$ 2,058,226

Campus Wide

Cultur24 Ev T.0133 Campus Acquis (458,420) Tj 90.36 0 1TD 450086 Tc (\$237,005) 147700 174,42 TD -6,627,560 \$ 7,129,679 \$ 7,527,524

VC Academic Affairs

School of Interdisc. Comp. & Eng.	\$ 3,680,914	\$ 552,213	\$ 1,198,562	\$ 5,431,689
Information Services	1,458,420	237,005	4,035,431	7,695,993
VC Academic Affairs	1,458,420	237,005	3,791,350	5,486,775
College of Arts & Sciences	11,713,566	2,790,381	1,092,151	15,596,098
School of Biological Sciences	4,583,062	947,275	927,733	6,458,070
School of Business & Pub. Admin.	4,727,069	1,129,231	771,260	6,627,560
Computer Sci. Telecommunication	7,000	672	0	7,672
Conservatory of Music	3,524,289	702,158	441,966	4,668,413
School of Dentistry	10,908,679	2,105,275	3,249,339	16,263,293
School of Education	4,027,599	664,713	4,027,399	8,719,711

**Table A3. FY 2003, Operations Fund, Original Expenditure Budget, University fo Missouri - Rolla
by Administrative Unit and Major Object of Expense**

	Salaries & Wages	Staff Benefits	Expenses & Equipment	Total
<u>College/School/Division</u>				
Provost				
Undergraduate Studies	\$242,385	\$50,240	\$249,344	\$541,969
School of Management & Info. Sys.	774,949	149,524	(70,043)	\$854,430
Distance & Continuing Educ.	215,092	41,772	(44,482)	\$212,382
Sponsored Programs	1,816,390	274,563	811,014	\$2,901,967
Enrollment Management	1,413,526	298,664	701,236	\$2,413,426
College of Arts & Sciences	11,270,292	2,233,659	1,348,149	\$14,852,100
School of Engineering	14,695,628	2,892,645	2,776,855	\$20,365,128
School of Mines & Metallurgy	4,837,101	939,804	677,055	\$6,453,960
Provost	5,216,434	1,102,011	5,516,143	\$11,834,588
	<u>\$40,481,796</u>	<u>\$7,982,882</u>	<u>\$11,965,271</u>	<u>\$60,429,950</u>
Chancellor				
Chancellors Office	\$458,693	\$93,821	\$404,738	\$957,252
Office of Administrative Services				
Office of Administrative Services	\$5,867,867	\$1,223,062	\$2,796,011	\$9,886,940
Office of Student Affairs				
Office of Student Affairs	\$2,914,290	\$572,868	\$2,073,609	\$5,560,767
Office of Univ Advancement				
Office of University Advancement	\$1,803,954	\$396,513	\$340,903	\$2,541,370
Capus Departments				
Chancellors Campus Dept.	\$377,975	\$126,939	\$15,605,198	\$16,110,112
Total Expenditures	<u><u>\$51,904,575</u></u>	<u><u>\$10,396,085</u></u>	<u><u>\$33,185,732</u></u>	<u><u>\$95,486,392</u></u>

<u>College/School/Division</u>	Salaries & Wages	Staff Benefits	Expense & Equipment	Total
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Table A5.

**Table A10. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense,
University of Missouri, Kansas City**

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
INSTRUCTION					
General Academic Instruction	\$69,164,706	\$12,728,727	\$11,144,757	\$734,918	\$93,773,108
Community Education	201,700	88,987	266,500	90,200	647,387
Off Campus Instruction	0	0	0	0	0
TOTAL INSTRUCTION	\$69,366,406	\$12,817,714	\$11,411,257	\$825,118	\$94,420,495
RESEARCH					
Institutes & Research Centers	\$177,000	\$40,123	(\$172,500)	\$0	\$44,623
Individual or Project Research	1,983,369	429,246	3,625,142	137,000	6,174,757
TOTAL RESEARCH	\$2,160,369	\$469,369	\$3,452,642	\$137,000	\$6,219,380
PUBLIC SERVICE					
Community Services	\$1,023,014	\$212,960	\$26,594	\$4,000	\$1,266,568
Cooperative Extension Services	95,503	19,414	150,159	0	265,076
TOTAL PUBLIC SERVICE	\$1,118,517	\$232,374	\$176,753	\$4,000	\$1,531,644
ACADEMIC SUPPORT					
Libraries	\$3,622,019	\$768,375	\$2,339,057	\$77,500	\$6,806,951
Museum & Galleries	0	0	0	0	0
Education Media Services	0	0	1,300	0	1,300

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727,714\$169,369

**Table A11. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense,
University of Missouri, Rolla**

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
INSTRUCTION					
General Academic Instruction	\$31,036,467	\$6,210,252	\$3,389,659	\$420,166	\$41,056,543
Community Education	27,100	4,410	47,321	0	78,831
Off Campus Instruction	0	0	925	0	925
TOTAL INSTRUCTION	\$31,063,567	\$6,214,662	\$3,437,905	\$420,166	\$41,136,300
RESEARCH					
Institutes & Research Centers	\$1,287,672	\$166,163	\$280,270	\$96,500	\$1,830,605
Individual or Project Research	1,268,879	137,542	2,314,464	1,378,251	5,099,136
TOTAL RESEARCH	\$2,556,551	\$303,705	\$2,594,734	\$1,474,751	\$6,929,741

Table A12. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri, St Louis

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
INSTRUCTION					
General Academic Instruction	\$37,444,617	\$7,051,595	5,970,009	\$725,184	\$51,191,405
Community Education	15,001	1,800	(7,301)	1	9,501
Off Campus Instruction	418,052	91,261	250,901	2,501	762,715
TOTAL INSTRUCTION	\$37,877,670	\$7,144,656	\$6,213,609	\$727,686	\$51,963,621
RESEARCH					
Institutes & Research Centers	\$1,257,444	\$239,282	\$323,246	\$35,533	\$1,855,505
Individual or Project Research	622,409	113,299	1,659,280	414,004	2,808,992
TOTAL RESEARCH	\$1,879,853	\$352,581	\$1,982,526	\$449,537	\$4,664,497
PUBLIC SERVICE					
Community Services	\$1,785,831	\$378,184	\$367,415	\$23,000	\$2,554,430
Cooperative Extension Services	55,310	11,738	(12,997)	0	54,051
TOTAL PUBLIC SERVICE	\$1,841,141	\$389,922	\$354,418	\$23,000	\$2,608,481
ACADEMIC SUPPORT					
Libraries	\$1,977,322	\$430,240	\$1,706,802	\$200	\$4,114,564
Museum & Galleries	44,524	9,452	8,110	0	62,086
Education Media Services	1,022,401	219,133	183,877	2,504	1,427,915
Ancilliary Support	2,229,270	445,927	1,518,624	25,719	4,219,540
Acad Admin & Personnel Develop	4,179,828	801,902	827,928	5,204	5,814,862
TOTAL ACADEMIC SUPPORT	\$9,453,345	\$1,906,654	\$4,245,341	\$33,627	\$15,638,967
STUDENT SERVICES					
Student Services Admin	\$562,600	\$107,850	\$142,199	\$10,000	\$822,649
Social & Cultural Development	404,940	61,278	2,508,881	307,352	3,282,451
Counseling & Career Guidance	430,120	106,861	98,259	20,000	655,240
Financial Aid Administration	375,000	118,750	45,000	5,000	543,750
Student Health Services	11,500	2,875	575	5,000	19,950
Intercollegiate Athletics	0	0	0	0	0
Student Admission & Records	1,366,966	372,577	642,790	45,001	2,427,334
TOTAL STUDENT SVCS	\$3,151,126	\$770,191	\$3,437,704	\$392,353	\$7,751,374
INSTITUTIONAL SUPPORT					
Executive Management	\$1,558,888	\$333,132	\$208,960	\$24,686	\$2,125,666
Fiscal Operations	551,570	75,131	672,987	0	1,299,688
Gen Administrative Services	(281,651)	265,240	360,893	18,409	362,891
Public Relations & Development	1,761,352	358,882	1,603,068	14,812	3,738,114
TOTAL INSTITUTIONAL SUPPORT	\$3,590,159	\$1,032,385	\$2,845,908	\$57,907	\$7,526,359
OPERATIONS & MAINTENANCE OF PLANT					
Physical Plant Administration	318,482.00	\$69,525	(\$7,958)	\$41,700	\$421,749
Building Maintenance	1,526,829	362,899	389,314	136,701	2,415,743
Custodial Services	1,448,278	316,159	71,039	1	1,835,477
Landscape & Grounds Maintenance	151,433	33,058	174,898	0	359,389
Fuel & Utility Purchases	0	0	2,387,636	0	2,387,636
Architecture/Engineering	0	0	197,000	0	197,000
Fuel & Utility Generated	0	0	0	0	0
Building Repairs	731,519	159,691	1,032,633	32,000	1,955,843
	265,240	360,893	18,409	0	

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**Table A13. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense,
University of Missouri, Outreach & Extension**

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
INSTRUCTION					

**Table A14. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense,
University of Missouri, System Administration**

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
INSTRUCTION					
General Academic Instruction	\$0	\$0	\$0	\$0	\$0
Community Education	0	0	0	0	0
Off Campus Instruction	0	0	0	0	0
TOTAL INSTRUCTION	\$0	\$0	\$0	\$0	\$0
RESEARCH					
Institutes & Research Centers	\$0	\$0	\$0	\$0	\$0
Individual or Project Research	0	0	0	0	0
TOTAL RESEARCH	\$0	\$0	\$0	\$0	\$0
PUBLIC SERVICE					
Community Services	\$2,504,183	\$543,140	\$2,299,121	\$54,309	\$5,400,753
Cooperative Extension Services	0	0	0	0	0
TOTAL PUBLIC SERVICE	\$2,504,183	\$543,140	\$2,299,121	\$54,309	\$5,400,753
ACADEMIC SUPPORT					
Libraries	\$1,002,245	\$206,357	\$3,321,488	\$51,001	\$4,581,091
Museum & Galleries	0	0	0	0	0
Education Media Services	33,973	7,416	946,001	1	987,391
Ancillary Support	216,104	45,545	674,986	0	936,635
Acad Admin & Personnel Develop	406,717	61,556	677,037	0	1,145,310
TOTAL ACADEMIC SUPPORT	\$1,659,039	\$320,874	\$5,619,512	\$51,002	\$7,650,427
STUDENT SERVICES					
Student Services Admin	\$642,492	\$140,256	\$111,257	\$5,995	\$900,000
Social & Cultural Development	0	0	0	0	0
Counseling & Career Guidance	0	0	0	0	0
Financial Aid Administration	0	0	0	0	0
Student Health Services	0	0	0	0	0
Intercollegiate Athletics	0	0	0	0	0
Student Admission & Records	0	0	0	0	0
TOTAL STUDENT SVCS	\$642,492	\$140,256	\$111,257	\$5,995	\$900,000
INSTITUTIONAL SUPPORT					
Executive Management	\$2,786,582	\$588,468	\$842,821	\$6,000	\$4,223,871
Fiscal Operations	1,360,638	300,612	315,052	16,000	1,992,302
Gen. Administrative Services	7,498,561	1,581,909	(760,999)	336,599	8,656,070
Public Relations & Development	949,358	194,525	1,558,716	532,100	3,234,699
TOTAL INSTITUTIONAL SUPPORT	\$12,595,139	\$2,665,514	\$1,955,590	\$890,699	\$18,106,942
OPERATIONS & MAINTENANCE OF PLANT					
Physical Plant Administration	\$542,924	\$118,498	(\$38,092)	\$6,000	\$629,330
Building Maintenance	0	0	250,715	262,000	512,715
Custodial Services	0	0	0	0	0
Landscape & Grounds Maintenance	0	0	0	0	0
Fuel & Utility Purchases	0	0	0	0	0
Architecture/Engineering	0	0	0	0	0
Fuel & Utility Generated	0	0	0	0	0
Building Repairs	0	0	0	0	0
Equipment Repairs	0	0	0	0	0
TOTAL OPERATION & MAINTENANCE-PLANT	\$542,924	\$118,498	\$212,623	\$268,000	\$1,142,045
SCHOLARSHIPS					
Scholarships	\$0	\$0	\$0	\$0	\$0
Fellowships	0	0	0	0	0
TOTAL SCHOLARSHIPS	\$0	\$0	\$0	\$0	\$0
TOTAL GENERAL OPERATING EXPENDITURES	\$17,943,777	\$3,788,282	\$10,198,103	\$1,270,005	\$33,200,167
TRANSFERS					
Mandatory Transfers	\$0	\$0	\$0	\$0	\$0
Non-Mandatory Transfers	0	0	97,762	0	97,762
TOTAL TRANSFERS	\$0	\$0	\$97,762	\$0	\$97,762
TOTAL GO EXPENDTUES & TRANSFERS	\$17,943,777	\$3,788,282	\$10,295,865	\$1,270,005	\$33,297,929

*Columns may not add due to rounding.

Table A15. FY2003 Operations Fund Budgeted Expenditures by Program by Major Object of Expense, University of Missouri, University Wide Resources

	Salaries	Staff Benefits	Expense & Equipment	Capital Expenditures	TOTAL
INSTRUCTION					
General Academic Instruction	\$126,200	\$27,000	\$436,800	\$0	\$590,000
Community Education	0	0	0	0	0
Off Campus Instruction	0	0	0	0	0
TOTAL INSTRUCTION	\$126,200	\$27,000	\$436,800	\$0	\$590,000
RESEARCH					
Institutes & Research Centers	\$0	\$0	\$0	\$0	\$0
Individual or Project Research	12,000	900	2,167,100	0	2,180,000
TOTAL RESEARCH	\$12,000	\$900	\$2,167,100	\$0	\$2,180,000
PUBLIC SERVICE					
Community Services	\$0	\$0	\$0	\$0	\$0
Cooperative Extension Services	0	0	0	0	0
TOTAL PUBLIC SERVICE	\$0	\$0	\$0	\$0	\$0
ACADEMIC SUPPORT					
Libraries	\$0	\$0	\$0	\$0	\$0
Museum & Galleries	0	0	0	0	0
Education Media Services	0	0	0	0	0
Ancillary Support	0	0	3,879,610	0	3,879,610
Acad Admin & Personnel Develop	79,600	10,900	217,750	0	308,250
TOTAL ACADEMIC SUPPORT	\$79,600	\$10,900	\$4,097,360	\$0	\$4,187,860
STUDENT SERVICES					
Student Services Admin	\$0	\$0	\$0	\$0	\$0
Social & Cultural Development	0	0	0	0	0
Counseling & Career Guidance	0	0	0	0	0
Financial Aid Administration	0	0	0	0	0
Student Health Services	0	0	0	0	0
Intercollegiate Athletics	0	0	0	0	0
Student Admission & Records	0	0	0	0	0
TOTAL STUDENT SVCS	\$0	\$0	\$0	\$0	\$0
INSTITUTIONAL SUPPORT					
Executive Management	\$0	\$0	\$0	\$0	\$0
Fiscal Operations	0	0	30,000	0	30,000
Gen Administrative Services	0	0	0	0	0
Public Relations & Development	0	0	0	0	0
TOTAL INSTITUTIONAL SUPPORT	\$0	\$0	\$30,000	\$0	\$30,000
OPERATIONS & MAINTENANCE OF PLANT					
Physical Plant Administration	\$0	\$0	\$0	\$0	\$0
Building Maintenance	0	0	0	0	0
Custodial Services	0	0	0	0	0
Landscape & Grounds Maintenance	0	0	0	0	0
Fuel & Utility Purchases	0	0	0	0	0
Architecture/Engineering	0	0	0	0	0
Fuel & Utility Generated	0	0	0	0	0
Building Repairs	0	0	0	0	0
Equipment Repairs	0	0	0	0	0
TOTAL OPERATION & MAINTENANCE-PLANT	\$0	\$0	\$0	\$0	\$0
SCHOLARSHIPS					
OS C H O L A R S H I P S					
OS C H O L A R S H I P S					
0			0	0	0