

% R D U G R I & X U D W R U V 0 H H W L Q J
- X Q H

UNIVERSITY OF MISSOURI
Columbia . Kansas City . Rolla . St. Louis



% 2 \$ 5' 2) & 85\$7256
0 L Q X W H V R I W K H % R D U G R I & X U D W R U V 0 H H
- X Q H
& R O X P @ L @ V R X U L

% R D U I G & X U R D R M P R L U W W H H P H H W X Q H D Y Q Z H U H K E R Q Q @ X Q F W L R Q
Z L W K W K L V % R D U G P H H W L Q J

% 2 \$ 5' 2) & 85\$7256 0 ((7±318% / , & 6(66,21

R 0 L V V R X U R L & % R D W @ U V Z D V F R Q Y H Q H G L Q
D W \$ 0 R Q K X G D A X Q H L 1 Q R U W K R I D V Q @ R % R U L D O 6 W X G H
8 Q L R Q W Q I H Y H U V L W \ & R R O O X P @ L @ D V R S X X U L V X D Q W W
S X E O L F Q R W L F H J L Y H Q R + R V Q D I Z G 6 P X H Q H @ M Y D Q U G R & X M U K D H W % R D
& X U D W R U V S U H V L G H G R Y H U W K H P H H W L Q J

3 U H V H Q W
7 K H + R Q R U D E O H - X O L D * % U Q F L F
7 K H + R Q R U D E O H ' D U U \ O 0 & K D W P D Q
7 K H + R Q R D U P D L E O H) D U P H U
7 K H + R Q R D D @ E I O F H % * U D K D P
7 K H + R Q R U D E O H - H I I U H \ / / D \ P D Q
7 K H + R Q R U D E O H - R K Q 5 3 K L O O L S V
7 K H + R Q R U D E O H 3 K L O O L S + 6 Q R Z G H Q
7 K H + R Q R U D E O H ' D Y L G / 6 W H H O P D Q
7 K H + R Q R U D E O H - R Q 7 6 X Q G Y R O G

\$ O V R 3 U H V H Q W

%RDUG RI &XUDWRUV OHHLQJ
-XQH

'U0XQ < &KURHLV LGHQW
OU 6WHSKHQ - 2ZHGV *HQHUDO &RXQVHO
OV &LQG\ +DUPRQ 6HFUHWDU\ RI WKH %RDUG RI &XUDW
OU \$YHU\ :B\W\N\B\H\QW 5HSUHVHQWDWLHYH WR WKH %RDUG
'U & 0DXOL \$JUDZDO &KDQFHQ\ODQWD&Q&YW\N\VLW\ RI OLF
'U *DU\ . \$OOHQ 9LFH 3UHVLGHQW IRU ,QIRUPDWLRQ
'U \$OH[DQGHU &DUWZULJKW &KDQFRI\O\REULDRU 8QLYHU
OU -RQDWKDQ &XUWULJKW &KLHI ([HFXWLYH 2IILFHU
OV .DPUKDQ)DUZHOO &KRLPHPIX\ODUF\MM\B\Q\J\ DQIGFHU
OV 0DUVKD)LVFKHU &KLHI +XPDQ 5HVRXUFHV 2IILFHU
'U 7KRPDV) *HRUJH &KDQFHOORW IRRUXB\LYHUVLW\ RI
'U 6WHYHQ : *UDKDP 6HQLRU \$VVRFLDWH 9LFH 3UHVL
OV &KULVWLQH +ROW6\&W\H\B\I RI 6WDII 80
OU .HYLQ OF'RQDOG &KLHI 'LYHUVLW\ 2IILFHU
'U 0DUN OF,QWRVK 9LFH 3UHVLGHQW IRU 5HVHDUFK DC
'U &KULV 0DSOHV ,QWHULP &KDQFHOORU IRU 0LVVRXU
OV 0LFKHOOH 3LUDQLR FQ\W\H\B\HP &KLHI \$XGLW ([H
OU 5\DQ ' 5DSS 9LFH 3UHVLGHQW IRU)LQDQFH
'U 0DUVKDOO 6WHZDUW 9LFH &KDQFHOORU ([WHQVLR
OU &KULVWLDQ %DVL 'LUHFWRU RI 0HGLD 5HODWLRQV
0HGLD UHSUHVHQWDWLHYH

\$ 0 3XEOLF 6HVVLQR

*HQHUDO %XVLQHVV

8QLYHUVLW\ RI 0LVVRXUL %RDUG &KURHLVHQW\B\SERU&KDLU 6XQGYR
ILOH

&KDLU 6XQGYRROQG VSW\H\W\GRQ\B\G\ \VWHP &KDLU 6XQGYROG
&XUDWRUV\ 'LVWLQJXLVKG 3URIHVVRUV DQG VSRNH W,
QLWLDWLHYH

0DUVKDOO 6WHZDUW GLVFXVVHG ZD\W\W\K\H\ /S\B\Q\G\H\Q\V\ L\W\ UHFHQW IORRGLQJ DQG WRUQDGR GDPDJH LQ WKH VWDF

8QLYHUVLW\ RI 0LVVRXUL 6\W\H\W\PH\Q\W\H\ML\CE\H\Q\W\H\ V\L\G\H\Q\W\ RQ ILOH

3UHVLGHQMF R&KURHLVHQG GHQWLDO ([FHOOHQFH DZDUGHHV D
(QJDJPHQW\H\O\DC\Q\W &KRL DOVR SUHVHQWHG XSGDW
&UHDWLHYH :RUNV DQG 6WXGHQW 6XFFHVV &RPSDFWV

%RDUG RI &XUDWRUV 0HHWLQJ
-XQH

(4 6WXGHQW \$FFHOHUDWZRHW 0LQDQHJU ESUHVHQWDWLQV
7HDQJD %DVVOIDQW VDEIURP 08

6WXGHQW 5HSUHVHQWDWLQH WR YMIQHWKRHDWXPGRH & XEUDHW
VWXGHQWV \$YHU\ :HONHU\PV SUHVHQWDWLQ ZDV FDQ

&RQVHQW \$JHQGD

,W ZDV HQGRUVHG E\ 3UHVLGHQW &KRL PRYHG E\
&XUDWRUVW KDW WKH IROORZLQJ LWHPV EH DSSURYHG E

&216(17 \$*(1'\$

\$FWLRQ

0LQXWHV \$SULO %RDUG RI &XUDWRUV 0H
0LQXWHV \$SULO %RDUG RI &XUDWRUV &
0LQXWHV 0DUFK %RDQHWHIL &XUDWRUV 6SH
0LQXWHV 0D\ %RDUG RI &XUDWRUV 6SHF
&RPPLWWHH 0HHWLQJ
'HJUHHV 6XPPHU 6HPHVWHU IRU DOO FDPSX
3URMHFW \$SSURYDO 08±\$DKM 00WIGL QDHWA W L300GLQ
\$GGLWLRQ
3URMHFW \$SSURYDO 08&RQEUVWUXFWS BKDWIRU\

0LQXWHV \$SULO %RDUG RI &XUDWRUV 0H
UHYLHZ DQG DSSURYDO

0LQXWHV \$SULO %RDUG RI &XUDWRUV 0H
WKH FXUDWRUV IRU UHYLHZ DQG DSSURYDO

0LQXWHV 0D\ %RDUG RI &XUDWRUV 6SHFLDO
0HHWLQJ SURYLGHG WR WKH FXUDWRUV IRU UHYLHZ

'HJUHHV 6XPPHU 6HPHVWHU ±RU DOO FDPSXVHV

WKDW WKH DFWLRQ RI WKH 3UHVLGHQW RI WKH 8QLY
GHJUHHV DQG FHUWLILFDWHV WR FDQGLGDWHV UHFF

%RDUG RI &XUDWRUV 0HHWLQJ
-XQH

FRPPLWWHHV RI WKH IRXU 8QFLDYLHSUWLHWW ZKROU X QRLXQJ
UHTXLUHPHQWV IRU VXFK GHJUHHV DQG FHUWLILFDW
VKDOO EH DSSURYHG DQG WKDW WKH OLVWV RI
GHJUHHV DQG FHUWLILFDWHV EH LQFOXGHG LQ WKH

3URMHFW \$SSURYDO 08 ±*8DKL ØØHISL QDHW% M±3OGDQW \$ G

WKH SURMHFW DSSURYDO HR&UK WOKOH GD MD WKHWE \$ Q B L%W

)XQGLQJ RI WKH SURMHFW EXGJHW LV IURP
5HVHUYH IRU 8WLOLW\ ([SDQVLRQ
8WLOLWDQFHQW5HQSDLU 5HVHUYHV
& DPSXV 5HVHUYHV

7RWDO

3URMHFW \$SSURYDO 08&RQVWUXFW 3KDVH

WKH SURMHFW DSSURYDO IRU WKH 08 8QLEYHUVLW
& RQVWUXFW 3KDVH

)XQGLQJ RI WKH SURMHFW EXGJHW LV IURP
& DPSXV 5HVHUYHV

7RWDO

7KH PRWLRQ FDUULHCEXQBLQFLHP RYRWOH ZLWK QR DEV

%RDUG RI &XUDWRUV 0HHWLQJ
-XQH

WKDW WKH 8QLYH&RDWPRI DOLIEHV BXWIKRULJHG WR VX
SURSRDWDQQ ILOH ZLWK WKH PRIOXW\$ R&IRWKWLVPXW
'HPRFUDF\ WR WKH &RRUGLQDWLQJ %RDUG IRU +LJH

7KH PRWLRQ FDUULHGEXQBLQFLHP RXRWKH ZLWK QR DEVW

ODVWHUV RI \$UWV \$WOLDQWLFLV & QLVWHLWV L~~W~~GR~~W~~D V RX
SUHVH~~W~~QGREJ \$VVRFLDW~~H~~ 9LE~~Q~~IRUPDMLHRQWR QU DLKODHP

, WDHFRPPHEOG\$MG/RFDLDFNUH VLGWHDQWD KDIQGRREVHG
3UHVLG H&XUDWRU &KDWPDQ VHFRQGHG E\ &XUDWRU 6QRZ
DSSURYHG

WKDW WKH 8QLYH&RDWPRI DOLIEHV BXWIKRULJHG WR VX
SURSRDWDQQ ILOH ZLWK WKH PRIOXW\$ R&IRWKWLVPXW
DQG 3ROLWLFV WR WKH &RRUGLQDWLQJ %RDUG IRU

~~DQH~~APIRWGRQ FDUULHG XQDQLPRXVX ð~l9f}. C—p⁷KEH

% R D U G R I & X U D W R U V O H H W L Q J
- X Q H

7 K H P R F W D I L U X Q Q H D G L P B X V E Q \ Y B L E H Y B W H Z L W K Q B D E V W

+ H D O W K & K I D L W V H S R U W

& X U D W R U * U D K D P Y S I U H R Z Y R G H F Q P D P Q L V R W W H H W E X V L Q H V V
, Q I R U P D W L R Q

4XDUWHUO\ &RPSOLDQFH 5HSRUW 08 +HDOWK LQIF
4XDUWHUO\)LQDQFLDO 5HSRUW 08 +HDOWK LQIRU

08 + H D O W K & D U H = \$ S Q U Q H X D H Q V W H S G R E W - R Q D W K D Q & X U W U L J K V
= Z H L J V O L G R H W V R Q L M Q Q I R U P D W L R Q L W H P

§ UHSRUW ZDV SUHVHQWHG WKDW LQFOXGHG

- 08 +HDOWK &DUH
 - 3HUIRUPDQFH 0HWULFV)<
 - 2SHUDWLRQDO ([FHOHQFH
 -)RFXV 1RZ DQG ,QWR WKH)XWXUH
 - 08 +HDOWHJLFW3ODWQQLQJ
 - 6FKRRO RI 0HGLFLQH 8SGDWH
 - 08 6FKRRO RI 0HGLFLQH 1RZ DQG ,QWR WKH)XW
 - 6WUDWHJLF SODQQLQJ IRU UHVHDFK

3 0 /XQFKHRQ E\ LQYLWDWLRQ IRU WKH %RDUG RI &
2IILFHUV DQG ,QWHUFDPSSXV 6WDII \$GYLVRU\ & F
1RUWK % DQG & OHPRULDO 8QLRQ

3 0 5HFRQYHQHG 3XEOLF 6HVVLRQ

\$ PHHWLQJ RI WKH 8QLYHUVLW\ RI OLVVRXUL %RDUG P
VHVVLRQ DW 30 RQ 7KXUVGD\ -XQH LQ 1R
6WXGHQW BQLWKH 8QLYH&VLOMXP RI D0EVDPSSXWL & ROXPED
SXUVXDQW WR SXEOLF QRWLFH JLYHQ RI VDLG PHHWLQJ
%RDUG RI &XUDWRUV SUHVLGHG RYHU WKH PHHWLQJ

3 UHVHQW

7KH +RQRUDEOH -XOLD * %UQFLF
7KH +RQRUDEU\O 0 &KDWPDQ
7KH +RQRUDEOH -DPLH /)DUPHU
7KH +RQRUDEOH 0DXULFH % *UDKDP
7KH +RQRUDEOH -HIUH\ / /D\PDQ

%RDUG RI &XUDWRUV OHHLQJ
-XQH

7KH +RQRUDEOH -RKQ 5 3KLOOLSV
7KH +RQRUDEOH 3KLOOLS + 6QRZGHQ
7KH +RQRUDEOH 'DYLG / 6WHHOPDQ
7KH +RQRUDEOH -RQ 7 6XQGYROG

\$OVR 3W HVHQ

'U 0XQ < &KRL 3UHVVLGHQW
0U 6WHSKHQ - 2ZHQB *HQHUDO &RXQVHO
0V &LQG\ +DUPRQ 6HFUHWDU\ RI WKH %RDUG RI &XUDWLYH WR WKH
0U \$YHU\ :HONHU 6WXGHQW 5HSUHVHQWDWLW\ RI 0LQH
'U & 0DXOL \$JUDZDO &KDQFHQ\ DRQV&D8XQ\ LYHUVLW\ RI 0LQH
'U *DU\ . \$OOHQ 9LFH 3UHVVLGHQW IRU ,QIRUPDWLRQ
'U \$OH[DQGHU &DUWZULJKW &KDQ&RHOXOREUL DRU 8QLYHUVLW\ RI
0U -RQDWKDQ &XUWULJKW &KLHI ([HFXWLYH 2IILFHU
0V .DPUKDQ)DUZHOO &KLHI 0DU2NHLV\ HQJ DQG &RPPXQL
0V 0DUVKD)LVFKHU &KLHI +XPDQ 5HVRXUFHV 2IILFHU
'U 7KRPDV) *HRUJH &KDQFHOORU IRU 8QLYHUVLW\ RI

%RDUG RI &XUDWRUV 0HHWLQJ
-XQH

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:+(5(\$6 .HYLQ * OF'RQDOGD-V' VH(GYHG ZLWK GLVWLQFWI
6\VWHP &KLH(TKYLWVWLQW\ ,QFOXVLRQ 2IILFHU IURP -XQH
9LFH &KDQFHOORU IRU ,QFOXVLRQ 'LYHJWQW\ (TXLW\
DQG

:+(5(\$6 SULRU WR MRLQLQJ WKHKHQHQSISBWSIHW\ DRQ GO ILVPSRC
SURDFWHUWHLWGLYHDVXUHV IRU QHDUO\ \HDUV DW -RKA
7HFK DQG 5RFKHVWHU ,QVWLWXWH RI 7HFKQRORJ\ DQ

:+(5(\$6 KH ODLG WKH IRXQGDWLRQ RI WKH ,QFOXVLYH
6\VWHP DQG DOO IRXU LQWRWHWWKKHLXQVYHUVWDVPHWQZDWRF
GLYHUVLW\ DQG LQFOXVLRQ JRDOV +H FUHDWHG DQG
GHYHORSPHQW VWXGHQW VXFFHVV DQG LPSURYLQJ P
6\VWHP FRQVWLWXHQF\ DQG

:+(5(\$6 .HYLQ VKDUHG KLV H[SHUWLvh DQG OHDGHUW
RUJDQL]DWLRQV &ROOHJH %RDUG 'DOH &DUQHJLH WK
DJHQFLHV DQG FROOHJHV DQG XQLYHUVLWLHV DFURVV

:+(5(\$6 KH FUHDWHGDQGHILLPSHOGPHQWHG D OHDGHUVKI
PHQWRULQJ LQLWLDWLYH DLPHG DW LPSURYLQJ DF
XQGHUUHSUHVHQWHG KLJK VFKRRO VWXGHQWV 7KH LC
VFKRRO GLVWULFWV LQHQHQKPIHLLDVRQ&VDM &OLWWVRXUL

:+(5(\$6 KLV OHDGUVKLS LQVSLUHG GR]HQV RI EXVLQH
FRPPXQLW\ FRXQW\ DQG WKURXJKRXW WKH VWDWH WR
DQG

:+(5(\$6 KH LV D GHGLFDWHRGDOWHDVGHRJUZKRRQBQW\ WUD
FROODERUDWLRQ DQG VHHNV RSSRUWXQLWLHV WR EU
VHUYH PHPEHUV RI RXU XQLYHUVLW\ FRPPXQLW\ DQG

:+(5(\$6 GHVSLWH KLV PDQ\ DFFRPSOLVKPHQXWVEOIQG D
DQG JUDFLRXV DQG DOZDV VHHNV WKH RSSRUWXQL
FRQWULEXWLRQ RI RWKHUV ,Q DOO KH GRHV .HYLQ LV
WUDQVSDUHQWDDOQGZSLWIKQBLSRQH DQG

:+(5(\$6 3UHVWQHQ&KRL^VHWDWVHVVUDWHIXO IRU 'U OF'RQD
WR RXU IDFOW\ VWXGHQWV DQG VWDII LQ WKH SXUV
KHOSHG HWDEOLVK D IUDPHZRUN DQG VWUXFWXUH WK
UHPDLQW\ BRXRI KLJKHVW SULRULWLHV ' DQG

%RDUG RI &XUDWRUV OHHLQJ
-XQH

:+(5(\$6 &KDQFHOO RU \$OH[&DUWZULJKW VWDWHV 37KH
OLVV RXUL\ IODJV KLS FDPSXV WUXO\ VHVV D WRQH
H[FHOHQFH DQG JURZ WRJHWK\ URXWH \S\QHGJHP SRRU W\BQ
WKH EH QHILW RI RXU FDPSXV FRPPXQLW\ ' DQG

:+(5(\$6 .HYLQ LV D SDVVL RQDWH LQVSLULQJ DQG JH
FKDPSLRQ WR FRXQWOHVV VWXGHQWV IDFXOW\ DQG \
DQG HPSRYZH\ WRQH WR PDQLIHVV WKHLU IXOO SRWHQWL

:+(5(\$6 WR KLP WKH HQWLUH 8QLYHUVLW\)DPLO\ UHSHD
D 0LOOLRQ '

12: 7+(5()25(%(. ,7 5(62\ KDW WKH %RDUG RI &XUDWRU
VWXGHQWV IDGF\ DOWRQ\ WRD\ IWK\ 8QLYHUVLW\ RI 0LVVR
FLWL]HQV RI WKH 6WDWH RI 0LVVRXUL GRHV KHUHE\ D
GHGLFDWHG DQG GHYRWHG VHUYLFH RI .HYLQ * OF'RQD

%(. ,7)857+(5 5(62 'R

%RDUG RI &XUDWRUV OHHLQJ
-XQH

,QIRUPDWLRQ 7HFKQRORJ\ LV DERXW SHRSOH QRW WH
WKURXJK FRPSURPLVH VWULYLQJ WR ILQG ³WKH WKLUC

%RDUG RI &XUDWRUV OHHLQJ
-XQH

- 6HFWLRQ UH~~5600~~MLQJ WR LP~~O~~ WWWBWWVSUORHQWILP
ZKLFK LQFOXGH KLULQJ ILULQJ GLVFLSOLQLQJ
HPSOR\HHV DQG
- 6HFWLRQ UH~~0560~~IRQJ WR PDWWHUV LGHQWL
ZKLFK LQFOXGH VHDOHG ELGV DQG UHODWHG GRF
UHODWHG GRFXPHQWV RU GRFXPHQWV UHODWHG
- 6HFWLRQ UH~~5600~~MLQJ WR PDWWHUV LGHQWL
ZKLFK LQFOXGH LQGLYLGXDOO\ LGHQWLILDEOH S
UDWLQJV RU UHFR~~00~~VHSIURWD ID~~S~~IS~~O~~L FMDRQ WWSIRU H
- 6HFWLRQ UH~~0560~~IRQJ WR PDWWHUV LGHQWL
ZKLFK LQFOXGH UHFRUGV ZKLFK DUH SURWHFWHG

5ROO FDOO YRWH RI WKH %RDUG
&XUDWRU %UQFLF YRWHG \HV
&XUDWRU~~UPZDQV~~ DEVHQW IRU YRWH
&XUDWRU~~YR~~UHFGH\HV
&XUDWRU *UDKDP YRWHG \HV
&XUDWRU~~YR~~UHFGQ\HV
&XUDWRU 3KLOOLSV YRWHG \HV
&XUDWRU 6QRZGHQ YRWHG \HV
&XUDWRU 6WHHOPDQ YRWHG \HV
&XUDWRU 6XQGYROG YRWHG p°DP YRWHG \AÂ% gQ€PÂ

%RDUG RI &XUDWRUV OHHLQJ
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7KH +RQRUDEOH -HIIUH\ / /D\PDQ
7KH +RQRUDEOH -RKQ 5 3KLOOLSV
7KH +RQRUDEOH 3KLOOLS + 6QRZGHQ
7KH QRUDEOH 'DYLG / 6WHHOPDQ
7KH +RQRUDEOH -RQ 7 6XQGYROG

\$OVQ 3UHVRH QWDWHDVH DQG U
'U 0XQ < &KRL 3UHVLGHQW
0U 6WHSKHQ - 2ZHQB *HQHUDO &RXQVHO
0V &LQG\ +DUPRQ 6HFUHWDU\ RI WKH %RDUG RI &XUDWHDVH
0U \$YHU\ :HONHU 6WXGHQW 5HSUHVHQWDWLHYH WR WKH
0V .DPUKDQ)DUZHOO &KLHI 0DUNHVLQJ DQG &RPPXQL

%R D U G R I & X U D W R U V O H H W L Q J
- X Q H

W K D W X S R Q W K H U & H K F D R Q P F \$ H 0 0 0 0 R D M Q L U R R Q K R N Q A 6 H V Q K L H R U
\$ V V R F L D W H 9 L F H 3 U H V L G H Q W L R V U U \$ H F D R Q P H P I L Q F G \$ H G D W K
9 L U J L Q L D % O D Q W R Q E H Q D P H G W R W K H S R V L W L R
' L V W L Q J X L V K H G I B H U F R W H Y M R U 3 U R I H V V R U % O D
D Q Q X D G D W L Q R I B K R O Q V V W K L V S R V L W L R Q
L Q F U H D V H G F R P S V

%RDUG RI &XUDWRUV OHHLQJ
-XQH

WKDW XSRQ WKH U&HFIRQPHQW DRQWR LV UHFRPPH
3URIHVVRU 'HQQLV OHUULOO EH QDPHG WR WKH
'LVWLQJXLVKHG RHDVFKRLQ (PHULWXV HIIHFWLYH
&XUDWRUV 'LVWLQJXLVKHG 3URIHVVRU (PHULWXV

WKDW XSRQ WKH U&HFIRQPHQW DRQWR LV UHFRPPH
3URIHVVRU -HUH 5REHUW)UDQFLV\ERI QDVPVRGXWIR WI
'LVWLQJXLVKHG 3URIHVVRU (PHULWXV HIIHFWLYH

5ROO &DOO 9RWH RI WKH)XOO %RDUG

&XUDWRU %UQFLF YRWHG \HV
&XUDWRU &KDWPDQ YRWHG \HV
&XUDWRU)QUPMU YRWH
&XUDWRU *UDKDP YRWHG \HV
&XUDWRUY RDWPHQ\HV
&XUDWRUY RMLHOGOLHSW
&XUDWRU 6QRZGHQ YRWHG \HV
&XUDWRU 6WHHOPDQ YRWHG \HV
&XUDWRU 6XQGYROG YRWHG \HV

7KH PRWLRQ FDUULHG

*HQHUDO %XVLQHV

&KDQFHORU 8\$JL&D\$V\$DOORQF 'LUHFWRUM ROLQ HGUWQBRQ
PHHLQJ

80.& \$WKOHWL FV &RQ\$UHWWQHQW &KDEQJ&KDQFHORU \$JUDZDO
%UDQGRQ 0DUWLQ

,W ZDV UHFRPPHQGHG E\ &KDQFHORU \$JUDZDO H
E\ &XUDWRU *UDKDP DQG VHFRQGHG E\ &XUDWRU %UQF

3XUVXDQW WR &ROOHFWHG 5XOH DQG &XUDOWRWLR
DSSW&HYHUVLW\ RIDQWDWR&UW\|V SURSRVDO WR Z
:HVWHUQ \$WKOHWL &RQIHUHQFH IRU WKH SXUSRV
RQ WKH VDPH RU VXEVDQWLDOO\ VLPLODU WHUPV
LWPHWLQJ RI -XQH ZLWK WKH ILQDO DJUHHPHQWV
*HQHUDO &RXQVHO DV WR OHJDO IRUP

5ROO &DOO 9RWH RI WKH)XOO %RDUG

%RDUG RI &XUDWRUV OHHLQJ
- XQH

&XUDWRU %UQFLF YRWHG \HV
&XUDWRU &KDWPDQ YRWHG \HV
&XUDWRU)@UPMU YRWH
&XUDWRU *UDKDP YRWHG \HV
&XUDWRU /D\PDQ YRWHG \HV
&XUDWRU 3KLOOLSV YRWHG \HV
&XUDWRU 6QRZGHQ YRWHG \HV
&XUDWRU 6WHHOPDQ YRWHG \HV
&XUDWRU 6XQGYROG YRWHG \HV

%R D U G R I & X U D W R U V O H H W L Q J

%R D U G R I & X U D W R U V O H H W L Q J
- X Q H

1 R D F W L R Q W D N H Q E \ W K H % R D U G
\$ G M Á D

%RDUG RI &XUDWRUV 0HHWLQJ
-XQH

7KH +RQRUDEOH -RQ 7 6XQGYROG

7KH +RQRUDEOH 'DUU\O 0 &KDWPDQ ZDV DEVHQW

\$OVR 3UHVHQW

'U 0XQ < &KRL 3UHVLGHQW
0U 6WQHSK2ZHQB *HQHUDO &RXQVHO
0V &LQG\ +DUPRQ 6HFUHWDU\ RI WKH %RDUG RI &XUDW
0U \$YHU\ :HONHU 6WXGHQW 5HSUHVHQWDWLYH WR WKH
'U & 0DXOL \$JUDZDO &KDQFH QODRQV D8/Q &YWWNLW\ RI OLE
'U *DU\ . \$OOHQ 9LQHRI3UHWDWLLGRHQW HIRKLQ RORJ\
'U \$OH[DQGHU &DUWZULJKW &KDQFRIOXOREUL DRU 8QLYHU
0U -RQDWKDQ &XUWULJKW &KLHI ([HFXWLYH 2IILFHU
0V .DPUKDQ)DUZHOO &KLHI 0DUNHWLQJ DQG &RPPXQL
0V 0DUVKD)LVFKHUV RJKWFLH V4 XPIQH5UH
'U 7KRPDV) *HRUJH &KDQFHOO RW IRRUXB QLYHUVLW\ RI
'U 6WHYHQ : *UDKDP 6HQLRU \$VVRFLDWH 9LFH 3UHVL
0V &KULVWLQH +ROW &KLHI RI 6WDII 80 6\VWHP
0U .HYLQ 0F'RQDOG &KLHI 'LYHUVLW\ 2IILFHU
'U 0DUN 0F,QWRVK 9LFH 3UHVLGHQW IRU 5HVHDUFK DQG
'U &KULV 0DSOHV ,QWHULP &KDQFHOO RU IRU 0LVVRXU
0V 0LFKHOOH 3LUDQLR ,QWHULP &KLHI \$XGLW ([HFXWLYH
0U 5\DQ ' 5DSS 9LFH 3UHVLGHQW IRU)LQDQFH
'U 0DUVKDOO 6WHZDUW 9LFH &KDQFHOO RU ([WHQVLR
0U &KULVWLDQ %DVL 'LUHFWRU RI 0HGLD 5HODWLRQV
0HGLD UHSUHVHQWDWLYHV

*HQHUDO %XVLQHV

&ROOHJLDWH 6WXGLHOFVX VQHIDQWDO WPHWQDQW KE\ 'U &KULV 6
VOIDQHGULRQDRVLRQRQWIKLOH LQIRUPDWLRQ LWHP

7KH SXUSR VH RI ZDQWLRV SGULR\FLXG/H LWRQH %RDUG RI &XUDWRU
FROOHJLDWH PHQWDO KHDOWK LQ WKH QDWLRQDO DQG
HGXFDWGRQW\QUDQWLYH \$ SDQHO GLVFXVVLRQ LQFOX
0LVVRXUL 6 7 'U '1\$QGUHD %UDGGL[8-06P 6KUK W&WKHULV
08 DQG -HQRQ/LVHWD806/ 3UHVHQWDWLRQV DOVR JLYHQ
UHJDUGLQJ 6DQ&HEAO'R DSHSWK +HUPDQ DQG 'U :HQG\ 5
0LVVRXUL 3UHYHQWLRQ &HQWHU

,W ZDV PRYHG E\ &XUDWRU 6WHFDQDQW&QW WHKFRQ&
RI &XUDWRUV PHHWLQJ D&QHF RPPPLWEWH BGPNHRXWULQQHQ

