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Introductions

UMSL

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Relational

Collaboration
Compassion
Developing
Others
Empathy

Persuasiveness

Relationship

Leading

Building

Emotional

Courage
Emotional
Control
Enthusiasm
Optimism
Resilience
Self-confidence

Thinking

Pragmatism
Creativity
Critical
Thinking
Detail
Orientation
Strategic
Thinking

Execution

Decisiveness
Efficiency
Flexibility
Initiativxibi0 02001 ic

Reflection

Think back on the past semester or past year, identify a few times that you felt most ____ at work or by your work?

Examples of what might have been required

Relational

Collaboration

Compassion

Developing

Others

Empathy

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Persuasiveness

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Detail

Orientation

Strategic

Thinking

Execution

Decisiveness

Efficiency

Flexibility

Initiative

Results Focus

Self

Improvement

Optimizing your strengths

‡ Using the right amount of your best suited strengths for the given situation

Performance Risks

- **‡** Limiting Drainers
- **‡** Strengths in Overdrive

Couragel Recklessness

Leadershipî Domineering and controlling

Critical Thinking Overly critical, nit picky, or cynical

Decisiveness Rash and overhasty decision making

Detail Orientation Toxic perfectionism or micromanaging

Strengths in Overdrive: too much of a good thin

Strengths Reflection & Discussion

‡Are there any of your strengths you suspect might be in overdrive?

#What can you do to mitigate?

‡What moderator strengths might you dial up?

‡Are there any strengths that you are not exercising?

‡What could you do to incorporate those strengths either at work or outside?

2 minute reflection followed by 8 minutes to discuss in breakout rooms

Are you willing to do something about it? Yes No Outsource Change Stop Reframe Learn orOwn it. Own it. the doing it? delegate about it? it? process? it?

Draine Reflection & Discussion

‡Think back on the last semester or year, which drainers were being tapped into? (perhaps in new ways or to new degrees)

‡What strategies for dealing with drainers do you want to try?

2 minute reflection followed by 8 minutes to discuss in breakout rooms

Protecting the Energy of Your Team

‡
 greatest achievements in the past
 semester/year?

‡What combination of strengths did it take to achieve?

‡Does your team optimize the energizers of its members?

‡